FINANCIAL TIMES

TUESDAY SEPTEMBER 29 1998

World Business Newspaper http://www.FT.com



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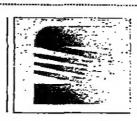
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Crisis Management Why airlines should rehearse for the worst Page 16



Slovakia Can the anti-Meciar coalition stick together? Page 4



Seat From basket case to bright spark Page 23

Malta

Charting a new course towards Europe

Survey, pages 27-29

F1 shelves

flotation to

issue \$2bn

Eurobond

The long-awaited stock market

ings was put on hold yesterday.

flotation of Formula One Hold-

trols the television rights to the

motor racing world champion.

ship, has announced a \$25n Euro-

The bonds will be backed by

revenues from live sports broad-

casting. Proceeds will go to the

family trust of Bernie Ecclestone.

the 66-year-old promoter who

controls Formula One. The debt

By Patrick Harverson and

The Initial public offering by NTT DoCoMo is likely to be the world's biggest, raising about \$15bn. But it is being launched at a time of global market volatility. Special report, page 25

WORLD NEWS

Kosovo still under fire after Serbs say offensive is over

See all the see Rebel positions in Kosovo remained under heavy fire despite a Serbian statement, apparently aimed at averting Nato air strikes, that government forces had ended their offensive against ethnic Albanian separat-

Clinton hopeful on Middle East President Bill Clinton met Israeli prime minister Benjamin Netanyahu and Yassir Arafat, presiden of the Palestinian Authority, and said afterwards that there had been "a significant narrowing of the gap" in talks aimed at Middle East peace. Page 6

Europe to review policy on sport European Commission competition authorities plan to launch a wide-ranging review of their policy towards sport this year, in line with their drive against anticompetitive commercial practices in the sector. Page 4

Russians soldiers receive back pay Russian prime minister Yevgeny Primakov said the government had paid two months of wage arrears to the armed forces. Warning to Yeltsin, Page 4

iraq firm on arms inspections Irea made clear it had no imme diate intention of resuming full co-operation with United Nations weapons inspectors. Page 6

Sudan mobilises in south Sudan has put the country on a general mobilisation footing to confront what it called an attack by Uganda and Eritrea in southern Sudan.

Vienna starts Holocaust memoria Vienna laid the foundation stone of a memorial to city's Jews killed in the Holocaust after a delay of two years due to politi-

Export zones 'threat to workers' The rapid growth of export processing zones in response to sation poses severe consequences for the 27m people most of them women, who work In them, the International Labour Organisation said. Page 6

Renewed rioting in Malaysia Malaysian riot police used batons to arrest several dozen protesters while breaking up a fresh antigovernment demonstration.

Tax dispute slows US budget deal Significant differences between the White House and Congress, most notably over the scale of any tax cuts, stand in the way of this week's negotiations on a budget agreement. Page 12

Kurdish groups in peace moves The Turkish guerrilla Kurdistan Workers Party (PKK) said it was seeking a ceasefire with the Kurdistan Democratic Party in northem Iraq, where the US is attempting to shore up an anti-Baghdad Kurdish front.

UK financial sector gloomy on euro Britain's financial sector is better prepared for the launch of the European single currency than business in general, but is signifiticipation, according to a survey. Page 13

BUSINESS NEWS

French industrial confidence hit by

French industrialists' expectations of an improvement n business conditions fell in September, a survey shows. The pessimism was blamed on fallout from the Asian and emerging markets crisis. Page 20

The US Federal Reserve's policymakers meet today amid expectations that the central bank will cut rates. Page 20

The French government is poised to sell a further stake in France Telecom, believed to be 12 per cent, despite a giut of telecoms share issues. Page 21; Com-ment, Page 26; DoCoMo public offering, Page 25

Ericsson, Swedish telecommunications group, plans a reorganisation to make it more responsive to rapid changes in the market and may reconsider

Asahi Bank and Tokai Bank, two of Japan's largest commercial banks, are forging an alliance that could lead to the creation of the country's second-largest bank, with combined assets of Y61,200bn (\$450bn). Page 20; Japan leasing, Page 4

Philippine Airlines is likely to return to the sides after a breakthrough on a labour deal to revive it. Page 22

Liebherr, diversified Swiss manufacturer, plans to set up a plant in Bulgaria to make lowcost refrigerators for sale throughout Europe. Page 24

consumer electronics company, may increase production of min-

Rhodia shares rose as the French specialty chemicals company said it would sell another polyester business. Page 24

AgrEvo, German agro-chemical company owned jointly by the Hoechst and Schering companies, is buying the North American seed operations of privatelyowned agribusiness company Cargill for \$650m. Page 21

Hoogovens, Dutch metals producer, withdrew its projection of 39 per cent annual profits growth, saying it was under pres-

sure from imports. Page 24 Credito Italiano will go shead with the spin-off of its commercial

credito banking group. Page 22 Custos, rapidly-expanding Swedish investment company, sold its holding in European con-

The latest trends and data from more than 50 retional markets at a glance

market turmoil

plans to move its headquarters to London. Page 21

Matsushita, the world's largest laturised compact discs by open-

partly spun off by Rhône-Poulenc

banking activities as the first step of its merger with three Italian

regional banks to form the Uni-

struction group Skanska for SKr1.99bn (\$253m). Page 24

World Equity Markets

WORLD MARKETS

STOCK MARKET INDICES		-	
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Dow Jones and Av	(+B1.10)	Sep	(251.6)
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Long Bond			
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OTHER RATES .		£	(1.7025)
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URC 10 yr GR	(116.593)	FR5.6347	(5.6038)
France: 10 w QA7108.97	(108.93)	SP:1,3924	(1.3778)
Remarks 10 in Build	(109.31)	Y136,36	(135,365)
Japan: 10 yr JGB115.32	(115.44)	Tokyo Clase	Y 135.92
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NORTH SEA OIL (Argus)		Starting	
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€ THE FINANCIAL TIMES LIMITED 1998 No.33.716



target zones for currencies

German Chancellor-designate calls for international links to avert recession

Schröder seeks

By Ralph Afkins in Bonn

Gerhard Schröder, Germany's chancellor-designate, yesterday called for stronger international co-operation to avert global recession as he started building a government coalition with the envi-

ronmentalist Green party. A day after the historic poll in which he unseated Helmut Kohl, chancellor for 16 years, Mr Schröder backed plans to set target zones for the world's main cur-

The initiative to curb excessive speculation – drawn up by Oskar Lafontaine, chairman of his Social Democratic party and likely finance minister - "will be one of the most important tasks of the new government", Mr Schröder said.

His decision to join forces with the Green party followed final results from Sunday's election which would give such a "redgreen" alliance a majority of 21 seats in the Bundestag, or lower house of parliament. The decisive defeat for Mr

Kohl's Christian Democratic Union led yesterday to the resignation of Theo Waigel, finance minister for almost 10 years, as

terday pulled its planned initial

state of global financial markets.

But it said it remained commit-

ted to becoming a public com-

The offering could at one point

have valued the firm at up to

\$30bn and would have brought

all 189 partners multi-million-

In a statement, Jon Corzine

and Henry Paulson, co-chairmen

and chief executive officers, said

they would propose a new initial

public offering once market con-

dollar stock and cash payouts.

ment banking partnership, yes- statement said.

head of the CDU's Bavarian sister party the Christian Social

Mr Schröder's victory sigmilicantly reinforces the left's dominance in European politics following similar transformations

in France and the UK. In a clear signal of the importance attached to Franco-German relations as the core of European Union stability, Mr Schröder will meet both President Jacques Chirac and Socialist premier Lionel Jospin on Wednesday.

Mr Schröder is sending Rudolf Scharping, the SPD's parliamen-tary leader, to the UK Labour party's Blackpool conference this

If the coalition negotiations starting on Friday succeed, the pacifist Greens would enter the federal government for the first time. However, Mr Schröder set strict terms for a deal, which is unlikely to emerge for a few weeks. Germany's membership of the Nato defence alliance would have to be approved by Green be unaffected, Mr Schröder said. adding: "The international community can be reassured that Germany will remain a good partner.

No decision has been taken leaders hinted they might boy- Lex, Page 20

markets and the disproportion-

Goldman Sachs, the last ately negative impact on the thought we had been disingenu-

rather than postpone the offering

was made so Goldman would be

able to elect new partners. With-

out the IPO, it might otherwise

have been difficult to hang on to

The firm plans to elect new

partners at a meeting in late

October. At its last such meeting

two years ago, about 40 new part-

ners were elected. The number of

new partners may be larger this

time, reflecting the growth of the

firm. Other staff who were

expecting to receive windfalls

ambitious investment bankers.

remaining Wall Street invest- financial services sector," the ous," said Mr Corzine.

INVESTMENT BANKING PARTNERS TO REVIVE PLAN WHEN GLOBAL MARKET TURMOIL SUBSIDES

Goldman Sachs pulls public offering



Bonn yesterday. SPD chairman Oskar Lafontaine sits behind

would be disaffected is if they that mission," the statement said.

They added that the plan to executive committee may pro-

about how many cabinet posts the Greens would fill, although the party is unlikely to have to repeal reforms to sick pay and more than three or four out of a state pension provisions impletotal of about 16.

For their part, the Green par-ty's leaders raised few hurdles to coalition talks. Any pact would activists at a party conference. Although reaction in the finan-

cial markets to Sunday's result was muted. German business responded nervously. Industry

giving full consideration to the partnership structure, the execu-

volatile state of global financial tives said. The only way people matching its capital structure to

were not at any time under any

imperative," said Mr Paulson, He

added that the firm's capital

The two men said they

remained opposed to any mega-

merger with another financial

mitted to its goal of being the

"Goldman Sachs remains com-

world's pre-eminent investment Lax, Page 20

structure remained strong.

services firm.

cott an "alliance for jobs" if Mr Schröder went ahead with plans mented under Mr Kohl. Mr Schröder said he was not surprised and confirmed his intention to appoint Jost Stollmann. the non-party computer entrepre neur, as his economics minister.

It added: "When markets and

"We are in a market where it

does not make sense to do an

IPO," said Mr Paulson, citing

market volatility, the decline in

financial stock valuations and

the fall-out from hedge fund

Long-Term Capital Manage-

other conditions improve, our

nership for its approval.

ment's rescue last week.

Right regroups, Page 2 Driving on the left, Page 19 Editorial Comment, Page 19

offering is intended as a precursor to a flotation of Formula One Holdings in "two to three years". Mr Ecclestone had hoped to realise part of his family's holding in the racing business with a flotation last year, but plans ran into difficulties when the European Commission investigated

the marketing contracts between Mr Ecclestone's compunies and the sport's governing body and television broadcasters. The flotation was also troubled by disagreements between Mr Ecclestone and Formula One teams over revenues sharing and what stake teams should hold in the Doated enterprise.

Yesterday Mr Ecclestone's representatives claimed the Commission was close to ending its opposition to the arrangements following several months of clarification by Formula One and Mr Ecclestone. "There are a few minor issues to be resolved but the Commission has got a good understanding of the business now," said Stephen Mullens, a spokesman for Formula One.

Also, the teams recently ended their differences with Mr Ecclestone by signing a new "Concorde" agreement, which sets out the nature of the commercial relationships between the teams and Mr Ecclestone's companies.

His advisers believed the bond issue would be an easier way for him to raise money for his family According to people at the launch an IPO had been reached pose a new plan of incorporation trust, while also preparing the firm the decision to withdraw from a nosition of strength. "We and public offering to the parttion, a spokesman said.

The bonds, which will carry a coupon linked to LIBOR, can be redeemed after two years but include a substantial step-up in the interest rate after five years. Morgan Stanley Dean Witter, the bank behind the bond scheme, said this provided an incentive to pay off the bonds through a flotation after the initial two-years.

made this difficult decision after be paid generously under the Optimism builds for US interest rate cut

"Our executive committee from the IPO would continue to

The Federal Reserve's top policy makers meet today amid intensified expectations in international financial markets that the US central bank will cut interest rates for the first time in nearly hree years.

US equity markets moved higher yesterday morning as expectations of a rate cut hardened, although by mid afternoon New York time, the Dow Jones Industrial Average was little changed. Bond prices were slightly lower.

A decision today by the Fed's open market committee to respond to the deepening global economic crisis with an easing of policy would mark a dramatic reversal by the central bank in

In July, Alan Greenspan, the Fed chairman, warned that inflation still posed a more serious risk to the US economy than did a slump. But since then, officials believe, the rapid deterioration in the international environment has hit US prospects hard, and last week Mr Greenspan signalled a rate cut was imminent. Policymakers seem mainly con-

cerned about the threats to the

overall US growth prospects have deteriorated recently, the risk of a recession remains slight, with strong consumer spending under-pinning robust demand.

But the financial effects of the international crisis seem more of an immediate threat. Last week's rescue of Long-Term Capital Management, the hedge fund fac ing large losses after adverse movements in international markets, is an example of the risks confronting the US, say some economists. The LTCM problem could be

fust the tip of the iceberg and may turn out to be the primary reason why the Fed will feel compelled to lower rates," said Cary Leahey, of High Frequency Economics, a New York research

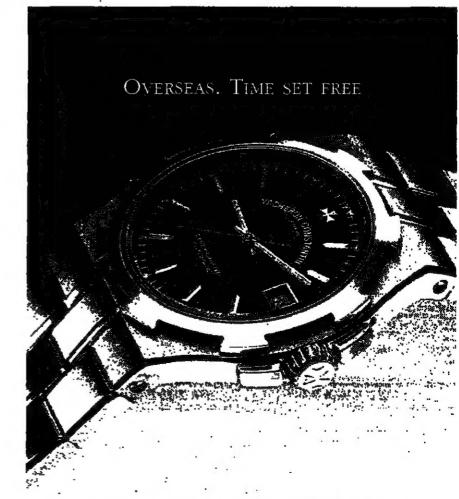
Market expectations about the scale of any cut are mixed. For the past few years, the Fed has had a cautious approach to interest rate changes, moving its main lending rate - the Fed funds target - in 0.25 percentage-point steps. But many economists say international economic conditions may force the Fed to cut the rate by 0.5 percentage points.

Washington on red alert, Page 8 US financial system from the

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Right regroups for opposition role

Theo Waigel, the German finance minister, yesterday ister. Unlike Mr Schäuble, resigned from his post as chairman of Bavaria's Christian Social Union, as the country's ruling rightwing party and parliamentary coalition prepared itself for the unfamiliar world of

Mr Waigel made clear he would not seek re-election at a CSU conference early next year. He will be succeeded by Edmund Stoiber, Bayaria's prime minister, who secured a convincing victory in state elections two weeks ago. The announcement - a day after Chancellor Helmut Kohl said he would be stepping stepping down as leader of the Christian Democratic Union - signalled a thoroughgoing change of guard on the German right after Sunday's election defeat.

Mr Waigel served as Mr Kohl's finance minister for almost 10 years, and was instrumental in setting Germany's European and financial policy, particularly in further European integra-ensuring the conditions for tion. Mr Schäuble is seen to launching the single European currency next year.

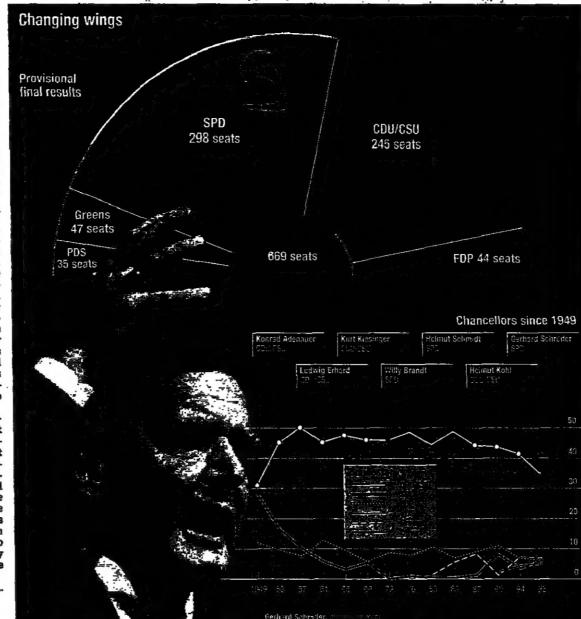
Sunday's results were a disaster for Mr Waigel as much as for Mr Kohl. The CSU vote in Bayarla fell chancellor in postwar Gerbelow 50 per cent for the first time since the war.

declined to comment on who would succeed him as CDU head, but it is believed he will push hard for Wolfgang Schauble, CDU/CSU parliamentary leader. Mr Schäuble, wheelchair-bound since said. an assassination attempt in 1990. has long been Mr Driving on the left? Page 19; Kohl's and the party's Editorial come

date for the party leadership is Volker Rübe, defence minhowever, he lacks a regional power base in the party. Mr Kohl yesterday insisted that leadership should be placed in the same hands, and not split as is the case with the Social Democrats.

A CDU/CSU alliance under Mr Schäuble and Mr Stoiber would - according to opinion noils - be led by Germany's two most popular politicians. That could allow Germany's right-of-centre ment led by Gerhard Schröder, the Social Democratic election, with a formidable opposition. However, a unified front is not guaranteed. The two have clashed over try's stance towards the European Union, Mr Stoiber has presented himself as tough on immigration and crime and sceptical towards be more liberal.

Yesterday in Bonn, a we ry-looking Mr Kohl found it difficult to hide his disappointment at being the first many to be ousted at a genelection. Mr Kohl Mr Kohl yesterday rejected suggestions that he would seek office within the European Union or stand as candidate for the German federal presidency. "I will do my duty as an ordinary member of parliament," he



THE EAST DISSATISFACTION WITH PACE OF ECONOMIC RECONSTRUCTION PROVES THE UNDOING OF HELMUT KOHL

Brusque treatment for unification's engineer

in Berlin

When the history of the 1998 German election is written. it will be recorded that voters in eastern Germany unceremoniously dropped Helmut Kohl, the man who eight years previously had engineered unification of the

Support in the east for Mr increased its vote by nearly Kohl's Christian Democratic 2 points to 21.6 per cent.

their dissatisfaction with the pace and form of economic reconstruction. The biggest beneficiary was the Social Democratic party (SPD), which lifted its eastern vote by 3.6 points to 35.1 per cent. according to the provisional

percentage points to 27.3 per the majority for a national cent as voters made clear coalition with the Greens as the Social Democrats picked final result. The Party of overall proportional repreformerly communist region Democratic Socialism, the sentational vote.

will become the seat of and, slightly, in the west.

the seats awarded through the proportional representa-

the PDS to the Bundestag. where it will have 35 MPs.

constituency votes and all country, not just in the has the chance to enter east". He said the return of regional government for the first time following elections in the north-eastern state of Mecklenburg-Vorpommern. In state elections on Sunday elections, by the SPD - the PDS gained 24.4 per cent of SPD state leader, is initially

Schröder urged to pursue tax reforms

called on Gerhard Schröder, Germany's newly elected chancellor, to pursue radical tax reform, as industry's most feared electoral outcome - a red-green coalition government - prepared to

Hans-Olaf Henkel, president of the Confederation of German Industry, said the new administration should cut personal and company taxes. He warned against the Green party's proposals for raising energy taxes and "They should come un with a tax reform which helps German industry and put new burdens on it," Mr Henkel said. "Their government programme must look very different from their election programme."

But the warning came as the country's powerful unions called for Germany's new leader to honour election pledges to roll back the minor economic reforms to duced by Mr Schröder's predecessor, Helmut Kohl. Unions also called for early moves to tackle unemploypartite talks involving government, unions and employers, which Mr Schröder promised during the

Dieter Schulte, trade union association head, said: We want cuts to sick pay, to workers' protection against dismissal as well as pensions cuts to be

This issue could prove explosive for the new chancellor. Industry is flercely opposed to giving up any of these hard-won changes. Dieter Hundt, president of the employers' association, said without these reforms agreement on the economy's

future was "unthinkable". German industry hopes securely won office he will emerge as a reformer dedihigher than its share of the seats in east Berlin and poll sented in parliament. The the vote, Harold Ringstorff, cated to improving the com- only, enforced overtime limpetitiveness of German comnational vote thanks to would be to expand in west talking to the CDU, whose panies. Business has that fail to create enough establish a continental pres- percentage points, about years by cutting wage costs

wage labour costs remain among the highest in the world. Industry wants Mr Schröder to cut taxes, pensions and social benefits to help boost competitiveness. stimulate the still-sluggish economy and tackle unemployment, currently at

around 4m. It also demands a modern, privately funded pensions system to replace the current creaking state scheme. Industry leaders drew comfort when Mr Schröder positioned himself as a moderniser early in his campaign. He installed Jost Stollmann and Walter Riester, two progressive reformers. as shadow ministers who may now join government. But later Mr Schröder

appeared to drift back to the

left. He appalled industry

Unions call for moves to tackle unemployment

festo for office, he pledged to repeal some of Mr Kohl's reforms.

Industry is now waiting for Mr Schröder to show his true colours. Business leaders are hoping he will exploit his strong victory to control the SPD's left and push through reforms, especially now that the SPD controls both the lower and upper this view which appeared to inspire a positive reaction from investors vesterday. with shares in Frankfurt ris-

terday they were prepared to take part in tripartite talks - Mr Schröder's so-called "Alliance for Johs".

But union demands are likely to be unpalatable sumer spending in the econits, and fines for companies

GERMAN LANGUAGE REFORMS UNDER FIRE CABINET KOHL'S 'GREY FUNCTIONARIES' LIKELY TO BE REPLACED BY INDIVIDUALISTS 'NOT QUITE IN SPD MAINSTREAM'

give last word on grammar -

Confusion looms in zerland, Luxembourg and Germany's schools after voters in the northern state of Schleswig-Holstein rejected forms include the splitting of spelling and grammar unwieldy compound nouns. reforms aimed at simplifying restriction of the use of the

conjunction with the elec-tions on Sunday. 56.4 per ification of foreign words, cent of voters backed a call for schools to return to teaching according to old spagetti and geografie.
rules. abandoned in SchlesSunday's decision, greeted

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drawn-out attempt by philoi-ogists and officials in Ger-many, Austria, parts of Switnorthern Italy, to update the s-called "beta s" and the in a referendum held in number of commas and full-

such as spaghetti and geographie, which were changed to with dismay by teachers and The reforms were the textbook publishers means result of a difficult and schools in Schleswig-Holstein will fall out of line with the rest of Germany. Gisela Böhrk, state education minister, said she intended to issue a decree making both

> able. The reformed rules, however, will not be taught or practised in the state. Critics of the reforms, who include the federal president, leading writers and many parents' protest groups, see in the changes an attempt to legislate away the character and vibrancy

the old and new rules accept-

of the German language. Matthias Drager, spokesman for the pressure group that forced the referendum vote, said the Schleswig-Holstein decision could open the sharp criticism of Germany's way for similar moves in other states. But this was rejected by the organisation of state educational and culture ministers, which said that the reforms had been upheld by the constitutional court and that Germany had entered into international

up 13 so-called "over-hang" or supplementary seats in the east. These are additional seats awarded to a party whose share of the direct constituency vote is

2 points to 21.6 per cent.

The strong vote for the map turned red. The SPD man, said the result showed to the European parliament.

But he has signalled he will bility in the workplace.

and introducing some flexito put pressure on employers.

But he has signalled he will bility in the workplace.

By Peter Norman and Reigh Atkins in Bonn and Frederick Stildemenn in Berlin

cabinet eventually meets, it is likely to be a remarkably different body to the depart-

ing team of Heimut Kohl. Mr Kohl chose to surround himself largely with grey functionaries from his Chris-

tian Democratic Union who

never grew out of their lead-

er's shadow. In drawing up his shadow ministerial team,

Mr Schröder, by contrast,

has tended to steer clear of

established party figures,

preferring those who - like himself - are not quite in

There will be well known

faces: Oskar Lafontaine.

become finance minister;

Rudolf Scharoing, the SPD's

failed chancellor candidate

in 1994, is a possible defence

secretary. But when recruit-

Schröder has sometimes

individualists. Three of Mr

Schröder's recruits fit this

description: Jost Stollmann,

the SPD's mainstream.

But the real victor in the east was arguably the PDS. Against many predictions, it

"the party is wanted in this

was part of a "European normalisation process" in which hard-left parties, such as the managed both to retain its reform communists in four direct constituency France and Italy, are repremore than 5 per cent of the next goal for the party

State's voters New team set to be colourful antidote





penguin in the Sahara". Mr Stollmann had a brashparty chairman, is likely to ness that suggested he had known Mr Schröder for vears. Not a bit of it. He was recruited in typical Schröder style after the two men first met "two or three years ago ing outside the SPD, Mr in a lively TV discussion show", Mr Stollmann recalproved an impulse buyer of led recently. "I called on the politicians for a vision for Germany. I told [Günter] Regrodt (the economics min-Mr Schröder's economics ister in Mr Kohl's governminister designate; Walter Riester, his nominee for labour and social affairs should roll up my sleeves, be minister, and Michael Nau-mann, his spokesman on the that sort of thing. The discussion had an echo in the

troversial non-party former impressed and rang me." Later, when Mr Stoll- recognised my genetic potenquickly achieved notoriety mann's CompuNet company for his outspoken support of crossed the DM1bn (\$500m) and trade union activists. for investment, "We were a Riester has been hired to at Henry Holt. One of the wittier bons mots lone voice in the desert. It make Mr Schröder's "alliof the campaign came from Guido Westerwelle, general Schröder rang me up. We secretary of the market- met. He said: 'You said we oriented Free Democratic need political leadership. commitments with other party, who observed that Well?" Answer. "Yes, sir." German-speaking countries Mr Stollmann "fitted almost Mr Stollmann, like Mr Schröas well in the SPD as a der is an individualist. "I'm

not rooted in the party," he birthday was on election ocratic thinking. His task Lafontaine, a master of says. "I haven't got an SPD history. But you wouldn't have an independent awkward so-and-so, if I had." He also has an unusual background, baying studied in France and the US before founding his own company at the age of 29. His mother was an entrepreneur, "at one time the sole female car dealer in Germany in the period after the war". His father was a senior official ment) that he should explain in the Düsseldorf finance why I as a young man ministry. Does this mean he has a happy mix of public service and entreprenaurial from Germany's intellectual activity in his genes? He and artistic circles. Multi-linhoots with laughter: "Well Mr Stollmann, 43, the con- media. Schröder was with hindsight we can see

> While Mr Stollmann is ting unemployment.
> Mr Riester, whose 55th

April. "I've had relatively said afterwards. approach to me was a sur-prise." Nonetheless, Mr Riester says: "We think similarly and that is a good precondition to work together."

Mr Naumann, 56, the puta-

tive arts minister, has an urbane manner and suave Mr Schröder's team this summer added a little colour . gual, well travelled and with a high profile career in pubthat Schröder immediately lishing, Mr Naumann epitomises Berlin's cosmopolisuccessful professionals. He market-oriented policies. His annual turnover mark, Mr noisy, Walter Riester is a is a former journalist who Stollmann decided to take an quiet man. The highly moved into publishing - over the party delivered tragenerous but expensive wel- active public position and respected deputy chairman first at Rowohlt Verlag, ditional Social Democrata'

> was on that basis that Mr spee for jobs" project work. Naumann has an impressive does not command universal was Mr Schröder indebted-The "alliance", bringing educational record, culmin-support among the party's ness. As the SPD begins the together government, trade ating in a doctorate in politiunions and employers, cal science, history and phi- need Mr Lafontaine to mainwould have a key role in cut- losophy. But like others of tain discipline once his polit-"Schröder's people", Mr Nau- ical honeymoon is over. mann has jolted Social Dem-

day, was no intimate of Mr Schröder when recruited as shadow labour minister in culture - including battling seeking international finanfor better treatment for Gerlittle personal contact," he many when European Union film finance subsidies are main international currenhanded out. He has already fuelled controversy by voicing opposition to a Holocaust memorial planned for the centre of Berlin.

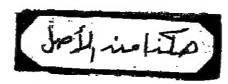
- The flow of ideas from his team of designated ministers - sometimes coherent and attractive, sometimes disjointed - is beguiling to Mr Schröder, Is Oskar Lafontaine, who has scarcely left Mr Schröder's side since Sunday's vote, the exception?

Aged 55, the Social Democrats' powerful chairman eventual victory. In governtraditional socialists, will

But the left-leaning Mr other way around

cies. To create jobs, he demand - and a clampdown on illegal employment of foreign workers on wages below German tariff rates.

Mr Lafontaine's thinking betrays his training as a physicist. There are no final truths in the political economy. But economics has something in common with the natural sciences; that when you have conducted an results you wanted, then you tan, left-leaning world of and possible future finance have to admit that perhaps minister is in Mr Schröder's you did something wrong. inner camp by right. His grip That is why we need a change of government in Germany." During the elecfare system incurred the ran an advertising campaign of I G Metall, the metal which he headed for 10 support for Mr Schröder's tion campaign. Mr Schröder hostility of mainstream SPD extolling Germany as a place workers' trade union, Mr years, and then in New York campaign and Mr Lafontaine kept tight discipline. But Mr Lafon-Unlike Mr Schröder, Mr ment, Mr Schröder, who taine's imprint was clear, as work of governing, it will become clearer whether Mr Lafontaine is truly one of "Schröder's people" - or the



tax reforms

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Schröder Bonn's EU funding to pursue will soon be tested

Germany's willingness to remain the leading paymaster of the European Union, and its role as chief defender of the EU Common Agricultural Policy, will be tested almost as soon as its new government is installed.

A wide-ranging report on EU budget is set to be published by the European Commission in the next two weeks, and it will present the Social Democrat-led regime in Bonn with difficult and potentially embarrass-

The paper will make a series of suggestions on how to control the cost of EU financing for those member states making the highest net contributions - led by Germany, the Netherlands, Austria and Sweden. They are likely to be fiercely opposed by big net recipients, such as Spain.

One option being mooted by the European Commission is to "co-finance" the cost of parts of the CAP. switching the burden back from Brussels to national hudgets. Any such sugges-

Unions calls

moves to be

tion of "re-nationalising" EU policies has been anathema to previous German governments, because it would call into question the very foundation of a common policy.

Another proposal would cap spending for any member state at a particular percentage of gross national product. A third would change expenditure policies to reduce the burden on the main net contributors.

Not only is Germany a

vital participant in the debate, as the largest single financier of the EU budget in 1997. Germany made a net budget contribution to Brussels of almost 62 per cent of all member states' net transfers to the EU budget. It will also hold the chair of the EU in the first six months of 1999, and be required to negotiate a solution. The question of net financ-

Agenda 2000, the EU's enlargement reform programme. It includes radical reform of the so-called structural funds, involving spending on poorer and more remote regions. The plan would cut spend-

make room for demand from future central and east Euro pean members. But every country is fighting to keep its maximum share, with countries like Spain and Portugal in the front line.

The debate has been at a virtual standstill in recent months, waiting for the German election result. Any hopes of rapid progress will depend on a clear line from the new German coalition.

We have to start during October, or at the latest November, in order to reduce the options at the Vienna summit in December," said one senior diplomat. "Only then can we hope to get it finished by March, when the European parliament goes campaigning for elections. Otherwise it will all be held up for months." In fact an SPD-Green coali-

tion in Bonn may be more SPD has traditionally been closer to consumers' than to farmers' interests. But much will depend on the policy of the future German agriculture minister, and his or her ability to resist the arguments of the finance minis-

Germany set for new economic internationalism



he election defeat of German Chancellor Helmut Kohl and the strong like-lihood of a Social Democrat-Green coalition will have significant implications for European economic and

Oskar Lafontaine, the SPD hairman and a possible future finance minister, said on election night he wanted urgent talks with Tony Blair, the British prime minister, and Lionel Jospin, the French prime minister, to achieve closer economic policy co-operation in Europe and to help reform international financial institutions.

Germany's new economic internationalism marks a sudden departure from the orthodoxy of the Kohl government, and ends the country's increasing isolation in EU economic affairs. In particular, the SPD is likely to soften Germany's opposition to giving the euro-zone, the group of countries joining economic and monetary union from next year, a greater political role. It is now more likely to agree to European Union proposals to

Oskar Lafontaine has already called for talks with Blair and Jospin on policy co-operation in Europe and reform of financial institutions, writes Wolfgang Münchau

represented at international meetings.

German Social Democrats right to nominate his successupport the principle of central bank independence and the pursuit of price stability. But a red-green coalition may still send out different signals to the outside world through a stronger emphasis on growth and employment. The new government will also have a direct impact on

the Bundesbank after Hans Tietmeyer, Bundesbank president and a close associ-

initation (avocal % che Unemployment (%)

(3 ma over previous 3 ma)

Trade (Ecu bri)

Economic indicators for euro-11 countries

Jul 1998 Jun 1998

allow the euro-zone to be ate of Mr Kohl, steps down next summer. As chancellor, Mr Schröder will have the

> The two frontrunners for the job are Edgar Meister, a member of the Bundesbank directorate now in charge of banking supervision, and Ernst Welteke, president of the state central bank of Hesse and a member of the Bundesbank's governing

Apr 98

if and when it joins Emu. The new emphasis on economic growth and employ will not alter the Bundesment may also soften Gerbank's policy stance, but it many's unrelentingly hard might soften the German line on fiscal consolidation. central bank's unrelenting The Kohl government was

Central Bank into a Bundeshank clone. With the departure of Mr Kohl, Wim Duisenberg, president of the ECB, will lose his staunchest political supporter on the European

efforts to turn the European

stage. Instead, Mr Duisenberg and his colleagues will be confronted by a group of

1997 1996

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Mar 98

stated intention to soften Germany's overall fiscal position, it may adopt a more flexible line on the implementation of the stability pact, in particular comphasising the need for

growth alongside stability. The shift in emphasis from stability to a mixed set of objectives, which includes growth, employment, external and internal stability. could turn out to be the most important long-term implication of the Schrider

three largest member states

of the euro-zone - Germany.

France, Italy - and the UK.

the driving force behind the

stability and growth pact,

which commits Emu mem-

bers to achieving balanced

budgets over the economic

While the SPD has no

victory.

This will be a big culture shock for Europe's central bankers, especially those who may find their doctrinaire mouetarism is beginning to lose broad-based political support.

NEWS DIGEST

WATCHDOG CHIEF QUITS

'Financial catastrophe' warning to Moscow

Russia is facing both a "financial and political catastrophe" unless the central bank and finance ministry change their policies, Dmitry Vasilyev, the former head of Russia's Federal Securities Commission, warned President Boris Yeltsin in his letter of resignation.

Mr Vasilyev, who resigned as Russia's capital markets watchdog on Friday, yesterday made a blistering attack on the central bank's plans to set up a two-tier currency market with separate sessions and different rates for exporters and importers. He also criticised the government's proposed equity swaps in lieu of tex payments as tantamount to re-nationalisation.

Victor Gerashchenko, Russian central bank head, proposed the new measures on September 24 as a way of overcoming the crisis in the financial and banking system. Tony Robinson, Moscow

BULGARIA

IMF approves \$850m loan

The International Monetary Fund has approved an \$850m three-year loan for Bulgaria, to help cover the balance of payments deficit and support market reforms i year by the centre-right coalition government.

The loan, mainly negotiated before the Russian financial crisis erupted, throws Bulgaria a lifetine at a difficult time for Balkan countries in transition to a market economy. Ivan Kostov, the pro-market prime minister, said at the

weekend that Bulgaria had called off plans to raise up to \$300m on international financial markets because of unfavourable conditions. Earlier this year Bulgaria postponed Its first eurobond issue because of the Asian crisis. Growth in gross domestic product is projected at 5 per cent this year, with inflation set to fall to 9 per cent by

year-end. Theodor Troev, Solia, and Kerin Hope, Athens

BASQUE REGION

Olive branch from Aznar

José Maria Aznar, the Spanish prime minister, gave the first indication at the weekend that he was willing to make concessions to secure lasting peace in the Basque region after the ceaselire, which began 10 days ago, by the separatist organisation Eta.

Taking his message to the Basque city of San Sebastian, the heartland of separatist sentiment, he offered "generosity" towards Eta and indicated there might be room for discussion with Basque nationalists on the region's "historic rights" without going beyond the bounds of Spain's current constitution.

But he was not specific about deals affecting the 500plus Eta prisoners, convicted or awaiting trial, who are now dispersed in jails around Spain. David White, Bilbao

SWISS REFERENDUM

Heavy vehicle tax backed

Switzerland is set to become the first country in western Europe to introduce a heavy vehicle road tax based on distance driven, weight and emission standards. Moritz Levenberger, transport minister, says the support of the Swiss electorate in Sunday's referendum for a new heavy vehicle tax tax, dubbed the LSVA, is a confirmation of public support for a new road pricing policy designed to shift heavy goods traffic from road to rail.

The new tax is designed to curtail the increase in road traffic through environmentally sensitive Alpine passes and finance two new rail tunnels to cope with the expected increase in goods traffic which will be switched from road to rail. The support for the new tax also clears the way for Switzerland to finalise a transport agreement with the European Union. William Hall, Zurich

Greeks, Turks to join exercise

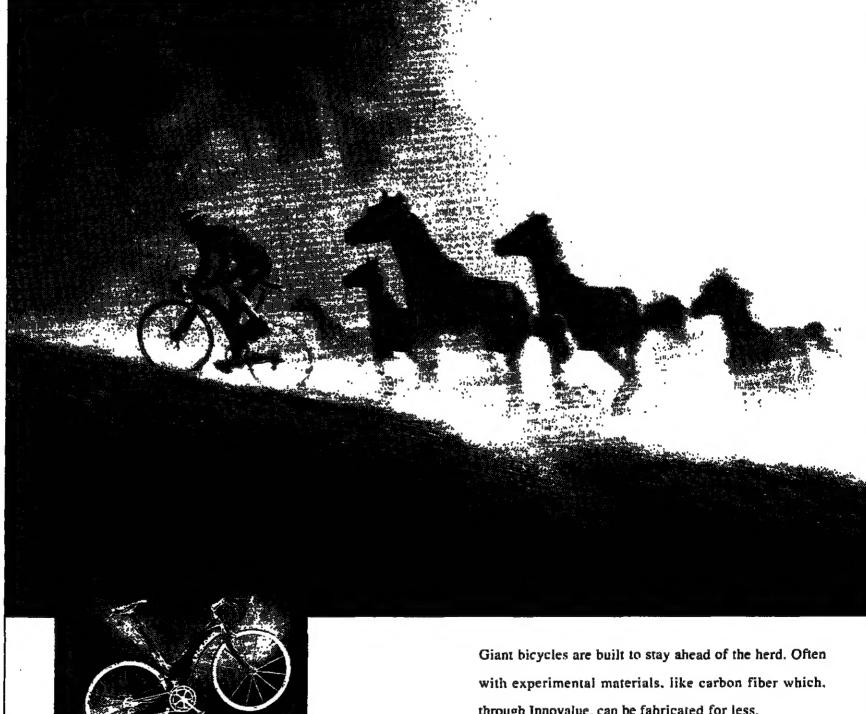
For the first time in 13 years, Greece and Turkey will jointly take part in a Nato exercise in the Aegean Sea. An announcement by the general defence staff yesterday said Greece would take part in the annual "Dynamic Mix", a large 21-day air, land and sea exercise held in the region.

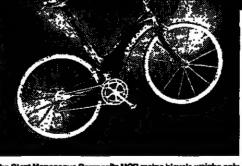
More than 17,000 troops and forces from Britain, Can-

ada, France, Greece, Germany, Holland, Italy, Portugal, Spain, Turkey and the US will take part in the exercise, which will include 62 ships and 170 aircraft.

Last year, Athens took part in "Dynamic Mix", but Ankara boycotted the manoeuvres because Nato forces based in Turkey were not included in the exercise. Nato allies Greece and Turkey have nearly gone to war twice in the past 11 years over disputes on air, sea and seabed mineral rights in the Aegean. AP, Athens

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Offensive in Kosovo over, says premier

Serbian government forces have ended their offensive against ethnic Albanian separatists in Kosovo province, Mirko Marjanovic, Serbian prime minister, announced yesterday. But despite his statement, apparently aimed at averting Nato air strikes, rebel positions remained under heavy fire.

Peace reigns in Kosovo. . . As of today all anti-terrorist activities have ended. They will be renewed only if any new bandit and terrorist anovic told a special session of parliament.

ance, the Serbian premier would be withdrawn to bar- destroyed or damaged. racks. He also offered an amnesty to ethnic Albanians it would continue with its

within 10 days and were innocent of rebel activity.

But in the south of Kosovo, near the town of Stimlje, government forces were still pounding rebels of the Kosovo Liberation Army (KLA) with heavy artillery and machine-gun fire. Smoke poured from one village. A police officer said they were "mopping up" last pockets of resistance. Western diplomats wel-

statement but were sceptical that the seven-month conflict was over. They recalled that Slobodan Milosevic, president of federal Yugoslavia - Serbia and Montene-Responding to a demand gro - told European envoys from the Nato military alli- on July 30 that the operation was finished. Since then dozsaid special police units ens of villages have been The KLA said on Sunday

observers doubted that Serbian forces would be able to prevent the rebels from

Sadako Ogata, UN High Comm

returning to their bases. The Serbian declaration of what amounts to a unilateral ceasefire follows stepped-up warnings to Mr Milosevic that his time is running out before Nato intervenes. Diplomats and aid workers say that up to 50,000 ethnic Alba-

and that a humanitarian catastrophe is unfolding. European diplomats in particular fear the US will press ahead with air strikes if the government does not keep its word. They argue that Nato intervention will lead to-further chaos, boost

against foreigners. A Nato official said yesterday: "It would be good to

domestic support for Mr Mil-

osevic and lead to retaliation

believe the strong pressure from the international community has been received which it was issued."

Addressing Serbia's parliament, Vojislav Seselj, a deputy prime minister and eader of the ultra-nationalist Radical party, attacked the US, Germany, the western media and what he called "fifth columnists"

EUROPEAN COMMISSION CONCERN TO ENSURE PUBLIC SUPPORT

Competition policy on sports to be reviewed

competition authorities plan review of their policy towards sport this year, in an effort to bolster their recent drive to crack down on anti-competitive commercial practices in the sector. The review, initiated by

Karel Van Miert, competition commissioner, is ed both to clarify the application of EU rules to sport and to ensure future intervention by Brussels watchdogs commands firm political and public support.

The Commission is currently handling more than 50 complaints involving sport, many of which centre on broadcasting rights. It has recently opened several investigations, including probes into Formula One racing, European football competitions and French authorities! arrangements

for allocating tickets for this official said year's World Cup.

However, officials admit lack of experience has left EU member states such as them struggling to underto launch a wide-ranging stand the economics of sports, the often complex national competition rules. commercial arrangements in them and how they differ between countries.

"The big danger would be for us to tackle these issues on a piecemeal basis. We need more solid factual, economic and legal clarification of the issues, so that we can formulate a consistent approach," one senior competition official said.

Mr Van Miert and his advisers are also keen to secure the political backing of the full Commission for their policies, because they fear that tougher policing of at the end of next year. competition in sport risks stirring up public ill-feeling, which could easily rebound on Brussels. "This will not work if we do not convince people that what we are doing is reasonable," the

Brussels is also anxious to avoid political tensions with Germany, which has decided to exempt sport from its

Mr Van Miert, who aims to co-operate with the Brussels departments responsible for culture and the media in drawing up proposals for applying EU competition policy to sport, is expected to ask the full Commission to debate and approve them in principle by year-end.

The eventual approach may be set out in a policy paper. A competition official said the aim was to "lay down clear-cut markers' before the current Commis-

He said there were no plans to subject sport to special legislation, but simply to tively by the same competition rules applied to other

Slovaks must still persuade world to welcome them back

Weekend election was free and fair, report Robert Anderson and **Kevin Done**. But questions remain about stability

lovakia, to its own sur-Sprise, successfully held its second free and fair election since independence

Despite lurid fears of a "media bomb" that would discredit the opposition, vote rigging, or even military intervention and the cancellation of the poll, a massive 84 per cent of Slovaks voted peacefully in what diplomats called a "milestone" in the country's democratic evolu-

Mikulas Dzurinda, leader of the centre-right opposition Slovak Democratic Coalition (SDK), who looks likely to lead the new government. said in his victory speech:

world it can solve its problems itself and wants to belong to the democratic countries of the world."

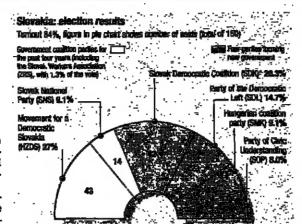
A joyful opposition heralded the result as a vote for change and national reconciliation, that would open the way for foreign investment and rapid entry to the European Union, But the fact that there was such earlier doubt over the fairness of the election is proof of the task any new government will have to convince the EU that it has returned to the political mainstream.

The EII will welcome the likely departure of Vladimir Meciar, who took the coun-

"Slovakia has shown the try to independence with the dissolution of Czechoslovakia and has ruled it for all but nine months of its six-

> His intolerance of domestic opposition polarised the country and gave it the dubious distinction last year of being the only EU applicant to be refused membership negotiations solely on political grounds. Aided by the rebuff from

the EU and Nato, 14 per cent unemployment, rampaut organised crime, and privatisation scandals, last weekend the four opposition parties won 58 per cent of the vote and 93 seats in the 150-



The four parties will this week begin talks on forming a government and hope to announce a cabinet and programme before parliament meets, probably at the end of

But the EU will want to see how stable this coalition is before they reconsider Slovakia's application. One worry is that the former communist Party of the Democratic Left (SDL) holds the balance of power in parliament but has been seen as the weak link in the opposition ever since it flirted with supporting Mr Mediar's troubled coalition in 1996.

Jozef Migas, SDL leader, insists, however, that his party will not be lured away by Mr Meclar's nationalist

says the negotiations will be difficult and big differences exist with the SDK's right wing, particularly over privatisation. "Our party is strongly against the privati-sation of the strategic industries, including the banks,"

he says. Opposition politicians are nevertheless confident that the danger of letting Mr Meciar back in will keep them. together. They also believe an investigation of his government's illegal actions and espicious privatisations will

block his return. Yet this risks widening the political polarisation that has made diplomats cautious over a rapid return to the EU fast track. Any new government will need to adapt itself quickly to the state Mr Meciar has built, in which both the administration and private industry are filled with HZDS placemen.

The opposition will purge the hureaucracy but hopes

Slovakia (HZDS), though he business community that Mr Meciar had led them up a raise pensions to half the nationalist blind alley. "Business wants the EU and they know that our party guarantees it," says Jan Carnogursky, leader of the Christian Democratic Movement, linked to the SDK.

> Business may be receptive to this because of the deteriorating state of the economy, which will pose politically difficult questions for the government and could damage the country's readiness to join the EU.

Strong economic growth of about 6 per cent in recent years has been built on rapidly growing public deficits and foreign debt. This boom deficit of \$1.1bn in the first half, 11 per cent of GDP, and Analysts expect a devaluation and a halving of growth

next year.

salaries in four years and average income. But the party's economic experts privately acknowledge that they will have to make deep cuts in public spending.

If a new government steadies the economy, keeps together and lowers the political temperature there is still a chance of catching up with the six countries chosen for fast-track negotiations with the EU, though it is now too late to be included in the first wave of

Nato entrants next year. However, there are doubts over when the EU will reassess the country's progress. Western diplomats say that though the EU will be keen to reward Slovakia, it is unlikely it will reconsider its case until the middle of next prohibitive interest rates. over, one warns, the EU may even decide to wait for a wave of new entrants rather than welcome improved per

ASIA-PACIFIC

KOREA FINANCE CAPITAL ADEQUACY BOOST

stem bad bank debts

South Korea has eliminated 60 per cent of non-performing loans held by commercial banks, the government said vesterday. But analysts believe that

the government has underated the size of the bad debt problem as banks continue to lend to the big troubled conglomerates that may yet go bankrupt.

The finance ministry said it bought Won39,000bn (\$28bn) worth of bad loans at banks and help them meet domestic demand drops. the capital adequacy ratio of 5 per cent set by the Bank

Lec Kyu-sung, the finance minister, said helping the funds and tighter govern-banks to meet a higher capiment supervision. "The govtal adequacy ratio of 10 per ernment is well aware of the cent would relieve a credit crunch that has caused more than 6.000 small companies to fail this year.

The banks have been reluctant to make new small business loans as they struggled to meet the BIS ratio. The resulting credit crunch and corporate bankruptcies fed into a cycle of increased loan losses, thereby worsencredit situation," he said.

The government focused financial aid on banks that have been involved in mergers to reduce capacity in the were set to go on strike overcrowded sector, with the at midnight to protest number of banks expected to against planned redundanbe cut in half to 15 by the end of 1998.

But while reducing lendconglomerates, or chaebol, mergers. on fears that allowing them to go bankrupt would result in new large loan

nesses because the banks day.

credit risk," said Kim Jun-il. senior counsellor at the finance ministry.

Analysts say such practices are increasing the expo-sure of the banks to bad debts and will force the government to spend double its estimate of Won64,000hn to buy bad loans and recapitalise the hanks.

ING Barings, the investment bank, recently warned that the chaebol would have growing problems in refinancing their debts over the a discount, while it provided next year because of weaker Won11,900bn to recapitalise cash flows as global and Mr Kim said the banks

will take a tougher stance on for International Settle- lending to the *chaebol* ments. because of strict conditions attached to the state bail-out moral hazard problem." He suggested the banks

might swap debt for equity in the chaebol as part of a corporate restructuring programme, which the government is promoting along with the reform of the financial sector. · Customers rushed to with-

draw money from banks in response to a planned strike ing the already tenuous by bank workers today in the run-up to one of the biggest holiday periods in

Workers at nine banks cies among recently merged banks. Bank officials have estimated that up to ing to small businesses. half of the jobs at the banks have continued to roll nine banks may be elimiover loans to debt-heavy nated as a result of the

Some bank branches reported that cash reserves were exhausted as customers withdrew funds in Frankly, Korean banks preparation for the four-day feel lending to the chaebol is Chusok (thanksgiving) festisafer than to small bust- val, which begins on Satur-

Japan Leasing Failure is unlikely to be the last, or the biggest

Seoul acts to Belly-flop for Japanese banking system

By Paul Abrahams and Michiyo Rakamoto in Tokyo

Kiichi Miyazawa, Japan's finance minister, had gone on record as saying he preferred a soft landing for the troubled banking system. But the resounding thud on Sunday as Japan Leasing belly-flopped raised suspicions it might have landed somewhat heavily. Indeed, revealed it was seeking protection from creditors in what is likely to be the country's biggest ever bank-

The scale of Japan Leasing's failure – it has Y2,180bn (\$16.1bn) of debts – is all the more staggering given that, only a couple of months ago, few in the Japanese financial community even knew of the company's or LTCB itself, which is to

During the so-called "bubble economy" in the 1980s Japan Leasing diversified from traditional leasing into commercial lending, providing loans that were normally backed by property-related collateral. Like many other lenders exposed to the collapsed property market, the affiliate of Long Term Japan Leasing was left Credit Bank of Japan weighed down by huge bad

The reason it failed earlier than any of the other institutions in a similar plight was the liquidity crisis at LTCB, its parent, and opposition parties blocking plans by the ruling Liberal Democratic party to bail it out with Y520bn of public money. So the LDP was unable to save either the leasing company

unlikely to be the last, nor performing loans will be put teria they will use. in a separate organisation for disposal while the good sion of Japan Leasine's colloans will be sold.

The failure of Japan Lessing - and the eventual demise of LTCB - will directly and adversely effect the LDP's political and financial supporters. Agricultural co-operatives - Trust says it may not important institutions in the recover all of its Y135bn LDP's electoral heartland had lent Y120.6bn to Japan Leasing. And when the affiliate's non-performing loans are called in by the receiver. many construction groups which are big financial contributors to the LDP will be under pressure to pay up. Huge issues remain. A committee is to be set up to

deserve recapitalisation. But the co-operatives by sur- says Brian Waterhouse,

The immediate repercus-

lapse is that a host of financial institutions will have to announce significant writeoffs in coming days. Already Mitsubishi-Trust has admitted that it lent Y145on to the leasing group. Sumitomo loans, while Norinchukin, the umbrella organisation for the agricultural co-operstives, had extended Y120bn. LTCB itself has about Y255bn of loans outstanding to its affiliate.

Those least able to afford the losses are the agricultural co-operatives. "The fact that Japan Leasing's debts decide which banks are sol-would not be forgiven after vent and which do not all is likely to have caught

banks are also vulnerable. The biggest danger, says James McGinnis, banking analyst at ING Barings, is that the hanks' senior execu-

tives, who face losing their Hvelihoods and even pensions, could become even more brutal in scaling back their loan books: "That would exacerbate an already debilitating credit crunch and have a devastating effect on the economy."

However, some believe may be smaller institutions. "Don't focus on the big 18," it is unclear who will staff prise," says Yushiro Ikuyo, banking analyst at HSBC.

Almost certain to follow credit associations, and agri-Japan Leasing are Japan cultural co-operatives that Landic and Nippon Enter-are in desperate shape. Some prise Development, LTCB's have no capital, others' other leasing companies. A stated non-performing loans number of Japan's top 18 are at an intolerable level given their assets, and there are more whose unreserved their profits so poor, that they will never trade out of trouble. There's a real risk that if one goes down, there could be a run on the oth-

Many believe Japan's banking system is beyond required for the government to realise the gravity of the situation." says Mr Waterthat the most vulnerable house. "LTCB was not a little doubt there's one coming. We're looking at a time

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Beazley employs 'tax on food' weapon to belabour Howard

Gwen Robinson reports the Labor leader acknowledges his party cannot be certain of victory

he campaign for Austra-Saturday took a vaudevillian turn yesterday as Sydney's inner-city fish mar-

"Peter Costello! Time for

you to go to bed," he said, referring to the treasurer, the government's top economic minister, as he shoved the fish into a packing box. Labor used the backdrop of the country's largest fish markets to attack the goods and services tax (GST) proposed by John Howard, the prime minister. Signs emblazoned "Plus 10% GST!" were tucked neatly under the

here is the fish that John Howard will tax... We're bringing this campaign back he said yesterday. to the basics - the GST is an unfair tax on food," he said. Mr Howard's conservative Liberal-National coalition centred its five-week election

promising personal income Kim Beazley, leader of the tax cuts worth A\$13bn opposition Labor party. (US\$7.65bn) to sweeten the kissed a gigantic wet fish in proposed 10 per cent GST. But in a country that has never experienced a consumption tax, voters have signalled confusion and fear over Mr Howard's proposals. Opinion polls have mostly

given Labor a small lead

over the coalition. The latest

poll, published today,

reversed their positions, giving the coalition a narrow lead over Labor. Even Mr Beazley has acknowledged that Labor's you." recent surge of support has been largely confined to its store's seafood displays as own "safe-seat" electorates. Mr Beazley played on the To win, the opposition needs concerns of ordinary Aus- a national swing of at least the wholesale taxes which

mathematics are against us.

But nearly all polls have shown growing opposition to the GST plan and concerns that future governments could increase the tax. Anacampaign on tax reform and lysts say there could be a repeat of the 1993 elections. economic management. when the Liberal-National coalition unsuccessfully campaigned on a GST pro-

> Mr Beazley has been handed a powerful weapon. "Many countries choose to exempt food from their consumption taxes," he said. "John Howard has chosen to include it. Yet, no area impacts more on those who are less well off than the impost on food. It's a tax as well, therefore, on health, because there is no question that fresh food is better for

Mr Howard, however, accused Mr Beazley of run- to call" and would probably ning a "scare campaign". He said voters should consider 3.7 per cent, or at least 27 would be abolished under ties on voters' ballot sheets appeal to angry Victorians could be repaired.



Kim Beazley recruits 16-month-old James McLaren on the election trail in Sydney yesterday

GST. "The cost of everything is not going up by 10 per cent...indeed, the average cost is only going to rise by about 1.9 per cent." The truth, as one commentator said yesterday, is "somewhere in-between".

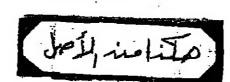
Political analysts said the election remained "too close be determined by secondary "preference" votes, which eliminate least-preferred par-

- a factor which has maintained the influence of One Nation, the populist party led by Pauline Hanson, the independent MP.

southern state of Victoria. where a gas plant explosion which killed two and injured eight last Friday has crippled gas supplies and forced industries and business to

who this week began to demand compensation for the suspension of power supplies in the crists. Mr Beazley said tens of thousands of Mr Beazley also raised the workers who had been stood worsening crisis in the down temporarily as a result should be entitled to special government assistance.

Victoria's Liberal state government was last night forced to concede the crisis might continue for "weeks" shut down. In a powerful until damaged pipelines



etition policy of to be reviewed



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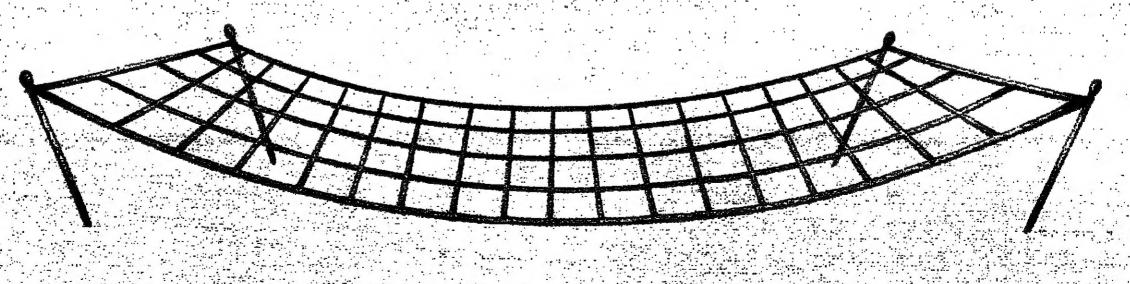
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Clinton says the gap is narrowing

President Bill Clinton said vesterday there had been "a significant narrowing of the gan" in talks aimed at Middle East peace.

He was speaking at the White House after meeting Benjamin Netanyahu, the Israeli prime minister, and Yassir Arafat, president of the Palestinian Authority. Flanked by the two men,

Mr Clinton told reporters: "I believe there has been progress in all major areas." But he declined to enlarge on this. He said an agreement that could lead to so-called final status talks, which include the status of Jerusaresources, the return of Palestinian refugees and definition of borders.

However, there was sub-

secretary of state, and Dennis Ross, the special US envoy to the Middle East, to the region in early October. Mr Netanyahu and Mr Arafat would then return to Washington later that

It was the first time the a year. Israeli diplomats said the basis for agreement would be the withdrawal by Israeli forces from a further 18 per cent of the West Bank - 3 percentage points of which would be declared a nature reserve and remain under Israeli security con-

In return for the further pullback, the Palestinians were to pledge greater The Palestinian Authority is in full or partial control of 29



Benyamin Netanyahu, left, with Madeleine Albright and Yassir Arafat in New York yesterday. The

to be followed by a speech in New York to the United Nations by Mr Arafat, who returns today to Washington for bilateral talks with Mr

Both Mr Arafat and Mr Netanyahu met Mrs Albright at the weekend. Mrs Albright then talked to Arab

Mr Arafat's veiled threat to declare unilaterally a Pal- cess" to match that in

estinian state next May when the five-year deadline for the current Oslo peace undermined an ultimatum process expires - has been one factor encouraging the US to intensify efforts to delivered by Mrs Albright to the Israeli government secure agreements between insisted on a withdrawal With Mr Clinton facing from 13 per cent of the West domestic political problems. Bank territory taken in the

1967 Six-Day War.

UN SANCTIONS BAGHDAD REFUSES TO RESUME CO-OPERATION WITH UNSCOM

Iraq rules out more arms inspections

and Roula Khataf in London

Iraq yesterday made clear it had no immediate intention of resuming full co-operation with United Nations weap-

Tariq Aziz, Iraqi deputy prime minister, yesterday met Kofi Annan, UN secretary-general, to discuss proposals for a comprehensive review of UN policy toward Iraq. He said he would co-operate with the UN but dashed any hopes of resuming the inspections -

Iraq's arsenal of proscribed weapons (Unscom) which it insists is dominated by

Mr Aziz said: "We are cooperating with the secretarygeneral, we are also working with the Security Council. I am here, Minister Sahaf is here...so this is co-opera-

Mr Annan, according to UN officials, was discouraged after the meeting. Iraq suspended co-operation with Unacom last month.

In an effort to break the deadlock over weapons inspections. Mr Annan and Security Council ambassadors have been considering a

Mr Annan and the Secu-

rity Council have said a comprehensive review would not take place until lraq returned to full compliance. But Mr Aziz yesterday insisted the "idea of a comprehensive review is not a reward to be given to Iraq and then Irac has to make concessions before such a review takes place.

"When the review is con ducted in an honest and professional manner, we hope that it will lead to the lifting of sanctions," he said. "The review is a legal and

moral obligation by the Security Council itself," said

fessional, cordial and constructive"

his administration could use

another foreign policy "suc-

The UN imposed an oil embargo after Baghdad invaded Kuwait in August 1990. It can be lifted only when the UN certifies that Iraq has satisfied UN weapons inspectors. Mr Aziz said: "Iraq has

complied with UN resolutions for seven-and-a-half Council had not taken any step to reduce or lift sanctions according to the letter of its own resolutions.

For Baghdad, the aim of a comprehensive review would be to prove that some files -

tic missiles - should be closed and that Unscom's work on these fields should shift to monitoring rather than inspection.

strongly resisted any attempt to close disarmament files, worried this would set a dangerous precedent and lead to pressure to close the more difficult remaining files on chemical and biological weapons Indeed, although the Inter national Atomic Energy

Agency reported this summer that continuing inspec tions are providing diminish ing returns, the US insisted COMMONWEALTH FINANCE MEETING

Co-operation by regions can help in crises

Formal . mechanisms for

crises, according to a report

before Commonwealth

finance ministers, who begin

their annual meeting in Ott-

The report argues that

regional arrangements

should play a "mezzanine"

tutions, such as the Interna-

tional Monetary Fund. It rec-

ommends that Japan's

proposal for a \$100bn Asian

monetary facility - which

was abandoned under pres-

sure from the IMF and US

Treasury - should be resurrected and explored for other

"The absence of suitably

designed regional arrange-

ments (except in Europe) in

the present array of institu-

tions, facilities and instru-

ments which exist to combat

such crises, reflects a serious gap in the international

financial system," the report

isters at their last annual

meeting in Mauritius, the

report was drawn up by a

group of academics, central

former finance minister of

each region and will be most

effective when the particl-

regional identity, the group

argues. Officials accept that

this will leave some impor-

tant emerging market econo-

Regional groups should

scrutinise the policies of

difficulty. They need "the

the global institutions.

South Africa.

The arranger

bankers and diplomats. chaired by Chris Liebenberg,

argues.

threatened with closure yes terday and analysts predicted up to three more could follow. :

Another

Kenyan

buckles

By Mark Turner in Halrohi

bank

The central hank was in talks with the Prudential Bank after failing to meet clearing obligations last Friday, the same problem that caused it to place Asianowned Bullion Bank, Trust Bank and Reliance Bank under statutory manage ment this month.

Trust Bank, by far the largest of the troubled banks with branches in Tanzania and Uganda and deposits of more than Ksh9bn (\$150m). suffered a run this month following press reports of financial misman

But Micah Cheserem, cen tral bank governor, and analysts were confident the criis would not spread to Kenya's stronger institutions. "This is basically a weeding out of people not running their affairs properly," said one senior Kenyan banking analyst. "In fact, a flight to quality has

helped the larger banks." The top 10 of Kenya's 53 banks have 80 per cent of the Ksh400bn.

By contrast, many of the country's 30-35 small banks have a low capital base and and could face substantial difficulties in coming

banks may not be able to comply with a new minimum capital requirement of Ksh200m starting next year. The shake-out has given fresh impetus to central bank efforts at encouraging mergers and increasing capitalisation among Kenya's smaller banks, which also suffer from a lack of qualified management.

A number of banks are suspected of being little more than fronts for power ful businessmen or conduits

and effectively". They also need to guard against rounds of competitive devalregional co-operation have untion and "beggar-thyan important role in prevent-neighbour" policies that ing and managing financial leave everyone worse off.

capacity to intervene in financial markets to restore confidence and prevent currencies going into freefall, as well as the ability to provide post-stabilisation liquidity and long-term finance in parrole between national allel with the World Bank authorities and global insti- and regional development banks. These regional development banks provide institutional structures to which be attached

To head off crises such as that in Asia, the report recestablished "as a form of constructive contingent arrangement". Japan's profacility should be revived in the absence of an effective international lender of last

in the longer term regional currency blocs could be crestand speculative pressures.

1.

"The existence of regional currency zones would provide more formal arrange and capital markets, and perhaps enter into monetary unions," the report suggests. be tailored to the needs of. The Eastern Caribbean curputative single currency propating countries have a clear vide precedents for this

Aside from its proposals for regional co-operation, the report recommends greater transparency in currency ernments could require large their members to provide an international banks to buy early warning of impending call options on the existing value of the dollar against institutional ability to exert the local currency as a conpeer pressure in inducing dition for granting banking essential policy changes and or securities licences.

WORLD TRADE

RECORDING TECHNOLOGY CULT FORMAT FINDS MAINSTREAM FAVOUR

maisusinia may sich up MiniDisc output

By Alice Rawsthorn in London

Matsushita, the world's erally regarded as having largest consumer electronics company, is considering pointing early sales of both increasing production of MiniDisc systems, the miniaturised compact discs with a recording facility, by opening a manufacturing plant in

MiniDisc got off to a slow start after its commercial mostly by musicians and launch in the early 1990s. but sales have increased hardware prices have fallen and more pre-recorded software has become available. Matsushita's decision to

step up production affirms that MiniDisc is now regarded as a successful product with mainstream appeal within the consumer electronics industry. It also marks the end of a long-running battle between Matsushita and Sony, its arch-rival and the inventor of Mini-

Sony launched MiniDisc in direct competition against digital compact cassette sette tape developed jointly by Matsushita and Philips, the Dutch consumer elec-

The competition between two new products, both ful- 1998. Some 5.5m MiniDisc time.

filling similar functions, confused consumers and is gencontributed to the disap-DCC and MiniDisc.

DCC never caught on, and Matsushita quietly stopped manufacturing it last year. MiniDisc sales were also slow to take off, but it was adopted as a cult product, record executives, who used it professionally as a recording format

Sony invested heavily in promoting MiniDisc, but it was only when hardware prices fell last year that it became accepted by mainstream consumers. Sales were also buoyed when more pre-recorded software became available

Initially, Sony's music subsidiary was the only multinational record company to release albums on MiniDisc. but EMI's record labels started to do so earlier this year, and more recently Virgin Records (also part of the EMI Group) has followed

Sony estimates that worldwide MiniDisc hardware sales rose from 2.4m in 1996, to 5m in 1997 and should reach 9.3m by the end of to go on sale at the same

sales reaching 2.5m in Europe and im in North America.

vinced that MiniDisc has the potential to sustain significant sales over the long term. At present, it manufactures MiniDisc players in Asia, and exports them from there.

However, the company now believes that demand for MiniDisc in Europe is strong enough to justify localised production. Matsushita has yet to finalise its plans, or to select a site, but it has tentatively scheduled the start of European production for next year.

plans to launch DVD Audio, the musical version of digital video discs, as part of a consortium which includes Toshiba. Sony and Philips have jointly developed a rival format, called Super Audio CD, which is expected

Matsushita says it is con-

Matsushita has brought the MiniDisc/DCC conflict to a close at a time when it is preparing to battle against Sony in another new product

Next spring, Matsushita

Zhu's business spring gives way to worrying autumn Despite official denials, new price curbs and a clamp on the

telecoms services market have dented the foreign community's optimism over much vaunted reforms, writes James Kynge

year, the foreign business community was infused with

Mr Zhu promised rapid economic reforms, seemed to believe genuinely in free markets, and had won the adulation of foreign investors during a previous assignment as mayor of Shanghai. But the initial business optimism of the spring is waning.

In the past fortnight, China has, among other things, ordered several new price controls, decided to close down the means through which foreign companies can invest in the local telecoms services market, and signalled an intent to reorganise many foreign retail joint ventures.

Several recent rules aimed at restricting outflows of foreign currency have dented the confidence of foreign investors, at least partly because they were implemented without being publicly announced.

"I believe Chinese authorities may be underestimating the level of frustration in the business community," said David Aaron, US under-secretary of commerce, who visited Beiling last week.

when Zhu Rongji, ChiThere is increasing world.
These price controls are supposed to be temporary.

office in March this investment dollars. Nowhere They will be lifted when is this competition going to be more fierce than with omist added.

China's neighbours." Chinese officials and think-tank economists said the latest spate of regulations did not signify a repudiation of the "open door" policy nor a slackening in the desire to attract foreign investment. Foreign direct investment totalled \$29.3bn in the first seven months of the year, down slightly from the same period a year ago. The measures can be

explained by the need to combat various domestic problems and stimulate economic growth. The price controls, ordered on various machines, textiles, construction materials and petrochemicals, were necessary to prevent dumping on the domestic market and to end price wars which were ravaging the profits of many state-owned corporations, government economists said.

"The government has recognised deflation as the country's biggest economic problem," said one economist. Retail prices fell 3.3 per cent in August, compared with the same month a year ago, deepening an 11-month

deflation recedes," the econ-

The controls on foreign currency have been prompted by concerns over capital flight and exposure to foreign debt. Despite a trade surplus of \$31.3bn in the first eight months of the year, China's foreign currency reserves have remained static at about

The authorities might be underestimating the frustration'

\$140bn, a situation caused partly by a sharp rise in Chinese changing their renminhi into US dollars as concern over a possible devaluation grows.

Eager to stop hard currency leaving China, the State Administration of Foreign Exchange (SAFE) ruled that companies should no longer be lent renminhl to pre-pay foreign currency for fierce internal debate. oans, a move that prevents many foreign companies hedging against any future

renminbi devaluation. The , who have found similar legal government says it has no

plans to devalue this year. A SAFE official said Chinese banks were free to pro- lacunae in China. The govvide renminbl working capi- ernment knows that and has tal to foreign companies in been willing to tolerate cre-China. But several foreign ativity at least, that is, until companies said local banks now," said a foreign busiwere denying them even ness consultant in Beijing.

states that approval should be gained for each repatriation of earnings above said the ruling, which it seems, is being only sporadically enforced, has incensed some foreign companies.

of the blue. When you ask SAFE for clarification, they sometimes deny that the rules exist." said a senior Asian diplomat in Beijing.

Transparency has also been lacking in the handling of a move to close the only avenue through which forelgn companies can invest in the promising telecoms services market. Foreign telecoms companies have been informed privately that the complex but officially sanctioned model through which they have invested a total \$1.4bn is no longer valid.

But no public announcement has been made on the issue. The question of if, and how, foreigners may be compensated remains a matter A ban on such telecoms investments may not augur

well for the many foreigners

entrées into the China mar-

"There are many legal

working capital. Government officials
Another official ruling maintain that the decision against foreign telecoms investors is an attempt to "rationalise" the market in \$10,000. Foreign diplomats preparation for its eventual entry into the World Trade Organisation, Foreign dinlomats and telecoms executives believe it was moti-"New rules are coming out vated by concerns over competition for China Telecom, the state-owned company which dominates the

industry. "Unfair" competition in the sluggish retail industry was given as one of the reasons for a recent decision to "reorganise" 277 Sino-foreign retail joint ventures. Many of these have gained a business licence from local authorities only, rather than from the central government, said He Ju, a deputy director-general at the State Development and Planning

4.3

companies will be allowed to continue business only if their promised investment has materialised, and they have "sound management" and do not engage in the wholesale business, the China Daily newspaper said.

ILO criticises export zone standards

By Robert Taylor, Employment Editor

The world is acquiring more and more export processing zones in response to globalisation and the decentralisation of industrial production. This rapid growth, however, has severe consequences for the 27m people (90 per cent of them women) who work in the zones, according to a report published yesterday by the International Labour

The ILO defines the zones as industrial areas with special incentives to attract foreign investors in which But the number are also

processing before being Pakistan and Sri Lanka.

are 845 such zones across the such as the Caribbean (51) world. Of these 320 are in with 35 of them in Dominica; North America - the 213 Central America (41) notably maguiladora assembly in Costa Rica, El Salvador plants in the US and 107 in and Honduras; and the Mid-Mexico mostly clustered die East (39). around border towns such as Tijuana and Cludad Juarez. These zones export \$5bn a foreign investment-led year, more than 30 per cent of Mexico's total exports.

The report says the zones

The report estimates there are increasing in regions It says the zones are one of

the main components of the export-oriented industrialisation strategy and a vehicle A further 225 zones can be for globalisation. When found in Asia, including 124 global production networks pines and 26 in Indonesia. the zones provide the links. the zones provide the links. and poor labour-manage-illons, Geneva 2. The ILO analysis says that ment relations have predict-land. £10 (\$16.80)

imported materials undergo growing in Bangladesh, while the zones are highly able outcomes," says the labour intensive with a con-report. These include high centration on garments, foot- labour turnover, absenteewear and electrical compo- ism, stress and fatigue, low nents and goods production, rates of productivity, excesproviding jobs, especially for sive wastage of materials women; in developing countries, "too many of them con-It concludes that only

tions systems." The zones lead to little transfer of skills quality in the global econor technology to areas adjacent to them, it adds. The frequent absence of in China, 35 in the Philip- or chains are constructed, minimal labour standards Zones, ILO, 4 Route des Mor-

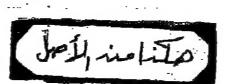
and labour unrest.

tinue to be hampered by a sones which have "highreputation for low wages, quality human resources poor working conditions and and stable labour relations underdeveloped labour rela- will be able to meet the high standards for speed, cost and omy."

relating to Export Processing illons, Geneva 22. Switzer-



ora plant in Reynosa, Mexico, for export to the US, Such ng zones are becoming more common as a result of globalisation, says the N.O.



COMMON SET AT THE FINANCE MEETING Co-operation The power to create value by regions ca help in crises

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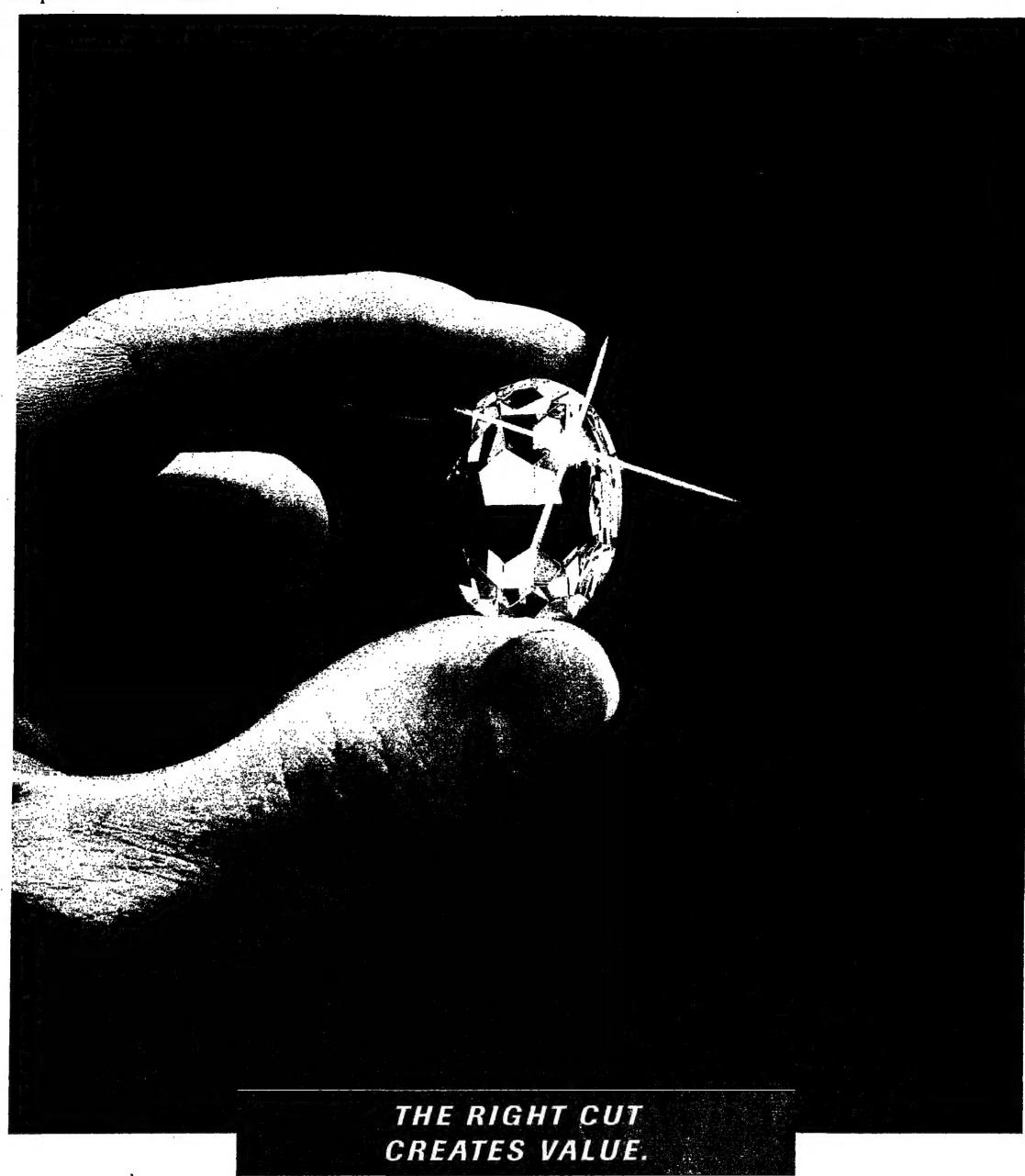
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Washington on red alert over Brazil

By Geoff Dyer in São Paulo

Not since the debt crisis of the 1980s have the great and the good of Washington spent so much time thinking about Brazil. With the turbulence in global financial markets lapping ever closer to the US, Latin America's largest economy has become for many policymakers the last

Robert Rubin, the US Treasury secretary, admitted last week that Brazil had been the subject of intense discussion in his department. The international lending institutions, led by the IMF, are trying to put together a financing package to prevent contagion spreading to Brazil. Fears that Brazil might be forced into a potentially disastrous devaluation have prompted a fall in the country's reserves of more than \$20bn in the last two

Brazil will also be one of the more prominent backdrops at the US Federal Reserve today when mem-Markets Committee decide whether a reduction in interest rates is needed to keep the crisis from seriously

damaging the US economy. On the face of it this might seem surprising. Several decades of protectionism have left the Brazilian economy relatively self-contained. Despite an aggressive trade liberalisation at the beginning of the decade. imports in 1996 were equivalent to just 7 per cent of gross domestic product. Bra-zil accounts for only 3 per \$6.8bn. After South Korea, (Unlike Russia, this is direct investment trends



given that Brazil is the ninth biggest economy in the world, a collapse would inevitably have wide reverberations. And the basic trade numbers disguise the very real links between the US and Brazil - both in financial markets and in the corporate sector.

"The damage from a Brazilian crisis would be much higher than just the share of trade," said Edmar Bacha, senior adviser at BBA Creditanstalt and one of the authors of Brazil's economic reform programme.

One of the sectors of the US economy which would feel the sharpest impact of a Brazilian crisis would be the banking industry.

At the end of March. according to the Federal Reserve, US bank exposure to Brazil was \$27.2bn, more than to Canada, Italy or Switzerland. The figure for Russia, where European

cent of US exports. But Brazil was the emerging market with the highest US bank exposure.

It is for this reason the banking sector appears so willing to put together its own package of emergency financing alongside the credits Brazil is negotiating with the IMF and other international organisations to prevent contagion. "I'm sure that if they were to ask for help, the response would be very positive," said William Rhodes, vice-chairman of

Any institutional investor with an interest in emerging markets would also be harshiy affected by a Brazilian crisis. Brazil is the largest country in the Merrill Lynch emerging market debt index, accounting for 26 per cent of the index, compared with 5 per cent for Russia.

A recent survey by Merrill Lynch of 26 of the largest emerging market debt funds found that 20 per cent of

largely foreign-issued debt: Brazilian domestic debt is almost exclusively held by Brazilians.)

On the equity side, the Brazilian influence has declined somewhat since Telebrás, the telecoms group, was privatised and split into 12 units in July the company had been one of the most traded shares on the New York stock exchange and the most liquid American Depositary Receipt (ADR). However, the new Telebrás subsidiaries along with several other Brazilian companies are still among the most widely held

emerging market stocks. US corporate profits would also be knocked if Brazil experienced a prolonged crisis. More than 2,000 US companies operate in Brazil. From the list of the 500 largest multinationals published in Fortune Magazine, 405 have Brazilian subsidiaries. Octavio de Barros, a Bra-

the end of the decade. Although Mexico is America's second largest trading partner, direct US invest-

using US Department of

Commerce statistics, says

Brazil has the highest stock

of direct US investment of

any developing economy.

From 1992 to 1996 Brazil

received the third largest

amount of US investment.

Privatisation has been

responsible for around a

third of the investment flow.

with companies such as

Enron, the energy group,

and BellSouth in telecoms,

using the sell-offs as an

opportunity to expand in

Brazil. More than half the

new money, however, has

come from companies with a

long history in Brazil, but

which have launched heavy

investment programmes as a

result of the economic stabil-

ity of the last four years.

Both Ford and General

Motors, for instance, have plans to invest \$200 before

after the UK and Canada.

the start of the decade. According to John Mein, executive president of the US Chamber of Commerce in São Paulo: "The Mexican market can be served in a lot of cases out of the US. That is not always the case with Brazil."

Perhaps the most pressing concern for US policymakers, however, is the impact a Brazilian crisis would have on the rest of Latin America, a continent which buys 18 per cent of US exports. Accounting for 45 per cent of the region's output, a loss of confidence in Brazii would prompt a sharp downturn in countries from Argentina to Mexico.

The linkages with Latin America are much deeper than they were with Russia." said Joyce Chang, emerging markets debt strategist at Merrill Lynch in New York.

"If Brazil goes, there will be no way of shielding the US economy from the emerg

European investors sue stockbroker

By Clay Harris in London

European investors are suing Smith Barney, the US Smith Barney after stockbroker, in an effort to approaching them in Switrecover more than \$40m which was misappropriated after being accepted on its behalf by a former executive who has been charged with conspiracy and fraud.

Smith Barney, owned by the financial services giant Travelers Group, is one of the biggest retail stockbrokers in the US. The case raises questions about what responsibility a securities house bears when a rogue employee acts in its name.

The clients, based in Germany, Switzerland, Italy. France, the UK and several offshore centres, were told their money was to be invested in mortgage-backed and other investment grade securities.

After early investments totalling \$2m had returned from 1 per cent to 6 per cent in a month, investors wanted to put in more, and others begged to join them. The suit claims early profits had been recycled from the investments of later customers. Most of the cash was investments, according to investigators.

The Smith Barney executive. Harold Deavours, was sacked in April 1996 and charged by federal authorities in Texas, along with five other people. Their trial is scheduled for February.

Mr Deavours was also censured, fined \$165,000 and barred by the National Association of Securities Dealers after the discovery that he was paid \$10,000 a month by a company run by his co-deOne of the co-defendants had introduced investors to zerland with an offer of high-

yield investments. One investor, Gunter Tschudin, a German citizen who lives in Switzerland, said: "We were very impressed with how open, how clear, how helpful and how professional they were."

Mr Tschudin and Thomas Kramer, whose German company is lead plaintiff, said Smith Barney's high reputation was instrumental in persuading them to invest.

the investment bank was renamed after Travelers' acquisition of Salumon last year, said: "These individuals [the investors] were not clients of the firm and none of their funds lost were invested with the firm." It added: "Mr Desvours was operating completely indefirm's strict policy on outside employment and misuse

of the firm's name." Smith Barney had previonsly acknowledged that Mr Deavuurs issued "receipts of siphoned into speculative funds" in its name for the money sent by the investors. but said the firm never actually received any.

Mr Degrours gave investurs a letter which stated that he had the authority to issue such receipts on its behalf. The letter was signed by William Lee. Smith Barney's branch manager in Houston, and Robin Novak, compliance officer. The US attorney said an FBI handwriting examiner had concluded the letter was signed by Mr Lee, Mr Lee left Smith Barney in April.

Congressmen to seek evidence at Starr offices

Congressmen will search the offices of Kenneth Starr this week in an attempt to investigate claims that the independent counsel withheld evidence which could help President Bill Clinton.

Democratic leaders last had hidden evidence from by Mr Clinton - a central

18 boxes of documents alongside his report on the Monica Lewinsky affair.

The allegations surfaced Starr of minimising the importance of testimony from Ms Lewinsky. They say Mr Start failed to quote the former White House intern denying she was asked to lie

Congress when he delivered issue in impeachment cated there may be up to 20 evidence to congressional impeachment next week. charges that Mr Clinton obstructed justice.

Henry Hyde, the Republican chairman of the House after Democrats accused Mr. judiciary committee, said yesterday that a team of Republicans and Democrats would visit Mr Starr's offices this week to request further documents from the inquiry

Mr Starr has already indi-

boxes of additional evidence from his inquiry into the Lewinsky affair which he judged were irrelevant.

The search for new documents is likely to take place at the same time as thousands of pages of further evidence from the inquiry are published later this week. The judiciary committee

yesterday seut the additional

ing references to sex, secret service agents and criminal investigations.

Mr Hyde yesterday would soon begin work on defining what constitutes an impeachable offence. Congressmen on the judi-

printing offices after censor- The committee will hold a public debate on Monday about whether to request from the full House of Representatives power to conduct revealed that his committee a full impeachment inquiry. Mr Hyde suggested he had

already decided to vote in favour of such a request, in line with the expected posiclary committee will take tion of the Republican their first steps towards majority on the committee.

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Dispute over tax cuts slows US budget deal

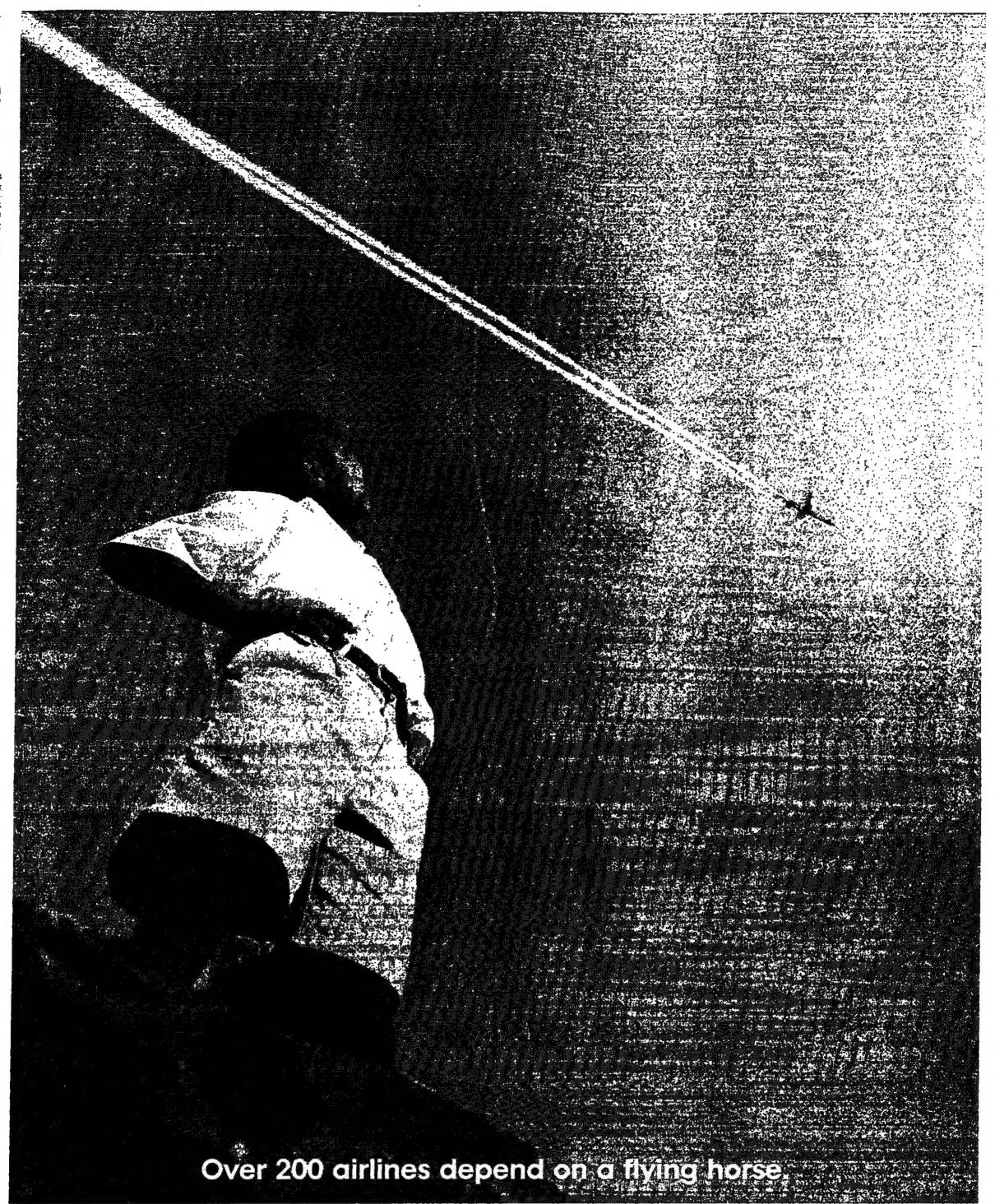
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European investors sue stockbroker

risks.

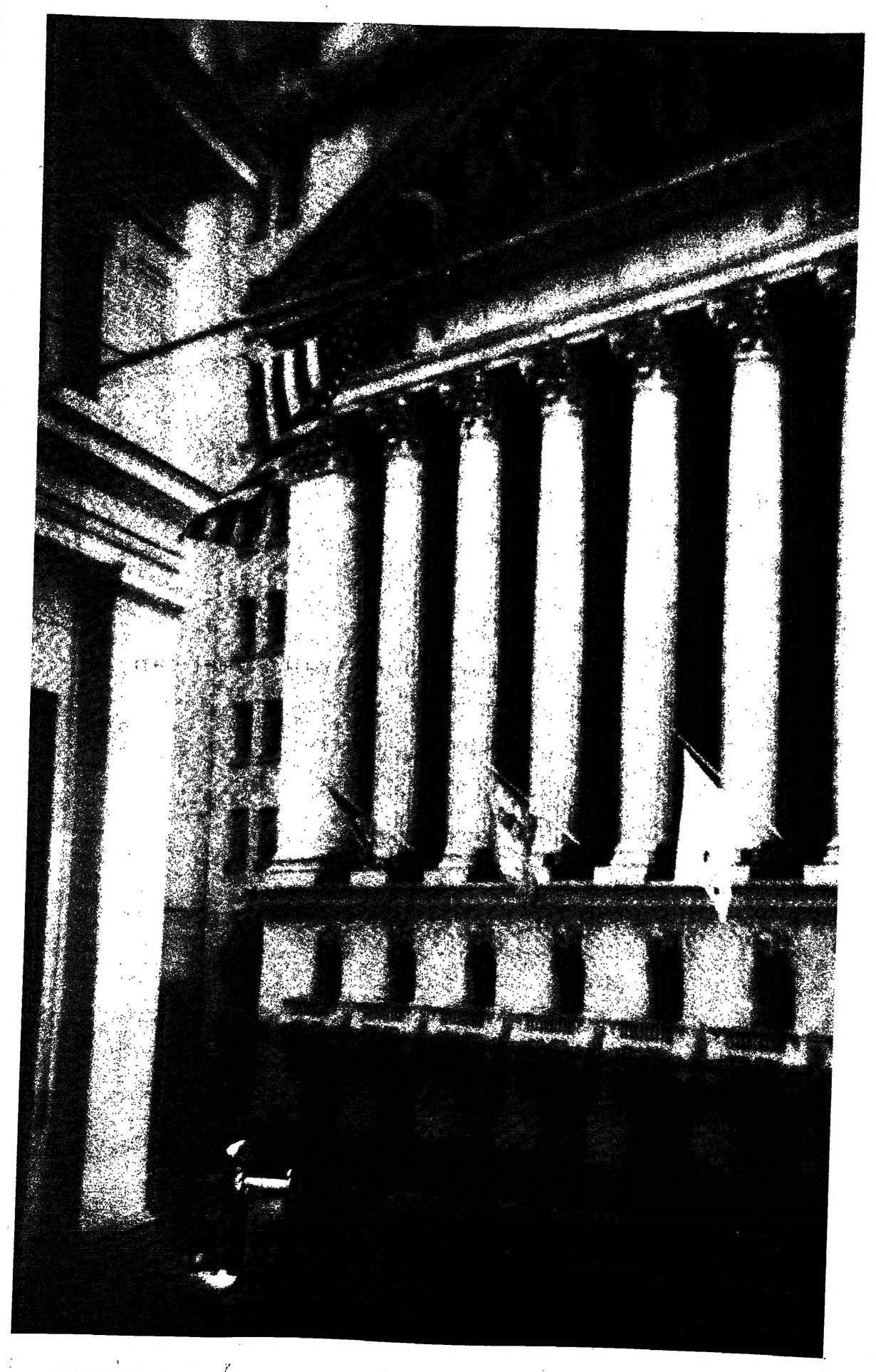


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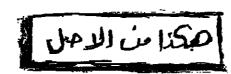
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How the world shares ideas.

Trade latest figures show decline in sales to Russia and Latin America

Wider slowdown revealed for exports

The fallout from the economic turmoil in Latin America and Russia has dealt a fresh blow to the trade figures published yesterday.

the strength of sterling and weaker markets in east Asia for the past year.

The latest figures from the

other emerging market that includes Russia, Latin

UK exports to Russia last month totalled around £70m (\$117m), which the ONS said was about 230m below the cent in August compared erday. with July, or £250m com-Exporters of manufactured pared with the usual goods have suffered through monthly total of £300m. ONS statisticians cautioned against reading too much film in July.

highest level for the year at The export falls were one UK's struggling manufactur- recent norm. Exports to factor in a general widening cit, which was previously was "slightly worse" than ing exporters, according to Latin America fell by 15 per in the UK's trade performance outside Europe.

America and much of south-

east Asia - increased to its

The balance of trade in goods with non-European Union countries was £1.1bm in August, compared with

into the data for one month. Yesterday's trade figures But the UK's deficit in were the first produced

week. As a result, the UK's overall trade balance for July (combining EU and non-EU figures) showed a at Lehman Brothers, said to have: remained deficit of £300m. June's defi-the trade in goods figures

the year, were improved Lower export volumes were thanks to the ONS's wider combined with a smart fall survey of services exports. Recently, trade in services has run at a surplus of

Gordon Brown chancellos of

the exchequer, vesterday

replace Tony Blair as prime.

minister, in an attempt to

stifle speculation that his-

behaviour is coloured by an

uncontrollable desire for the

Mr Brown said his "politi-

His motive for this public

lisavowal was to secure a

respite from reports of a rift

between him and Mr Blair,

which have been a rare

source of instability for the

The significance of the

remarks appeared not to be

registered in the packed con-

Delegates were concentrat-

ing more on the dour burden

of the main message in his

speech - that there is no

alternative to his tough anti-

lerenta hall.

cal ambitions" were "not the

ambitions of office".

revised to just £300m.

new methodology now has - through cheaper imports payments introduced last the surplus at £1.1bm for and by suppressing activevery month between March liv."

Michael Dicks, economist estimated at 5800m, was expected, but with better news for UK prices. "More Both June and July's fig-ures, and others earlier in volume splits were dovish. "broadly flat over recent in import prices. Consequently, the trade account is continuing to belp contain cent to a new record Office for National Statistics trade in goods between Rest using the significant £600m-£700m a month. The price pressures both directly

LABOUR PARTY CONFERENCE LEADERSHIP SPECULATION

the media.

prime minister".

aadership bid.

Finance minister says

he does not want top job

of press-briefing afterwards,

to make sure there was no

misunderstanding among

The chancellor's chief

spokesman said Mr Brown

had been planning to make

clear for many months that

"he is very happy to remain chancellor and has no other

ambitions while Tony is

Mr Brown had been stung

by press interpretation of his

systematic wooing of MPs,

party members and journal-

ists as a thinly disguised lob-

bying exercise to win sup-

port for an eventual

"This was the one part of

the speech we wrote ages

ago and has not changed,"

he said. "The conference

seemed to us the best venue

to make the position clear."

long and close relationship

with Mr Blair during 14

years of opposition when

they shared an office. They

had both been motivated by

the desire to create a merit-

Mr Brown referred to his

and July.

July's provisional estimates were for export prices unchanged, with import prices down 1 per cent com pered with June. The ONS's estimate of the trend in the months". Its figures showed that - excluding oil trade and erratic items - the volume of imports rose by 1 per

There was also a notable

change of tone in his 30 min-

ute speech from those he has

made to nest conferences. He

eschewed much of the social-

ist rhetoric that typically

characterise his addresses to

attempt to sweeten the pill

of a tough economic mes-

"It is in pursuit of our

long-term goals of growth

and employment that we

will resist the inflate-your-

way-to-growth short-ter-

in the face of considerable

pressure from trade unions

and the Labour left for an

immediate cut in interest

rates - and a softening of

the anti-inflation remit of

the bank of England, the UK

central bank - Mr Brown

said he would not be budged.

There is no long-term

solution to unemployment

that does not also demand a

solution to inflation," he

There was no "comfort in

said.

Mr Brown made little

party audiences.

mism," he said.

NEWS DIGEST

PRISON SERVICE

Internal market for young criminals' accommodation

The government is to introduce a market in secure accommodation for young criminals, similar to the system in the state health service under which area-based health authorities purchase care from hospitals. From April 2000, the new Youth Justice Board will have a budget of about £150m (\$252m) a year to purchase secure units from the Prison Service, municipal authorities and other providers that will have to compete for business on quality and cost. The units will hold criminals under the age of 18. "There will be a clear purchaser-provider split for the provision of secure facilities for juvenile offenders," said Lord Norman Warner, chairman of the board. There are about 5,000 juveniles in secure facilities. Some 90 per cent of those in custody are held in the 15 youth offender institutes run by the Prison Service, which will lose its £100m annual budget to run them. The government has also let contracts for the construction of five privately built and run secure training centres. Central to their purpose will be constructive regimes run along lines similar to the standard school day. mon Buckby, London

INVESTMENT IN WALES

US group to create 500 jobs

international Rectifier, a leading US electronics company. confirmed yesterday it is to open a £25m (\$42m) manufac-turing plant that will create 500 jobs in Swansea, south Wales. The Welsh Development Agency welcomed the news as evidence that high-technology investment, which has been concentrated in south-east Wales, can be extended westwards. The WDA, with the local municipal authority, will build a 8,100 sq m factory for the Los Angeles-based company, it will manufacture electronic motion and power control modules - "electronic brains" used to control power supplies and improve the performance of products in the industrial, automotive and consumer markets.

International Rectifier, which employs more than 4,000 people in several countries, will supply the European market from Swansea and will export products to the US and Asia, The WDA said its "fast track" building programme played a part in attracting the company, along with Wales's substantial electronics sector and the availability of skilled labour. Brien Groom, London

EU TAKEOVER RULES

UK aims to dilute directive

The UK government is preparing a last-ditch attempt to water down European Commission proposals on takeovers before a directive is agreed. A meeting next week will hear a proposal that would allow the UK to continue its nonstatutory system on takeovers, despite a directive from Brussels. The move is likely to be viewed as a sign that the UK has recognised that its fight against the proposed directive is unlikely to be successful. Austria, which took over the presidency of the Commission in July, is understood to be keen to present a draft directive to the council of ministers by November in order to reach agreement by the end of the year. The takeover directive is a core part of its company law agenda.

The UK is particularly keen to prevent any proposed directive from increasing the legal rights of those involved in takeover bids. The UK Takeover Panel, the acquisitions watchdoo, has argued vociferously against the proposals. It fears that takeovers will be snarled up in legal wrangling and that the speed and efficiency of its own voluntary code will be eroded. Jane Martinson, London

CHANNEL TUNNEL

Shareholders back rail link

Railtrack's shareholders yesterday gave their backing for the company to take over the first stage of the Channel tunnel rall link, clearing the way for construction work on the £5.8bn (\$9.7bn) project to start next month. The shares rose 54p to £16.60. The company was last night checking votes cast at an extraordinary shareholders meeting but proxy votes lodged in advance of the meeting were 202m in favour compared with 19.2m against. Shareholders attending the meeting represented 249,410 votes. The tunnel runs under the English channel between England and France. Railtrack is now free to acquire the first stage of the link running for 68km from Folkestone, on the south coast of England, to Fawkham Junction near Dartford, outside London. Under agreements reached with the government and London & Continental Railways, promoter of the project, it will pay £1:5bn for stage one when work is completed in 2003.

A further 39 agreements involving the company, the government and LCR remain to signed but they have been largely drafted and can be completed over the next few months, Railtrack said. Charles Batchelor, London

Poll calls for end to EU ban

An overwhelming majority of consumers believe the goverriment should press the European Union to revoke the sents importers of branded goods for discount retailers. outside the UK without the brand owner's permission.

Hollinger, London

Hopes fade for N Ireland weapons progress

By Jimmy Sums in Bellast

Hopes of a breakthrough over arms decommissioning shead of inmorrow's meeting between Tony Blair, the UK prime minister, and Northern Ireland politicians appeared to evaporate yes terday as unionists and republicans dug themselves into seemingly irreconcilable

Dermot Nesbitt, a senior member of the Ulster Unionists, the biggest pro-British party in the region, said there was no question of David Trimble, the party leader and Northern lreland's first minister, forming a government with Sinn Fein without securing some decommissioning by the Irish Republican Army. Sinn Féin is the political wing of the IRA.

Insisting Mr Trimble was not prepared to risk his party leadership by compromising on the issue, Mr Nesbitt said: "We have our backs against the wall on this issue and we shall stand firm. We want a credible and verifiable decommissioning to be under way before Sinn Féin takes its place in the executive. And we want to convey a message that we

But Alec Maskey, Sinn Fein leader in the Northern Ireland assembly, said there could be "no question" of pre-condition for Sinn Fein entering the government.

"A lot of republicans still look at the issue of decommissioning as equivalent to surrendering. The important thing is that we silence the weapons." he said in a reference to the continuing IRA

Mr Maskey said the republican electorate wanted further political progress on issues such as north-south co-operation and police reform before seeing the IRA making any further concession on arms.

The statements followed behind-the-scenes activity in Belfast, the Northern Ireland capital, and Dublin, the capital of the Irish republic, aimed at finding a way of breaking the impasse ahead of meetings Mr Blair is due to have with Mr Trimble and Gerry Adams, Sinn Féin

Mr Nesbitt was speaking after a meeting between Mr Trimble and Seamus Mallon. the deputy first minister, and talks between Mr Adams and Bertie Ahern, the Irish

Sentor officials in Mr Mallon's moderate nationalist Social Democratic and Labour party fear that Mr Trimble is allowing his internal party problems to limit his room for negotiation as political relationship with Mr Mallon more difficult.



European consumers.

war," he said.

public opposition to products

inflation policy, even in the face of possible recession. But Mr Brown's advisers ocratic society based on soft options, no magic wand

manufacturers and nervous talks with his opposite num-

US accused over modified food products

He accused the US of not about an EU-wide approach taking sufficient account of to the problem. He said governments had manufactured by US compa- an important role to play but talking to several leading ting down on the need for modified foods could spark a nies such as Monsanto. should be careful not to take "There is a great deal of prej- sides.

bers elsewhere in Europe

nothing is done we face the his comments at a fringe of British Industry, the governments to attempt to revealed that during his Labour party conference. Adair Turner, the director-

"There is a real danger of it needed to get across the idea. developing into a trade war that genetically modified

He added that the CBI was biotechnology companies fertiliser and herbicides. about setting up a forum to ing of the issue. "We need to was a trade minister until possibility of a real trade meeting of the Confederation create a greater degree of discussion and understand-Lord Clinton-Davies employers' lobby, at the ing with both sides approaching it with an open

products could be environmentally beneficial by cut-

John Redwood, industry agreed the situation was dangerous not least because "several countries on the Continent would quite like to pick a fight with the US".

Financial sector more ready but less willing for euro

Kevin Brown examines some unpublished but revealing details from the MORI survey on business opinion and the single currency

bridge the gap between US period in office he had held

launch of the European single currency than business in general, but significantly less keen on early UK particination.

Political Corresponder

A former trade minister

yesterday warned that pub-

lic opposition to genetically

trade war between the Euro-

Lord Clinton-Davies, who

Tony Blair's cabinet reshuf-

fie last July, called on EU

Analysis of unpublished details from the MORI survey of business opinion on the euro - published in yesterday's FT - also suggests that the sector is substantially gloomier than average about the likely impact of euro membership on the UK

MORI found that most businesses in the broad financial and services sector thought Britain's economy launched in 11 European first minister - making his Union countries in January. line with general business

Britain's financial sector opinion on the question of UK participation in the euro.

MORI found that 28 per cent wanted to join as soon as possible, compared with 26 per cent; 35 per cent wanted to join after the next general election, compared with 37 per cent, and 22 per cent wanted to remain outside

permanently, compared with 23 per cent. But MORI was also able to produce a narrower sample based on the industrial classification for finance insurance and real estate businesses used by Dun and Bradstreet, the business information group.

This excludes tens of thousands of services companies would benefit from entering such as hairdressers, manthe single currency, to be agement consultants, dental ers, leaving a base of just The sector was broadly in over 19,000 financially ori-

The narrower sector appears sharply polarised about the benefits of British entry, with only 20 per cent favouring membership as soon as possible, 36 per cent wanting to join after the next election and 34 per cent opposed to UR participation. This gives a majority for

entry in principle of 56 per cent, compared with 63 per cent among businesses as a whole. With more than a third opposed to entry, the substantially more sector is scentical than the average of 23 per cent. Only 39 per cent of finan-

cial companies said entering the euro zone would be good for the economy, while 45 per cent thought it would be bad. Among businesses as a whole, 48 per cent forecast a positive impact, while only 28 per cent said the results would be bad.

The detailed answers collated by MORI suggest a panies opposed to membership in principle. The main polarised view of the single

ignty (14 per cent), extra cracy, lack of UK control of the economy and loss of decision-making autonomy (24 per cent), the likelihood of economic instability (24 per cent) and the impact

company said the **UK should join** because 'we would be forced into it anyway'

One financial

on the respondent's own business (30 per cent).

MORI does not identify respondents, who are guaranteed anonymity. But comments made by the chairmen and main board directors interviewed for the survey demonstrate the sharply big northern financial comfor example, told MORI that the UK should join because "we would be forced into it anyway". Another big northern company, which wanted to

remain outside the zone permanently, said it feared pressure to harmonise taxes. A big company in Scotland said the potential members of the euro zone were too diverse. National Westminster

Bank is to offer business cus tomers free banking in euros for all of 1999, writes Clay Harris in London. It said the intention was to help companies that faced extra costs in the short term as operating practices changed to deal with the new currency. The hank is also launching today four interest-bearing euro deposit accounts for business customers. NatWest has opened more than 2,600 suro current accounts for businesses since it began taking applications six months ago. **'GREY GOODS'**

ban on supermarkets selling designer goods at reduced prices. The Parellel Traders' Association - which reprethe so-called grey market - was launched last week with a MORI poll showing 79 per cent of the population supports a revocation of the ban. A recent European ruling banned retailers from selling branded goods if they were sourced

The survey shows that customers also believe by a ratio of five to one that magufacturers should not be allowed to stop supermarkets from selling the goods. Paggy

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For Istambul; For Johannesburg: barn (mil 0a. 9) at Erelyn Melad (mil 0a. 16) at Tel: 1-202-473-1632, Fax: 1-202-522-2430 er (from Oct, 19—Kgv, 5) MGA shelf of the International Pla Hyde Pork Lasse - Hyde Perk 2196 - Grale Hell 2024 Tel: 27-11-325-6720, Fax: 27-11-325-0582

Fears over global consolidation in insurance

The recent trend towards the creation of a handful of Lloyd's insurance market premiums worth more than insurance Holdings, of a

£1bn in total annually. A survey of members of the Association of Insurance and Risk Managers, who buy agents are responsible for insurance on behalf of big private and public sector concerned that recent con- Last month Marsh & McLen- Roberts. solidation among brokers nan bought Sedgwick. The survey found that - such as property insure will reduce choice and Britain's biggest remaining Marsh & McLennan and and employers liability. will reduce choice and diminish service.

independent insurance bro-

Lloyd's managing agent acquired by members' agent looking after the personal The consolidation of the from corporate sources, first affairs of Names, whose admitted to Lloyd's in 1994.

global "mega-brokers" has continued yesterday with the sparked unease among com- first acquisition by a panies that place insurance members' agent, Greenwich managing agent, Service Managing Agency, for more than £1m (\$1.6m). Members'

assets have traditionally underpinned the market Managing agents control syndicates of Names on whose account an underwriter accepts business. Most of the

market's capital now comes organisations, found half are set to dominate the sector. cialist Kohlberg Kravis placed with brokers in their "On balance, I believe con-

Sedgwick would between Two US concerns, Chicago- ker. Willis Corroon, Sedg- them account for about 40 based Aon and Marsh & wick's UK rival, is also being per cent of the business that

longer offer exclusive access to the best underwriters and are forced to restructure.

right to support Lloyd's

members' agents can no

insurance syndicates.

McLennan in New York, are acquired by US buy-out spe- risk managers currently per cent of those polled been healthy in the past."

expected brokers' fees to increase and more than half believed service levels would decrease. But some Airmic members With an emerging secondary market in "capacity", or the

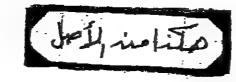
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5,5-3 = 2

- particularly the bigger organisations - believe consolidation will strengthen the London market by introducing big players who can invest in global technology systems and sophisticated products.

Mark Butterworth, deputy chairman of Airmic, said: principal areas of UK cover solidation will be a positive - such as property insurance development for the London insurance market. But it is The survey, which received responses from 84 power is used, because concreanisations, found that 64



FINANCIAL TIMES TUESDAY SEPTEMBER 29 1998 *

patental market for your

MARKETHAN IN HALES

US group to create 500 pa

Tender of the control of the control

TANDY FREES

We sims to dilute direct

Shareboiners back mil

March 1997

March

Poli calls to end to Bla

idation in insurab

GIORGIO ARMANI

National time limit upheld



vided that European law pre-The European Court of cluded a national law that Justice has ruled that Eurorestricted repayment of a duty held to be contrary to pean law does not prevent an EU member state from European law by the Court relying on national time limsolely to plaintiffs who its as grounds for refusing brought an action for repayment before the delivery of repayment of a charge that has been levied in breach of the Court's judgment. a European directive. Such provisions simply

The case arose in connection with an annual registration charge levied by the Italian authorities on companies in Italy. Between 1986 and 1992, Edilizia Industriale Siderurgica (Edis) paid L64.5m to the Italian Treasury. In 1993 the European Court ruled that such a charge was contrary to European law, Edis applied for a

The Italian authorities relied on a domestic threeyear time limit on claiming refunds to deny repayment. The Italian court referred

the case to Luxembourg. The Court was asked whether the time limits were compatible with European law, given that reliance on them would restrict the effects of its 1993 judgment. It reiterated that the effects of a judgment interpreting European law would

normally date back to the time when the rule came into effect. In this case the rule was in a 1969 directive. The Court said it was only exceptionally that it could limit the effects of a judgment. However, the application of domestic rules was

not to be confused with limnot incompatible with European law simply because the limit would be reckoned iting the effect of an interpretive judgment of the It was established law that vant directive giving rise to in the absence of harmonis-EU rights had not been coring measures governing the rectly transposed into refund of national taxes, it was for the domestic legal tion of the time limit would system to lay down the reledeprive an applicant of any vant procedural rules for opportunity of enforcing safeguarding individuals' rights derived from European law. As long as those

make it excessively difficult

to exercise EU rights, then

those rights. C-281/96: Edilizia Industriale Siderurgica v Ministero delle Ftnanze, ECJ FC. Seprules were no less favourable then those governing similar domestic actions and did not

BRICK COURT CHAMBERS,

Ter Haar they would be compatible with European law, it said. to succeed However, the European Commission argued that the Land at Court's case law also pro-Hagemeyer

of the right to obtain repay-

ment and therefore rendered

the exercise of their Euro

pean law rights impossible.

The Court distinguished

the present case on the basis

that the domestic rules

relied on by the Italian

authorities had been in force

for many years before the

Court's 1993 judgment. Also

the rules not only concerned

the charge in dispute but all

registration charges levied

by the Italian government.

The Court said European

law did not prohibit a mem-

ber state from resisting

actions for repayment of

That was true even where

derogation from ordinary

rules governing actions

for the recovery of pay-

allowed was more favoura-

ble, provided the time limit

applied in the same way to

actions for repayment based

on European law as to those

A national time limit was

from a time when the rele-

national law - unless opera-

based on national law.

a three-year time limit.

Andrew Land is leaving Hagemeyer after 12 years in which he took what was a ragbag offshoot of a Hong Kong trading house to rank among the top two dozen Dutch quoted companies. Supermarkets chief Rob ter deprived potential plaintiffs Haar is his successor.

Land, who will depart next year when he turns 60, had said he knew of several suitable candidates inside the company.

He himself personified Hagemeyer, choosing to deal personally even with routine media inquiries. There cannot be many companies with FI 11.4bn (\$5.7bn) annual revenues where the direct line number to the chairman's office appears at the bottom of press releases Ter Haar is chief executive

of De Boer Unigro, the charges levied in breach of Netherlands' second largest European law by relying on food retailer. He takes the lob rather than becoming number two to Willie Angenent of Vendex Food. the time limit amounted to a with which his chain is merging. Ter Haar, aged 48, between private individuals had been due to succeed Angenent on his retirement ments, for which the period in two years' time from the new group, which is to be called Laurus.

He joined in 1993 after an International career including roles with Procter & Gambis and Sara Lee, the US consumer groups.

Hagemeyer, which is mainly involved in distributing technical and consumer products, sees North America as the next area for expansion. its exposure to Asia has dented its share price, aithough committed to a region with which it has century-old

Land won independence for Hagemeyer early this year when First Pacific sold its 40 per cent stake. In doing so he also dropped the defences against hostile takeover with which Dutch companies commonly surround themselves. But some of Hagemeyer's

recent history has an only-in-Holland flavour to it. In getting out of manufacturing, Land disposed of one maker of bicycles only to find that virtually the next company it wanted to take over also had a subsidiary turning out two-wheelers. The deal was done, and the division sold. Gordon Cramb, Amsterdam

Departures at MCI WorldCom

Bernie Ebbers, chief executive of the new MCI WorldCom, was never known for hanging on to the top executives from the companies he buys for long. A career spent acquiring other US telecoms companies has seen a parade of talent walk out of the door - though John Sidgmore, who built Uunet into the biggest internet carrier, has been a notable

With the purchase of MCI just completed, therefore, it s not surprising to see the brain-drain starting again. Gerald Taylor, MCI's chief executive, last week announced his retirement at the end of the year after 30 rears, Lance Boxer, chief nformation officer, also departed, to join Lucent Technologies.
With Taylor's exit, MCI will

be losing a piece of history. He was only the sixth employee hired by Bill McGowan, the company's founder and the man who led the assault on AT&T's long-distance monopoly. As head of the new MCI WorldCom's fast-growing international operations, Taylor had also been expected to play an important role in its future. The company has yet to announce a replacement.

The departure will only

neighten the speculation about Bert Roberts, the gas needs. former MCI chairman who now chairs the merged economically, Gazprom is a company. Can there really powerful force in Russian be room for two powerful politics. Russia's biggest

entrepreneurs at the top of the same company? According to MCI WorldCom it is one of the few insiders, Ebbers and Roberts have hit it off so far - and were professing mutual admiration at their first company-wide sales conference in St Louis at the strengthen the Richard Waters, New York

Vyakhirev joins Wintershall

Wintershall, the German oil and gas company, has appointed Rem Vyakhirev. chairman of Gazprom, the huge Russian gas monopoly to its supervisory board.

Vyakhirev - his first name stands for Revolution Engels Marx, a popular moniker for Russians born in the Soviet era - is an old-school Russian director who succeeded Viktor Chemomyrdin, the former Russian prime minister, at the helm of the powerful Russian gas behemoth. He is a veteran of the gas industry who has spent his working life within Gazprom. The appointment

strengthens existing ties between Gazprom and Wintershall, which is a fully owned subsidiary of German chemicals group BASF. Since 1993, they have run a joint venture, Wingas, to distribute Russian gas into the German market and across most of western Europe. It has made successful headway against rival Ruhrges which in previous decades before liberalisation of European energy markets was the dominant distributor in

Vvaldrirev's son, Yuri Vyakhirev, is a director of Wingas, responsible for purchasing. Gazprom, which controls

around a third of the world's natural gas reserves, is now the biggest single supplier to the German market, which depends on Russia for eround 40 per cent of its As well as important

company is now arguably stronger than ever because companies left standing and generating valuable foreign currency since the country's recent financial crisis hit. As a further step to

internationalisation of its management. Wintershall has also appointed Philippe Bodson, chairman of Belgium energy group Tractabel, to its supervisory board. Graham Bowley, Frankfurt

Simor elected to exchange

Andras Simor, former chief executive of CA IB Investment Bank in Austria, has been elected chairman of the Budanest Stock Exchange, after the departure of Zsigmond Jara for the finance ministry this summer. Simor left the Vienna bank after just one year, having previously headed the Creditanstalt brokerage arm in Budapest from 1989.

Simor is a product of the former Karl Marx University of Economics in Budapest. which despite as name. managed to produce some of the most reform-minded

elite in Hungary. Graduating in 1976. he began honing his practical financial skills in the National Bank of Hungary, before



Gemplus, the leading supplier of smart card formerly vice-president,

moving to London as a department head of the Hungarian International Bank from 1979 to 1985, Another stint at the central bank in Budapest served as final preparation for the financial liberalisation at the end of

The new bourse chairman aims to cut trading costs to increase the BSE's competitiveness, a route he sees as the only way forward to ensure Budapest's long term survival in the increasingly borderless world of securities trading. He is also unhappy with the tamished mage of brokers following a spate of brokerage failures market of late. This means tighter standards, he says, though advocating a more effective "self-regulating" bourse rather than more extensive and expensive Kester Eddy, Budapest

Janiszewski to **Bankers Trust**

Hubert Janiszewski, HSBC's chief in Poland for the past seven years, has resigned to head Bankers Trust investment banking operations in Warsaw. Janiszewski, 54, a former Polish government official specialising in inward foreign investment, won his investment banking spurs at HSBC when it advised the Polish government on the privatisation of the Powszechny Bank Kredytowy, as well as the Bank Gdanski which was also the country's first GDR Christopher Bobinski.

Moving places

 Patrick Jones is joining technology. Jones has been appointed senior vice-president, chief financial officer, of Gemplus. He was the Stockholm office. corporate controller, at intel.

 Chase Manhattan Global Asset management and Mutual Funds has appointed Christian Yates managing director and head of international mutual fund sales. He will lead Chase's mutual fund business development in Africa, Asia, Europe, Latin America and the Middle East. He joins from Lazard Asset

Management, where he was director of European Business Development Smurfit Europe has appointed Tony Smurfit, director of Jefferson Smurtif, deputy chief executive Europe, after his tenure as chief executive France. François Vittoz, currenti chief executive of Smurfit Spain & Portugal and the paper sack business, will succeed Tony Smurfit as chief executive of Smurfit France and will retain responsibility for Smurfit's European paper sacks business. Miguel Mediero has been appointed chief executive of Smurfit Spain and Portugal, having managed Smurfit Europe's

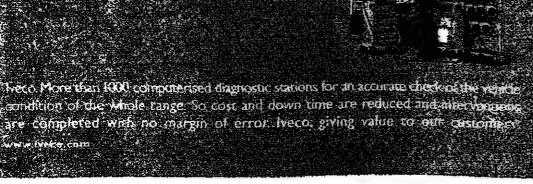
Spanish mills. A new consultancy, Pundit, has been established by James Winterbotham, which will advise companies investing in India and Indian companies investing abroad He was formerly with Lazard Brothers' corporate finance department where he had been a main board director.

 ABN Amro Bank has made new appointments to its global equity division. Claus Gregersen, managing director of Alfred Berg ABN named head of ABN Amro's European equity business. Gregersen succeeds Nick Bannister who was appointed head of ABN Amro's's global equities business, Succeeding Gregersen is Henrik Heideby. He has headed Alfred Berg's corporate finance activities in Denmark, The third appointment la Risto Silander, managing director of Alfred Berg ABN Amro In Stockholm. He joins from

Warburg Dillon Read where

he was managing director of

"My husband is a lorry driver. Since the Iveco workshop had that new computer, he seems to be more relaxed. It takes just a moment to check that everything is okay. By attaching a cable to the lorry, they check everything. He can now leave earlier and less stressed. So we can be more relaxed too."







When a crash becomes a crisis of confidence

Richard Tomkins asks what lessons can be drawn from the public's contrasting responses to the Swissair and TWA jet crashes

month, the tragedy bore several similarities to the loss of Trans World Airlines' flight 800 two years earlier.

Both jets crashed off the North American coast soon after leaving New York. Both were bound for Europe. Neither accident left. any survivors. Neither has been

But the two disasters provoked the company sharply differing reactions. In the first, TWA was accused of incompetence and insensitivity for the way it responded to the needs of the victims' families. In the second, Swissair earned praise for its efficiency and compassion.

For TWA, the result has been lusting damage to its reputation. In contrast. Swissair's handling of the flight 111 crash has left confidence in the airline intact, and may even, conceivably, have enhanced it.

Richard George, director public Society of America, says a crash is a "defining moment" for an airline. "In a matter of seconds, a

agement emerge from the differ-

flict between family members and the organisation." ing outcomes of the TWA and TWA drew fury after the crash Swissair crashes? of flight 800 by refusing to produce a passenger list until it had determined exactly who was on TWA found itself the aircraft and notified their families - a process that took

almost a full day.

dation needs.

Family members also com-

toll-free telephone numbers went

unanswered, that the flow of

information was inadequate, and

that insufficient attention was

paid to their travel and accommo-

Rudolph Giuliani, New York's

mayor, started lambasting the

airline for its handling of the

disaster; the news headlines

became critical; and TWA found

itself portrayed as the company

hardly have been more different.

Within hours of the loss of flight

111. a passenger manifest had

been issued, fully functioning

that could do nothing right.

portrayed as that could do nothing right

Gary Abe, deputy director of the National Transportation Safety Board's office of family affairs, says the speed of an airline's response is one of the most important factors in determining

how its behaviour is perceived. "The first 24 hours following a disaster are critical for the airline relations for the Public Relations involved. That is probably the only opportunity to build a trusting relationship with the family

hundreds of crisis counsellors had arrived in New York, ready to receive the grieving families. When Swissair's flight 111 over decades can be destroyed by plunged into the sea off Nova Scotia earlier this he says.

When Swissair's flight 111 over decades can be destroyed by making a mistake at that time, thing else that happens afterwards is more likely to be a conbeing planned.

Friends and relatives were grateful for the way Swissair kept them informed of unfolding events, and appreciated the airline's offer of \$20,000 (about \$12,000) for each family to cover immediate expenses. Mr Giuliani praised the airline, and favourable beadlines flowed.

One factor that worked in plained that calls made to special Swissair's favour was legislation passed by Congress in 1996 requiring airlines to be much more responsive to the needs of victim's families

The Aviation Disaster Family Soon, politicians such as Assistance Act - passed after a series of air crashes - required domestic carriers to file detailed plans for providing accurate passenger manifests, issuing toll-free telephone numbers, returning victims' personal effects and helping families with their travel Swissair's experience could and personal needs.

"That forced the airlines to have a good, effective manifest procedure," says Mr Abe. "Some of them didn't do that in the past, They just didn't care about their manifests, so they never really knew who was on the plane.

That legislation was not in place before TWA's flight 800 went down. But legislation in December extended the requirements to foreign carriers serving the US, so Swissair had been required to draw up contingency

Swissair also benefited immea surably from its code-sharing on business in England. agreement with Delta Air Lines. the third biggest US carrier. under which the two sell seats on each other's flights as if they were their own.

By that agreement, Delta treated the loss of flight 111 as if it had been the loss of a Delta aircraft, and deployed the full weight of its resources in the crisis management effort. At times. the hundreds of Delta care-givers site, adding to their grief. in New York and Peggy's Cove outnumbered the victims' rela-

In contrast, TWA - twice bankrupt, and now a relatively small

struck, and its then chief executive, Jeffrey Erickson, was suspicions that the aircraft might it will be construed as an admis-

attack. That meant an array of government agencies became involved, taking control of the situation from TWA. And for four will be influential when the you write the cheques, the security reasons, relatives were

barred from visiting the crash One obvious lesson from these they really didn't want to file minant of litigation. The, disasters, as from any others, is suits, but they just felt like the that companies should rehearse airline didn't care, and the airline with what it actually does, for the worst, and rehearse often. and the underwriters gave them are the determining factors A less obvious moral may be that such a hard time that they were

carrier - was on its own. It was no expense should be spared in going to sort of punish them," Mr also in the unfortunate position belping the victims' families - if Abe says.

of just having shed two top not out of compassion, then out Abe says, "you are still going toexecutives when the disaster of respect for the bottom line. Mr Abe says US airlines, unlike have lawsuits, but they may not their European and Asian coun- be as big." People are also likely, terparts, do not like giving vic- to settle more quickly - an TWA suffered other misfor- tim's families financial help in important factor in bringing as tunes, too. Immediately following the immediate aftermath of a swift an end as possible to the, the loss of flight 800, there were crash because their lawyers fear negative publicity.

have been the target of a terrorist sion of liability. But generosity makes more sense in the long run, Mr Abe says, because the airline's behav-

inevitable lawsuits start to fly.

With a generous approach, Mr

James Lukaszewski, chairman of the Lukaszewski corporate.

trouble-shooting firm, agrees. advise companies that the earlier smaller those cheques are going "Many family members I've to be. The way people feel abouttalked to in the past have said what happened is the main deterhumaneness of the airline, along-





holds key to a burning problem

Some clouds can be

particularly bright

off them can look

The data consist of five chan-

nels. One is in the visible region,

one in the near infra-red, and the

rest further into the infra-red.

Large fires are often seen in

channel three the mid infra-red

and reflections

like fires

Weather satellites are being used to detect the sites of forest fires before they rage out of control, writes Edi Smockum

One billion hectures of where fires can burn for days land burned worldwide: 234 killed when a Garuda Airbus crashed in a smoke haze in northern Sumatra; 100,000 evacuated from their homes in Florida; and as yet uncalculated losses in Greece and Cyprus.

During the past year, the havoc wrought by forest fires has been immense. And many firefighting officials are convinced the situation is getting worse. As one put it: "Who would have expected the Amazon [jungle] to be on fire?"

Even those sceptical of global warming and climate change would find it hard to explain why the three worst fires in Canada this century have occurred in the past decade. The Worldwide Fund for Nature has estimated Indonesia's fires to have cost the region \$1.4bn. And so developing technology for detecting wildfires and for fighting them has taken. on a new urgency.

The most important development involves harnessing technology to spot fires before they get out of control. However, this is easier said than done in countries the size of Russia and Brazil trum neaks. Weather satellites such as the

NOAA's can identify the world's "hot spots", those areas that are 37°C hotter than the surrounding before they are discovered. Scienarea. This is a good indicator of tists looked to existing technolforest fire activity, but scientists ogy, namely weather satellites, of had to struggle with the technical difficulties inherent in using which the most powerful belongs to the National Oceanographic sensors that were not designed and Atmospheric Administration for fire monitoring. in the US. Its polar orbiter

AVHRR (advanced very high resolution radiometer) sensor scans a thin ribbon of earth beneath its fires or "cluster" fires are diffi-cult to differentiate. By identifying these problems and using verification systems on the ground, this issue has been largely

Success varies depending on the country, but Zhanqing Li at the Canadian Centre for Remote path, transmitting data to anyone Sensing says its system can with the proper receiving detect 90-95 per cent of the coun-

try's fires. Finland has taken the process one step further. VTT Automation, the government owned research institute, has integrated information from the NOAA satellite with a warning system for

The challenge for researchers was to eliminate "false" fires. These could be caused by myriad natural phenomena: AVHRR cannot see through thick cloud; some clouds can be particularly bright and reflections off them can look like fires; and small

fire-fighting teams. For each resolved. detected fire, a fax giving the fire's location, the observation time and a map showing the location is sent directly to the local

fire authorities.

Fires as small as 0.1 hectares in area can be picked up, with an average 31 minutes between detection and the alert being given. The institute intends to make the system available to neighbouring countries in Scan-

dinavia and plans a new proto- the El Niño weather phenometype system for China.

Jean-Paul Jeanrenaud, bead of the Forest for Life programme at groups. the Worldwide Fund for Nature, agrees that adequate early warning systems are desperately needed. He warns, however, that they must be integrated with

other information systems. He points out that in early 1997 meteorologists knew it was going to be a particularly had year for have been able to provide

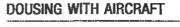
fed through to environmental

"We could have been made more aware of what potentially lay ahead." he says.

Researchers believe that the space-based platforms will also prove a useful long-term study

regional and national snapshots non, but the information was not of burning fires in just one day. Conventionally, this was done at the end of a fire season, long after the damage was done.

Next year, Nasa is launching its Earth Observation Satellite, which will have the first channel dedicated to fire monitoring. This will help scientists measure the tool. Already, with a minimal damage done by fires and moniinvestment, weather satellites tor more closely their wider



Water bomber gives a flying start

When forest fires do than 6,000 litres of water. It can can work independently as long occur, the methods used then drop the water fairly close as it has a body of water to feed to fight them remain to the fire - from heights as low it. The methods are often a waste of time.

"It's like putting a sticking than 6,000 litres of water. It can can work independently as long methods are often a waste of time. routed in tradition. Fires are still fought by men and women much the way they were 20 years ago. writes Edi Smockum,

However, one innovation that aircraft. It is the only aircraft out." designed and specially built for firefighting.

The CL-415 takes just 12 secbody of water and scoop up more water at a fixed point, the CL-415

as 30m above the tree tops.:

Tom Appleton, president of Bombardier's amphibious aircraft division, says: "You don't have to be a rocket scientist to see that has seen a lot of action this the quicker you get a lot of water summer is Bombardier's CL-415 on a fire, the quicker the fire is

The water can also be mixed on-board with suppressant foam that improves its efficacy. Unlike ands to skim the surface of a tanker aircraft that must load

The record for the number of drops in one hour, set by a pilot says. working with the Province of Quebec, was 32 - roughly one nature, not technology, that puts drop every two minutes.

CL-415 can be very effective. But Jean-Paul Jeanrenaud, at

points out that once wildfires

plaster on an open artery," he More often than not, it is

out fires. In Florida, as well as in If a warning is given quickly Brazil and Indonesia, rain enough, the initial attack of the succeeded where crews working 24 hours a day had failed. Or perhaps divine intervention

the Worldwide Fund for Nature, played a part: in Brazil, a group of Indians held a rain ceremony have really taken hold, water during the fires in Roraima state. bombers and other fire-fighting. The next day, the rain began.

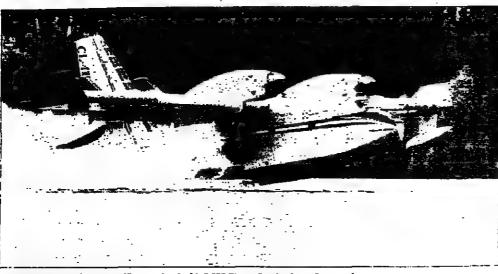


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Note & Section

BANKET FIRE



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Yes gregestered disclosures of the Open Emop in the U.S. and other enumeries (1998 newlett-Parkard Comp.

هكناس الم

MUSIC

Minus the

Rattle and

roll factor

No one attending Sakari Oramo's

inaugural concert as principal

conductor of the City of Birming-

bam Symphony Orchestra last

Thursday can have had much

idea what to expect. Oramo has

not yet visited Birmingham

enough to establish a presence he is scarcely known outside his

native Finland – and his con-

ducting career spans a mere five years. His programmes for the coming season show a taste for Russian and mid-century English

music, neither of which found

favour with his predecessor, Sir

So there was reason to hope this opening concert at Sym-

phony Hall, comprising works by Sibelius, Dutilleux and Mahler

would offer clues to his musical personality. We emerged little

the wiser. Oramo's platform manner is stiff, almost robotic. He knows how to beat time; and

where the timbres on the page are distinct, he can reproduce

them exactly. But he is no colourist, and his sense of orches-

tral drama amounts to little

more than setting one block

ngainst another, After 18 years of Rattle, the CBSO was ready

for a change of style - but

vbether Oramo's blunt objectiv-

ity was the right choice is open

to question. He has a lot to

So does the CBSO. Did Rattle

really shape it into a world-class

orchestra, or did it merely travel

the world on his coat-tails? Jude-

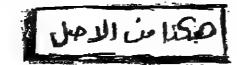
ing by this concert, one suspects

the latter. Minus the Rattle fac-

tor, the CBSO sounds like most

other regional orchestras - hard-

Simon Rattle.



One of the National Gallery's more curious and intriguing exhibitions had as its centrepiece John Constable's great painting of 1826, "The Cornfield", with its famously familiar view down Fen I sne and out across a Dedham Vale bathed in the sunshine of late summer. That exhibition of two years ago, initiated by Colin Painter, an artist himself and until lately principal of Wimbledon School of Art, was intended to draw attention to the painting not as the focus and object of art-historical and aesthetic study. but as an icon in itself.

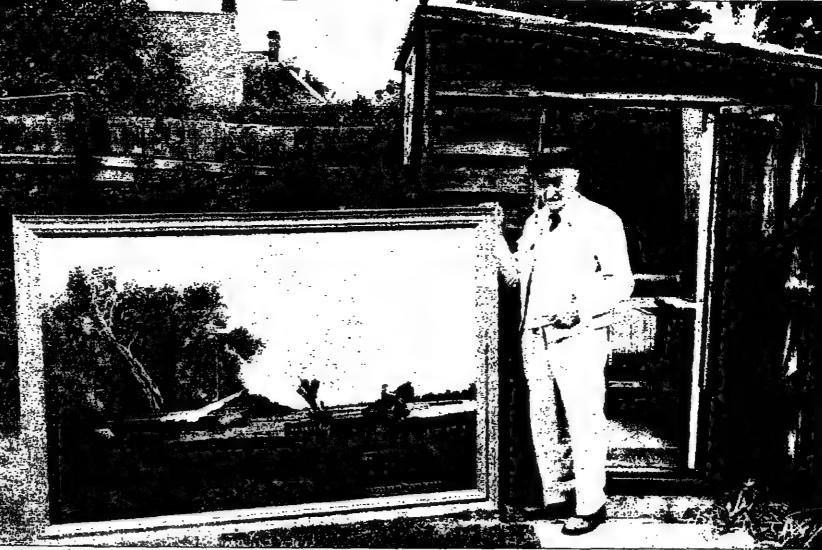
"The Cornfield" is a view of what was Constable's daily boyhood walk to school, and there is not a little to it of the childhood idyll in its incident and detail: the boy drinking from the

Colin Painter has recorded how different people from all walks of life. brought together by a common interest in Constable, think and feel about the artist

stream, his dog, the donkey, and the flock of sheep. But it was on show to examine its more particular role as one of those rare works that somehow has taken on a status quite independent of its qualities as a work of art, in the same way as Leonardo da Vinci's "Mona Lisa"; Hogarth's "Shrimp Girl"; and Van Gogh's 'Sunflowers".

That exhibition was intended more as sociological inquiry, looking at what the painting meant to people across the broadest social range, from the special ist to the innocent and naive. Here we saw the painting not so much as it is, but as it is known, from postcard and poster, tablemat and embroidered fire-screen; treasured by those who never dreamt that the original was to be seen at Trafalgar Square. The point it made was that, important though high art is as art, it also works its powerful magic in other ways.

In the course of his inquiry. Painter came to realise that perhans the most significant factor in the painting's broad appeal, quite beyond its supposed realism, accuracy and truth to life. lay in a perceived quality of Englishness". From the very first, it seemed to touch a com-



THE ARTS

The very essence of Englishness

William Packer on a show examining the public's response to an artist whose work has entered the nation's consciousness

Here was our dream of innoceuce, a Golden Age and a shared past. And so it occurred to Painter to broaden his scope from the single painting to the land itself, and that particular tract known as "Constable Country". There, in that corner of north-east Essex and the Suffolk border, are the very places that even now are immediately recognisable not just from, but almost as, the paintings: Flatford Mill of the "Hay Wain"; Willy Lott's Cottage; the Dry Dock, only lately rediscovered; the far bank of the Stour and of "The Leaping Horse"; across the fields, the tower of Dedham Church

Painter then sought out people of all kinds, artists and others who live and work there, or who acknowledge some close affinity to Constable in their lives or work. Now, just down the road at lpswich, he sets out their response along with an example of their own work, or the setting of their lives, all thoroughly documented in the catalogue (published by the Ipswich Museums and Galleries at 29.99). It is all engagingly straightforward, neither patronising nor ironic, but simply curious in discovering how different people, brought together by a common interest. think and feel. Here is John Constable, the art-

ist's great-great-grandson and ture... It's a kind of English garhimself a painter: "I grew up with Constables hanging on the walls... Today I admire the structure...but in those days it was the subjects that attracted me. I remember being impressed by the ... modesty of his choice. He didn't idealise the landscape."

Chris Dobrowolski is a young sculptor lately out of the Royal College. He is showing a mocktank he has made and camouflaged with Constable reproductions he picked up at car-boot sales - a video shows it chugging across a field as a tractor in the distance gets on with its job: "I need the things I make to be some sort of small adven-

den-shed mentality. Very English ... What's that horse and cart doing in the middle of that mili pond?" Douglas Osborne is a retired

electronic engineer and amateur painter: "I have painted many reproductions of Constable's pictures and have been greatly influenced by his work ... I made my six-foot copy of The Leaping Horse' as a challenge. I've never seen the original painting . . . I painted it in my shed. The reproduction I copied it from was only about four inches long,"

Lisa Harris, who works in a supermarket, is making a tapestry of "The Hay Wain", "It was a

our hearts still. It has simple,

effective design, and, alas,

recorded music yet again, but in

played by an ensemble that understands the historical reso-

nance of the piece. And it has,

even more best of all - if you

It has, best of all, a decent text. Alicia Alonso's Giselle.

behind the door there was a big picture of 'The Hay Wain'. I don't know why but it stuck in my mind . . . We went on a school trip to the National Gallery and I remember walking through the glass door and just there on my left was the picture I'd seen on my friend's wall . . . I wasn't expecting it. It blew me away!" And how many of us have not had all but the same experience?

The Uses of an Artist - Constable in Constable Country Now: Wolsey Art

But the ballet is hers on her

own terms as an artist of excep-

tional range and grace of expres-

trol and distinction of manner

The mad-scene seemed freshly

trasic; the entire will sequence

The Albrecht was the boyish,

peasants and ghosts, were sensi-

working but undernourished. 20th birthday present from my By opening with Sibelius's The Bard, Oramo stated his country's Mum. I had asked for it specifically... I used to go and visit a claim to be a wellspring of 20th neighbour with my Mum and just century musical culture, while bringing to our attention one of the most quizzical tone-poems in symphonic literature. The exchanges between harp and various instrumental groupings imply a language beyond words - which the CBSO's carefully prepared reading preserved. albeit within a softer, less elliptical framework than the music

Judging by his control of the glistening shards of sound in Dutilleux's Violin Concerto (L'arbre des sonaes, 1985), Oramo has most to offer in the music of our time. This is a modern classic - a masterclass in the balance of form and content, fan-Alonso in the role: poses, positasy and craft. And in his tions of arms, quick Dashes of keening and weaving of the solo every life a little rain must astonishing bravura, brought part, Olivier Charlier persuaded back my happiest memories of us that, for all Dutilleux's disavowal of virtuoso ambitions, the

music contains as much gypsy-

like sonefulness as glades of con-

ideally requires.

templation: richly rewarding. sion. Once again, as with Lorna Which is more than can be Feijoo, there is an inherent consaid for Mahler's First Symphony after the interval. In its brassy glare, unyielding turn of phrase and crude swelling up to was poised lightly upon the climaxes. Oramo's performance score. Wreathed in night mist, I recalled many of the features of thought this a very fine interprehis Sibelius Second Symphony in January. It was an unseemly thrash, redeemed only by an short-back-and-sides Osmay Molinsidiously slow dance of death. ina, sensitive in playing, sure in His slack grasp of the dream-indancing. The corps de ballet, as terludes suggested a conductor with little sense of musical tension, and Mahler's finale came tive in everything. The National Ballet of Cuba was, once more, a across as loud, raw, untutored. What do we deduce from all this? Simply that Birmingham has catapulted a musician way beyond

Andrew Clark

his station.

Sponsored by IMI pic.

mon nerve, deep and atavistic. glimpsed through the trees. DANCE IN PARIS THE NATIONAL BALLET OF CUBA

Saved by the Swan Princess

marking its 50th anniversary this year with a European tour. The company has always prided itself, and rightly so in the past, on its serious and handsome classic manner. This is owed to Alicia Alonso, brilliant ballerina and founder of the troupe, and still its director.

Alonso is a legendary figure. both for her range of artistry we saw her first in the 1940s in Balanchine's Theme and Variations, which was made for her, then as a heart-rending Lizzie Borden in Fall River Legend, and as a Giselle of rare romantic eloquence - and for her indomitable fight against nearblindness, whose tragic effects she denied by dancing with astonishing artistry into her

Her monument is not merely her identity as a profoundly serious artist, but her further attain-

The National Ballet of Cubs is ment in creating and still inspiring her nation's bullet company. its visits to Europe over the past two decades have been admired and eagerly viewed.

Which said, I have to report that the Cuban Ballet's opening performance this week in Paris at the Théatre des Champs Elysées was a buge disappointment. Its luggage was Alonso's stagings of Suran Lake and Giselle, and with what seems the usual misjudgment by troupes for an important overseas premiere, the company presented Secan Lake.

The staging has too many problems to do more than cite briefly. Proclaiming itself "traditional", it offered a fudged view of what we think of as a traditional text. Prince Siegfried's schloss was NeuDisneystein; the costuming was from the wardrobes in Operetta Hell: the taped score had been recorded in an acoustic both boxy and reverberant.

Vivacity reigned. As the production yawned before us, a sahara tedium, one moment spoke of truth as the Queen Mother gave every sign of wanting to have the Jester put to fire and the sword. Then Lorna Fei-

were saved - or at least given

hope of something serious and

I have reported previously and

with admiration on Feijoo's

Giselle with the Royal Ballet of

Flanders. Her Odette. like her

Odile, is beautiful and elegant in

statement, entirely in command

of the role. The Swan Princess's

lyricism has a luminous grace, a

sense of being haunted by trag-

edy, and is imbued with the most

delicate reserve of feeling - nothing is extreme or over-blown. Her Odile, marked by a virtuosity all. the more astonishing because of Feijóo's purity of means, has ademonic force beneath its cool exterior. I thought her wonderful. joo appeared as Odette, and we Her Siegfried was José Manuel

but rather passive in manner.

For the rest, comment is best

Hopes for the Gisclie on the

next night were not high. But

Alonso was a celebrated Giselle.

and her staging has every merit

one could wish to find. It has a

sense of how Romantic drama

may be played and made to touch

The production yawned before us, a sahara of tedium ... then

follow me - the impress of Alonso's own performances, wise with their many years, sensitive as only a hallering can make a stage ing whose every emotional turn

Lorna Feijóo's appeared as Odette. I thought her wonderful Carreno, still the charming she knows from active experi-dancer we remember from his mos. English National Ballet seasons, This is a Giselle's Giselle, with

each dramatic point made clear and unfussed, and every nuance of step in place. And it had a worthy interpreter in Alihaydee Carreno. She is young, beautiful, and possessed of a beautiful technique. She also wears the weight of tradition of the piece inherited from Alonso - with a completely natural and loving

Clement Crisp

fine and welcome ensemble.

tation indeed.

The National Ballet of Cuba's tour visits Le Mans, Lausanne, Avignon, Montpellier and Lyons, where it ends on October 18.

in a staging by Nikolaus Lehnhoff; Oct 5 SAN FRANCISCO **ÖPERA**

San Francisco Opera, War Memorial Opera House Tel: 1-415-864 3330 www.sfopera.com A Streetcar Named Desire: world premiere of a new opera by André Previn, with a libretto by Philip Littell based on Tennes Williams' play. The staging is by Colin Graham, with designs by Michael Yeargan. André Previn conducts the September performances (Patrick Summers in October). Cast includes Renée Fleming (Susannah Glanville in

Oct) and Rodney Gilfry; Sep 29;

STOCKHOLM EXHIBITIONS Moderna Museut Tel: 46-8-5195 5200

www.modernamuseet.se

International Surrealism:

works from the collection by

Oct 2, 4

artists including Dall, Duchamp. Magritte, Ernst and Giacometti; to Oct 5 Man Ray: Objects of My display devoted to the evolution Affection. Album comprising 36 of the chair, including major sheets compiled in 1944 when examples of 20th century design; Man Ray was working in Hollywood; to Oct 5

WWW.COC.CR Tosca: by Puccini. Conducted by Richard Bradshaw in a staging by David William. Cast Includes Sylvie Valayre and César Hernández: Sep 29; Oct 1, 4

ZURICH EXHIBITIONS Kunsthaus Zurich Tel: 41-1-251 6765 Max Beckmann and Parls: more than 100 masterpieces of modern art from oublic and private collections around the world. Works by Beckmann are shown alongside paintings by Matisse, Picasso, Braque, Léger and Rouault; to Jan 3

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EUROPEAN CABLE AND SATELLITE BUSINESS TV

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 Business/Market Reports: 05:07; 06:07; 07:07; 08:20; 09:20; 10:20; 11:20; 11:32; 12:20; 13:20;

At 08:20 Tanya Beckett of FTTV reports live from LIFFE as the London market opens.

INTERNATIONAL

Arts Guide

AMSTERDAM

OPERA Netherlands Opera, Het Muziektheater Tel: 31-20-551 8911 Götterdämmerung: by Wagner. New staging by Pierre Audi. conducted by Harlmut Haenchen. Cast includes Heinz Kruse, Jeannine Altmeyer and Henk Smit: Seo 30

BIRMINGHAM CONCERT

Symphony Hall Tel: 44-121-212 3333 City of Birmingham Symphony Orchestra: conducted by Sakari Oramo in works by Schubert, Mozart and Strauss; Sep 29, 30

EDINBURGH EXHIBITION

Scottish National Portrait Gallery Tel: 44-131-624 6200 The Winter Queen: The Life of Elizabeth of Bohemia. Includes around 50 paintings, plus a selection of engravings and

medals; to Oct 4

FRANKFURT CONCERT Alte Oper Tel: 49-69-134 0400 Radio Symphony Orchestra Frankfurt: conducted by Hugh Woff in Beethoven's Missa solemnis; Sep 30

GLASGOW OPERA

Theatre Royal Tel: 44-141-332 9000 The Magic Flute: by Mozart. Scottish Opera production by Martin Duncan, conducted by Richard Farnes; Sep 29; Oct 1.

LISBON OPERA

Expo '98, May 22-Sep 30 O Corvo Branco: the world premiere of a new opera by Philip Glass will mark the end of the arts programme of Expo '98. The production is directed by Bob Wilson, and is a co-production with the Grand Théatre de Génève; Jules Vernes Auditorium; Sep 29

LONDON CONCERTS Barbican Hall Tel: 44-171-638 8891

London Symphony Orchestra: Richard Hickox conducts a senes of works by Bruch; Oct 1, 3

EXHIBITION

Royal Academy of Arts Tel: 44-171-300 8000 Chagali: Love and the Stage. A series of monumental mural paintings created in 1920 for the State Yiddish Chamber Theatre in Moscow forms the centrepiece of this exhibition. It is shown

alongside preparatory drawings and sketches; to Oct 4 **OPERA** English National Opera, London Collegum

Tel: 44-171-632 8300 Otello: by Verdi. New production by David Freeman, designed by Tom Phillips and conducted by Paul Daniel/Mark Shanahan. David Rendail sings the title role; Sep 30; Oct 3 Royal Albert Hall

Tel: 44-171-5898212 Die Walküre: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink, Cast includes John Tomlinson, Rita Cullis, Kim Begley, Stig Andersen and Hildegard Behrens; Sep 29 Siegfried: by Wagner. Semi-staged Royal Opera production conducted by Bernard Haitink. Cast includes John Tominson, Stig Andersen, Graham Clark and Anne Evans; Oct 1

MANCHESTER

CONCERT Bridgewater Hall Tel: 44-161-907 9000 Hallé Orchestra: conducted by Owan Arwel Hughes in works by Vaughan Waitams, Heist and

Elgar; Oct 1

EXHIBITIONS

MUNICH CONCERT Philharmonie Gasi Tel: 49-89-5481 8181 Munich Philharmonic Orchestra: conducted by Simone Young in works by Janáček, Martinu and Dvořák, Sep 30

NEW YORK CONCERTS Avery Fisher Hall, Lincoln Center

Tel: 1-212-875 5030 www.lincolncenter.org New York Philharmonic: Kurt Masur conducts Beethoven - The Complete Symphonic Cycle. Programme V; Oct 1, 2, 3

Museum of Modern Art Tel: 1-212-708 9480 www.mo/пе.org Bonnard: (1867-1947): a major retrospective, including over 100 paintings produced between the 1890s and 1940s. These number amongst them landscapes, still lifes, a series of nucles, and

Pierpont Morgan Library Tel: 1-212-685 0008 Master Drawings from The State Hermitage Museum, St. Petersburg, and The Pushkin State Museum of Fine Arts, Moscow. 120 European drawings dating from the 15th to the 20th centuries. Includes works by Rembrandt and Dürer, with particular emphasis on the

several self-portraits; to Oct 1

modernists Mattese and Picasso; to Jan 8

OPERA Metropolitan Opera, Lincoln Tel: 1-212-362 6000

www.metopera.org Alda: by Verdl. Placido Domingo conducts a production by Sonja Frisell, with a cast starring Maria Guleghina and Vladimir Bogachov; Sep 29;

PARIS CONCERT Théâtre des Champs Elysées

Tel: 33-1-49525050

Tel: 33-1-49525050

Orchestre National de France: conducted by Christof Perick in works by Strauss and Mahler, DANCE Théatre des Champs Elysées

Alonso; Sep 29 EXHIBITION Couvent des Cordellers Tel: 33-1-4046 0547 S'asseoir au XXème siècle:

Cuban National Ballet: Swan

Lake, in a staging by Alicia

from Sep 29 to Dec 17 OPERA Théâtre des Champs Elysées Tel: 33-1-49525050 Eugene Onegin: by Tchaikovsky. European Union Opera

TORONTO OPERA Canadian Opera Company, Hummingbird Centre conducted by Vladimir Jurowski Tel: 1-416-363 6671



PETER MARTIN

Greater expectations

Bankruptcy no longer carries the stigma suffered by Little Dorrit, but today's financial engineers must be made more accountable

Close by the FT's London office is a small, rather shabby public garden. It makes a poignant spot from which to contemplate the crisis and rescue of Long-Term Capital Management, the hedge fund based in Greenwich, Connecticut that last week succumbed to a mountain of debt.

The garden is the site of the Marshalsea debtors' prison, immortalised in Dickens' novel Little Dorrit. The prison has long gone. The overgrown state of the garden that stands in its place symbolises how hopelessly outdated is the principle of imprisonment or debt and the notion of a lifetime obligation to repay.

By contrast, Long-Term Capital Management symbol ises the triumph of a newer principle: limited liability, the right to walk away. It is not just the hedge fund's . own status as a limited liability partnership that signals this triumph. Rather it is the layer upon layer of attenuated responsibility that the crisis reveals.

The Federal Reserve ultimate guarantor of the US financial system, encouraged a rescue (limiting the threat to the fund and its counterparties) but did not Itself take part (limiting its own political exposure). Options - the type of derivatives market in which Long-Term Capital Management's rocket scientists earned their Nobel prizes - have as their essential component a limit on the exposure of their purchasers. The banks that lent the bedge fund many billions of dollars are themselves limited liability institutions. And any individual investors in the fund who find themselves pushed into bankruptcy by their losses will suffer only

little social stigma. That none of the participants is threatened with life in a debtor's prison stems from a choice made 150 years ago. Starting around the 1840s, developed economies made a historio shift towards limited liability and permissive hankruptcy laws, and away from locking up debtors or bankrupts until they had paid creditors every penny. There were powerful reasons for this choice. Governments in northern Europe and the

US made it with the explicit intention of fostering entrepreneurial behaviour. They were rewarded with an explosion of economic activity. And they ended a hateful system which condemned Little Dorrit to be (in the words of Dickens' sub-title) "A child of the Marabalsen".

In the intervening century and a half, we have come to take this shift for granted. The limits on liability are seen not as an explicit trade off for creative economic

activity, but as an inherited right. They continue to be pushed further into nooks and crannies of the economy. Lloyd's of London. whose structure pre-dated the corporate law reforms of the 1840s, is still in the process of shifting away from unlimited personal liability. Accountancy firms are making a similar switch, both for their individual partners and for their collective liabilities for their opinions, Bankruptey laws

get weaker whenever they

The mountain of

are revised.

speculative, highly leveraged transactions undertaken by hedge funds is merely the most visible monument of this transformation. They raise a legitimate question for public policy, however. If the broader purpose of the relief of personal responsibility for debt is not being achieved - if it has produced excessive speculation and moral hazard – then there is scope for questioning the social



and economic efficacy of the change. No one would advocate a return to the Marshalsea. But restrictions on the scale of speculative borrowing are surely worth considering, if they can be effectively enforced.

COMMENT & ANALYSIS

That is only part of the story. There is also a question for individual business managers to consider. The status and sanctity of debt has clearly changed over the past century and a half. It has changed most dramatically since the inauguration of the junk bond era little more than a decade ago. Implicit contracts were broken in the wave of debt issuance, as companies rashed towards more highly geared efficient capital structures. Leveraged buyouts loaded companies down with debt, drastically changing the value of outstanding obligations,

As business school professors tell today's students, debt has an implicit option embedded in it - you can choose not to repay. The option is more clearly visible than ever before. Arguably, it is more often voluntarily exercised than in the past. And it is probably under-priced. Business practice has not changed to reflect the contingent nature of modern debt. Investors, underwriters

and issuers still behave as if it were a sacrosanct obligation. But in truth the legal framework has changed and - more importantly - so has the mental commitment of borrowers. Lending practice should reflect this shift, Too often they do not.

The Marshalsea has one other reminder to offer. Whatever the theories that won those Nobel prizes say, people do not make entirely rational calculations of risk and reward. Despite the draconian nature of history' numishment of debtors, past investors were just as capable as today's of punting wildly on an unsure thing. Human nature has not changed, even if laws and obligations have altered drastically, Little Dorrit, who grew up among the failed dreamers of the Marshelsea, would find herself quite at home in Greenwich, Connecticut.

ount more into FT.com

LETTERS TO THE EDITOR

Majority of UK companies would choose Tory Emu option, if asked

iolning Emu" (September 28) middle option that they programme currently under manages to misinterpret the share exactly the concerns It is simply absurd to describe as a "severe blow to the Conservative leadership" a survey showing that 74 per cent of British business is opposed to immediate entry to the euro zone.

Neither does your poll bear out the bald assertion that two-thirds of British companies want the UK to adopt the single currency "after the next general election at the latest" (emphasis

It shows that, given the choice of joining now, after the next general election, or never, much of British business chose the middle option: at some unspecified time after the next general election. The Conservative party offers another centre group option; the option joining in the parliament

after next. Your poll does not even say what "after the next general election" means. Immediately after? Ten years after? To suggest, therefore, that 37 per cent "support joining the sure after the next general election or the latest" is misleading sensationalism. The option we seven or eight years' time, is area, r "after the next general elec-

Sir, Your front page item from the quoted remarks of signed, lend our unequivocal Most UK companies favour those who supported the support to the fellowship results of your own survey. that have led the Conservative party to its current policy. I suspect that if they had been offered the option that most nearly matches our policy, of not joining at least until we have had a chance to see it working in bad

> many would have chosen it. There is no question of our position producing isolation stream. We say not now. We do not say never. Your poll suggests that British business thinks this is the sensible approach. We are grate-

Francis Maude shadow chancellor. House of Commons London SW1A OAA, UK

ful for their support.

From Lord Clinton-Davis and others.

Sir. It was ancouraging to note in your survey that there is growing support within business for the introduction of the euro ("Twothirds of UK companies want Britain to join Emu"). We believe, however, that there needs to be a deeper understanding among businesses in the UK of how the Eurooffer, possibly to join in pean Union works in every

development by Europe 21. This will provide the chance for young people employed in British businesses to spend-up to one year working on secondment in one of the EU's institutions.

In our experience, companies in the rest of the EU tend to have a higher degree times as well as good, very of familiarity with the workings of those institutional structures, arguably providfrom the business main- ing them with a competitive

advantage. After decades of insularity. we need to catch up with our European partners and develop stronger links with Brussels. Europe 21 is providing a valuable first step.

Lord Clinton-Davis, chairman Lord Clinton-Davis, chairman, Europe 21, Eur

KPMG. Stephen O'Brien, chief executive, London Pirst, Stephen Lock, director, Ludgate ichael Doherty, managing

|No sign of inflationary pressure build-up

Sir, If there's one thing that is clear from all the statistics, surveys, and anecdotal evidence available to UK economists it is that the economy is slowing down fairly rapidly. What is more, the slowdown is across the board rather than limited to manufacturing.

Add in the impact that the crisis in emerging markets will have on output and prices over the next year. and it seems odd to be even thinking about interest rate rises, let alone writing about

But against this background your paper's crusade for tighter policy means front page space is devoted to small upward revisions to gross domestic product and the possibility that the output gap might be larger than we previously thought ("Bank may be deterred from rate cut", September 25): If that is as frightening as you suggest, where is the associated inflation or build up in inflationary pressures? Earnings growth has fallen from a near 6 per cent peak in March to 4.3 per cent in July, Underlying inflation is back at the 2.5 per cent target, harmonised inflation is lower still at 1.3 per cent. A weaker pound might increase inflationary pressures over the next year, but if incomes and employment are falling why should consumers accept higher prices? If there's a danger now it is that policy will not be loosened quickly enough, rather than that policy will be loosened too soon.

David Hillier, chief UK econ Barclays Capital, 5 The North Colonnade Canary Wharf.

Short-term cover under trades description

From Mr Mark Aarons. Sir, Amid the debris left behind following the collapse of Long-Term Capital Management, should we in the UK at least take some comfort in the knowledge that a recourse to devastated shareholders of the fund would have been available

under the Trades Descrip-

tion Act? A more legally

secure definition of the the Federal Reserve in securfund's activities during its brief lifetime might have been Short-Term Capital.

3 St. Regis Heights, . London NW3 7NR IIK

From Mr Aaron Overy. Sir, Does the success of London SW17 OJN, UK

Capital Management mean that the Bank of England will be stepping in to compensate me for my dreadful trading decisions?

ing a bail out for Long-Term

Auron Overy. 4 Burmester Road Tooting.

atters written in the main international languages. Fax 0171 873 8508. Letters should be typed and not hand written PERSONAL VIEW DEVESH KAPUR and ROBERT WADE

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Paying for privilege

As financial demands on the World Bank soar, Group of Seven countries should start bearing their fair share of the burden

ne of the most contentious issues at the annual meeting of the World Bank and the International Monetary Fund next month will be a proposal to raise the price of World Bank loans. The proposal. made by the Bank's managers, was accepted by the board in late July after a vote that was the closest in the organisation's history and one of its most contentious. The idea must now be approved by the governors

at the annual meeting. The managers want to raise the cost of borrowing to plugthe widening gap between the Bank's net income and the demands placed on it. Net income has been fairly constant at around \$1bn a year. But net disbursements in the past year have been almost three times higher than was expec-

ted before the Asian crisis. This increase means the Bank has to raise its reserves and its loan loss provisions, leaving less money for other purposes. These include reducing charges to borrowers who repay on time, making ad hoc grants to states ranging from the former Soviet Union to Rwanda and transferring money both to the Bank's soft-loan affiliate, the International Development Association (IDA) and to the fund for Highly Indebted Poor Countries. In short, demands on the Bank's

purse are piling up. So why has the proposal to raise charges - and hence provide money to meet more of these demands - been so contentious? For one thing, many of the Bank's borrowers, who would have to pay more, are facing extreme economic distress. For another, they think rich, non-borrowing countries are not bearing their fair share of the Bank's growing bur-den and, say the borrowers, should accept more of the cost by agreeing to increase the Bank's capital.

A capital increase would shift the burden because it would mean the Bank would not have to transfer so much net income to reserves when disbursements rise, leaving more for other purposes. It



accords with the basic governance principle of the Bretton Woods institutions, that those who exercise power should be held accountable through the wallet by paying a share of the costs roughly in proportion to their share of voting rights.

The problem is that this principle has been eroded over time. In practice the amount of money paid into the World Bank from the budgets of the rich member countries is now nearly zero.

budget has been growing in leaps and bounds. In real terms, it is now twice as Those who exercise power should be held accountable by paying a share of

the costs roughly in proportion to

their share of voting rights

The World Bank's large reserves, together with the during the 1970s and almost negligible default rate that the liabilities of rich countries are also, in practice, almost zero. Yet power, as expressed in voting rights, continues to be heavily skewed towards rich countries. The Group of Seven large industrial countries have a combined share of 43 per cent, and their influence costs them practically nothing. They can demand more and more environmental and social assess ments, push for more special projects in places of geopolit-

high per project as it was five times higher per dollar of outstanding loans than at the European Investment Bank. This growth reflects both the Bank's everproliferating agenda (environmental studies and the rest of it) plus an enormous expansion in the costs of the board, the president's office, endless re-organisations, and public relations. The Bank simply passes these costs on to borrowers. It should do more to restrain them.

facing the slightest risk of

baving to pay more. The bor-

This is manifestly unjust.

To correct it, the rich coun-

tries should increase the

Bank's capital. But that is

not all. The other major

stakeholder group in the

Bank - managers and staff -should also bear some of the

cost of raising net income.

The Bank's administrative

The annual meeting provides an opportunity to rethink the proposal to raise ical concern to them without the price of its loans:

 Rich countries should agree to a modest capital increase of \$20bn. Over five years, this imposes a burden of no more than \$400m a year on the G7, of which the US share would be about \$130m annually (three times the cost of the Starr report). This would help restore the balance between the distribution of power and the costs of "ownership".

 There should be an immediate 10 per cent cut in the administrative budget and zero growth over the next four years.

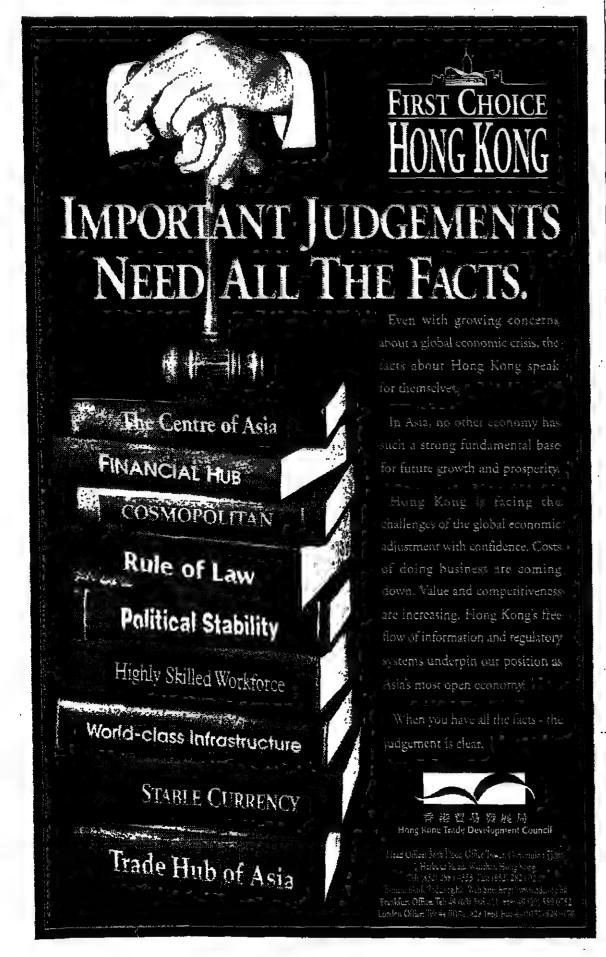
 Borrowing countries should agree to a modest increase in charges, but make it a differentiated increase. At present the Bank charges the same rate for all borrowers. This policy penalises countries that bet ter manage their economies. and it diffuses among all borrowers, including the poorest, the risks of Bank lending to high-risk countries of geopolitical interest to the major shareholders (such as Russia). The Bank should be

72.3

asked to commit itself to a subsidiarity principle. Wherever a problem and potential benefits are clearly regional. regional multilateral organisations should bear the burden first. Only where they are weak should a global institution like the Bank fill would by and large stay out o. post-conflict assistance (for example, to Bosnia or Liberia); and give higher priority to the provision of global public goods, such as research on tropical diseases, tropical agriculture, and the oceans.

By spreading the costs of raising the Bank's net income among all stakeholders, not just borrowing countries, these proposals can help to restore the basic governance principle that those who exercise power should pay for doing so.

Devesh Kapur is co-author of The World Bank: Its First Half Century, and assistant professor of government at Harvard University. Robert Wade is author of a forthcoming book on the World Bank and professor of political science at Brown University



COMMENT & ANALYSIS

ميكذا من الاجل

bis rhetoric changed.

Neue Mitte of of German politics.

open-air rallies intended primar

promise to roll back the supply-

It would be the first ever red-

first time a green party would

But what would a red-green

government actually be like?

Would Mr Schröder be forced to

be a leftwing leader of a leftwing

coalition, pushing Germany

down a quasi-socialist path after

16 years of Helmut Kohl's centre-

right government? Or would Mr

Schröder, as chancellor, be able

to adopt a more pragmatic, busi-

ess-friendly approach, as he has

in Lower Saxony, where he has

governed with an absolute major-

Yesterday, Mr Schröder went

out of his way to show that he

would be presented and to be

reassuring to middle-class voters

who had abandoned old loyalties

and supported the SPD for the

He stressed his commitment to

campaign with pleas for welfare

ditions for coalition talks. For his

part, Mr Schröder promised to be

cautious when negotiating with

pursued with "care rather than

He has little need to hurry,

since he enters the negotiations

from a position of strength: his

party sharply increased its share

ity since 1994?

last two years in power.

Friday.

FINANCIAL TIMES

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Tuesday September 29 1998

Triangle of social democracy

With the victory of the Social Democrats in Germany, the the European Union. Indeed, for the first time in postwar history, the Union's three most influential members, Germany, France and Britain, are governed by Social Democrats, This undoubtedly brings new opportunities for co-operation between them.

But before assuming that a new constellation of centre-left forces is about to click smoothly into place, it is as well to remember how loose a term centre-left is in Europe. Each country has its own political centre of gravity. Britain's is well to the right of France's, with Germany's somewhere in between. Added to this is the importance of the leaders' differing personalities, holds tary majorities and allies. In all these areas, question marks still hang over the new chancellor, Gerhard Schröder.

During his campaign he talked of the need to bring Britain into the Franco-German relationship - and subsequently reassured a nervous Paris that he values ties across the Rhine more than ties across the North Sea. Nonetheless. Mr Schröder is from northern Germany like his SPD predecessor, Helmut Schmidt, and is clearly ready for closer relations with Britain as Mr Schmidt once

The three leaders' most likely area of common action is over ing a cut in Germany's EU contriunemployment. They are restrained from pumping up demand by the Stability Pact, to which the UK has effectively bound itself as tightly as any member of the euro-zone. The culture of fiscal responsibility is also deeply ingrained in most Germans, even of the left.

not like to leave everything to bankers. Germany, especially if Oskar Lafontaine becomes finance minister, is likely to be more open to French calls to develop a political counterweight to the European Central Bank, and to give some political representation to the euro-zone in the outside world.

Domestically, there is scope for greater co-operation on supplyside remedies to unemployment through increasing the flexibility of labour markets. There is no EU policy on this, only a recent commitment by member states to compare labour policies and learn from each other. So far, this has not achieved much. But it may be that centre-left governments will feel less inhibited about taking lessons from each other than from governments of different political hues.

The prospect of a Green becoming Germany's next foreign minister need not rock the boat. Most German Greens are now reconciled to Nato, and on some issues like Kosovo could become hawkish proponents for Nato intervention to stop the killing

But shared ideology will bump against the hard rock of national interest as the EU turns this autumn to negotiating its Agenda 2000 funding reforms. Here Tony Blair and Lionel Jospin will find Mr Schröder adamant in demandbutton. Germany became hardernosed in pursuit of its interests in Helmut Kohl's final year, when he was no longer the "great facilitator" of EU deals. Messrs Blair and Jospin will be lucky if their appeals to socialist solidarity can mollify Mr Schröder when

Slovak hopes

The black sheep of central ical reasons. Europe wants to return to the fold. The rejection by Slovak voters of the divisive and undemothe first decisive signal that the the west. The victory of the opposition parties in the weekend's general election deserves a positive response from the European Union and Washington.

Mr Meciar earned his place in history as the architect of Slovakia's independence, established in the velvet divorce from the Czech region rejected for early member-ship of Nato and the EU for polit-no longer blocked.

The poll is only the first step. Mikulas Dzurinda, the untried leader of the Slovak Democratic cratic policies pursued by Vladi- Coalition, must now show that he mir Meclar, the prime minister, is can hold together the disparate opposition forces. Their hard-won track towards integration with use to develop democratic practices and the rule of law.

Economic and political differences, and personal ambition. will doubtless drive the parties apart eventually. But at least in the next parliament they must unite behind a mission to complete the transformation of Slovakia to a market economy, to Republic in late 1992. But his end Mr Mediar's crony capitalism record since has damaged its and to build respect for democ-interests, leaving Slovakia iso-racy. If the reforms are forthcomlated as the only country in the ing, the EU must make sure that the way back to the fast track is

Oslo, again

Once more into the breach. Yesterday, President Bill Clinton White House Benjamin Netanyahu, Israel's prime minister, and Yassir Arafat, the Palestinian leader, in yet another US attempt to break the 19-month-old dead-

lock in the Oslo peace process. Until yesterday, the two leaders had not met face to face for more than a year. And there is some reason to suppose that ent may emerge on a modest US plan for an Israeli troop pull-back from the West Bank. Yet there is little reason to hope that this will reopen the path towards a permanent settlement of the Israel/Palestine dispute.

Washington wants a phased Israeli withdrawal from 13 per cent of the West Bank, and a 'time-out" on Jewish settlement building on occupied Arab land, as a prelude to "fmal status" negotiations. These would include the fate of the settlements and occupied east Jerusalem, the return of more West Bank land to the Palestinians. and whether it will be recognised as an independent state.

Mr Arafat reluctantly accepted the deal in February. He was expecting at least 30 per cent of the territory at this overdue stage of the "interim" Oslo accord. By early May, Madeleine Albright, US secretary of state, gave Mr Netanyahu an ultimaium. He ignored her - instead journging to the US for talks with the powerful American Jewish lobby. Israeli officials believed the likelihood of American pressure, with Mr Clinton absorbed by his domestic difficulties and congressional elections

Netanyahu was always likely to agree to an interim bargain very managed to bring together at the much in Israel's favour. If an agreement is reached now, it is largely because he and the Americans wish to dissuade Mr Arafat from announcing to the UN general assembly that on May 4 next year - the date set by the 1993 Oslo framework deal for concluding final status talks - he will declare a Palestinian state unilaterally if no final agreement has been reached.

Preliminary reports yesterday suggested Mr Arafat had agreed to leave that threat out of the speech he was due to make to the assembly last night. But a minimal pull-back now will not be enough. A real breakthrough needs Israel to be persuaded that its own security requires a balanced settlement with the Palestinians - which means a Palestinian state. The Netanvahu government instead envisages administrative self-government on half the West Bank or a tenth of historic Palestine, broken up by Jewish settlements into isolated Bantustans, with Arab east Jerusalem under Israeli sovereignty - in short, a blueprint for another generation of strife.

With few arms at his disposal Mr Arafat's threat to declare a state was originally a ploy. It was meant to focus Israelis on whether they could stomach a needless fight to reoccupy West Bank towns already ceded to the Palestinians, and Americans on whether they could afford the collapse of Oslo and a needless

return to regional conflict. Unless the US can get Israel to agree not only on a small pullback but to negotiate a permanent deal in good faith, both They were, and are, almost certhese outcomes remain possibilities mainstream, tainly right. In any case, Mr ties as the May 4 deadline looms. German, parties.

Germany's Bundestag has been about as colourful as a night out

> **Tongue tied** The burghers of

The net result is that tartan tie. It's not just that Bisky, a former Communist party official, has a thing about Caledonian style.

Bisky's opponents will be hoping that the pugnacious former Communist party official now trips up. But the man himself seems well prepared. Another recent addition to his wardrobe is a pair of solid Doc of foot-stamping.

Schleswig-Holstein are at it again. On the day Germany stepped forward into a brave new world of centrist politics, the country's northern-most state shuffled backwards. A majority of the electorate voted to reverse reforms designed to bring modernity and simplicity to the language of Luther and Goethe.

Schleswig-Holstein is out on a linguistic limb; schools in towns such as Bad Segeberg and Itzehoe will from now on teach a slightly different tongue to their counterparts in Germany's other 15 states - not to mention Austria and the German-speaking parts of Switzerland,

Luxembourg and northern Italy. It's not the first time Schleswig-Holstein has exasperated its neighbours. In the last century it was the subject of a border dispute so complex that it had Europe's finest minds reaching for cold towels. British statesman Lord Palmerston remarked that only three people had ever

Holstein problem: one was dead,

Congratulations to CGEA-Onyx, a subsidiary of French utilities condomerate Vivendi, for making the short-list for a FFr3.75bn waste treatment contract in · Sydney. The company is pleas as punch to be in the running for a 25-year concession to collect tinnies and other trash from the streets of "the Australian capital" Should leave plenty of time to

Cash cow

appointment of Wolfgang Clement, a close ally of Mr Schröder,

But that case also shows how

such coalitions can also come

good. Since the Spring the coali-

tion has been calm, reflecting the

the state.

as state prime minister. The change of leadership in Düsseldorf was of huge importance to Mr Schröder. "His greatest strategic success was being able to secure the change of prime minister in North Rhine Westphalia,' says Roland Berger, the manage ment consultant and an occasional adviser to Mr Schröder. "Wolfgang Clement has become the model of a modernising SPD leader". He shows how red-green governments can be house-Mr Schröder too is an old hand

at working with the Greens. His first administration in Lower Saxony between 1990 and 1994 was a coalition with the Greens. gen Trittin, one of the Green leaders to head the negotiations with the SPD, was a cabinet minister in that government. Mr Trittin recalled those years as "the best of times" with the red-green government pushing through reforms of schools, universities

Despite his pro-business reputation, Mr Schröder also sees merit in red-green coalitions. "There is red-green co-operation at the level of local politics in all federal states and there are redgreen governments in several important states. The day-to-day experience of people is that it works," he told the Financial

Times earlier this year. The Greens, he said, were "also very rational when dealing with concrete problems". But it was important to hammer out an unambiguous coalition agree-

the red-green government in Düs- precise, rational programme and seldori was often in turmoil over a giant project to develop a allow no diversions or the post-poning of difficult decisions. That brown coal field in the west of is a mistake because you create

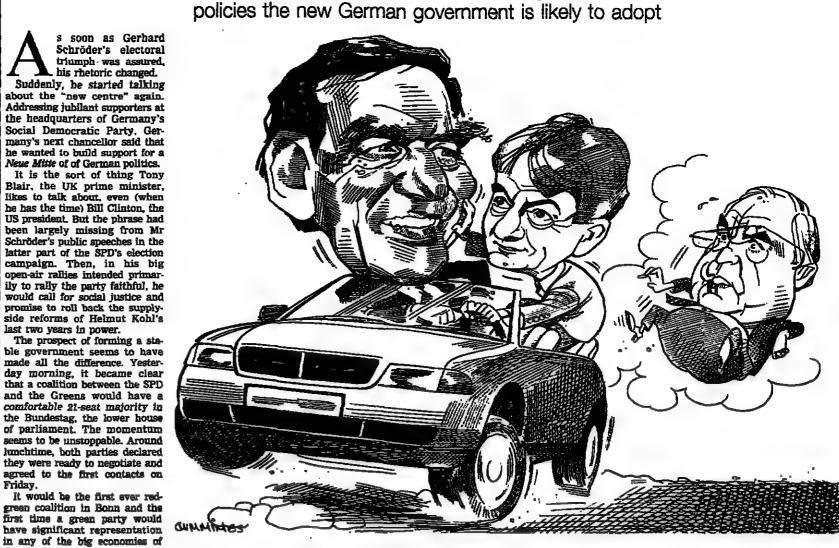
A further condition was that the SPD should "occupy those ministries which in the broadest sense concern the nation's security". That would mean economy and finance, home affairs, defence and justice.

Although the division of jobs will come only after all other aspects of the coalition treaty have been agreed, it is an open secret in Bonn that Mr Schröder would have no worries about Mr Fischer being Germany's next foreign minister. The anvironment ministry would most probably go to Mr Trittin while another ministry - health is one possibility - would possibly be taken by a female Green politi-

of "absolute success"

was, however, an omingue subtext in his remarks. Half tongue in cheek. Mr Schröder went to say that the sign of its success was that he was re-elected state prime minister in 1994 after four years with increased support for the SPD and without having to accept a new red-green coalition. "I make these remarks as an observation, not as a threat," a smiling Mr Schröder said. But the implications were clear.

coalition at national level as a Germany's natural party of govoctatic leader of Germany since



6.7 per cent from 7.8 per cent.

35.4 per cent four years ago,

while the Green share dropped to

There are also many areas of broad agreement between the two parties. Both SPD and Greens are pledged to cut unemployment and have plans for "ecological tax reform" which would put taxes on the use of energy to finance a reduction of Germany's social security levies that boost its high non-wage

Both SPD and Greens plan reform of Germany's complex and inequitable tax system, but with only limited cuts in top tax rates from 58 per cent to 49 per cent and 45 per cent respectively. Both want to channel more support to families. Both want more spent on education and research

economic stability, to law and order and to continuity in foreign Both want to liberalise Gerpolicy. He reaffirmed that his economics minister would be Jost many's restrictive nationality Stollmann, a former computer laws. Both want to run down the entrepreneur who does not peaceful use of nuclear energy, belong to any party and who with the Greens setting a faster riled SPD traditionalists and pace than the SPD. In foreign trade unionists in the election affairs, the Green party has ma aged gradually to dilute its once strongly pacifist stance.

reform and greater individual-An eventual red-green govern Mr Schröder also said a redment would be more seared to green coalition would be the "logredistributing wealth than Mr ical consequence of the election Kohl's coalition in the past two result". It seems like the most years. But it may not be a drastic likely. The most plausible alterdeparture from other German native, a grand coalition with the governments. Voters with longer Christian Democratic Union, was memories would be raminded of firmly rejected by all the parties the Kohl governments of the of Mr Kohl's outgoing coalition. The Green leaders made no 1980s which pursued policies of limited tax reduction and secret yesterday of their wish to increased the scope of Germany's be in government, setting no conalready generous welfare state.

All the same, none of this means a red-green coalition is home and dry. Both sides may the Greens saying talks would be have difficulties in reaching an accommodation.

The SPD and Green programmes differ on many issues. such as whether to support new motorways (SPD for, Green against) and whether to build the

of the vote to 40.9 per cent from revolutionary Transrapid magnetic levitation railway between Hamburg and Berlin (SPD for,

Schröder: driving on the left?

Peter Norman looks at how easy it will be to form a red-green coalition and considers the

Mr Schröder, as a strong supporter of industry and the motor car, is an object of suspicion for many Greens. And for its part, the SPD has

mixed feelings about the Greens. On Sunday night, the SPD leader. Oskar Lafontaine, let slip that his party's supporters were split 50-50 over which coalition partner to pursue, with half wanting "grand coalition" with Mr Kohl's outgoing CDU.

A problem for the SPD is that the Green party in the Bonn parliament gives a deceptively mod-erate impression. It is dominated by pragmatic Realos such as Joschka Fischer, its leader in the Bundestag, the lower house of parliament. The Green rank and file, who have a big say in party decisions, are more leftwing, Any coalition agreement would have to be passed by a national party

A problem for the SPD is that the

Greens in parliament give a deceptively

moderate impression

Considering these tensions, how might a red-green coalition in Bonn work in practice? One guide is the recent history of similar coalitions in state governments. Certainly, decision-making can be slow, as it proved in Hamburg last year, when negotiating a red-green coalition for the city state took seven weeks. Another gloomy example comes from North Rhine Westphalia, Germany's biggest state. For three years from May 1995,

ment. "You have to agree on a

an impression of incompetence."

Yesterday, when asked about the prospects for the government if it were a red-green coalition. Mr Schröder cited his own administration in Lower Saxony

For Greens, however, there

Mr Schröder sees a red-green step towards making the SPD ernment. When confirmed chancellor next month. Mr Schröder will only be the third Social Demthe second world war. He is determined not to be the last.

OBSERVER

Bisky is back in black

in Bonn since the Green party swapped sandals and sarongs for the Armani-clad political mainstream. But all that could change now the Party of Democratic Socialism, the heirs to East Germany's Communists, party's hard-core support includes a vigorous punk rock tendency; one of the PDS's new parliamentary posse sports a red and green hairdo. Bullish party leader Lothar Bisky, elated and exhausted after his party's unheralded success, jazzed up his all-black outfit with a fetching

Recently returned from a short vacation in Scotland, he says he encountered any number of political kindred spirits. East Germans and Scots, he says, have lots in common: "Like us they have a strange history and the problems of a minority seeking acceptance."

Eastern Germany, like Scotland, certainly lies somewhere to the left of the great political divide. The PDS increased its share of the vote on Sunday despite being vilified by the mainstream, and largely wes

understood the Schleswigone had gone mad, while Palmerston himself had forgotten

Capital punishment

brush up on the geography.

In its bad old days as a state monopoly, British Telecommunications was always being accused of milking its customers. Nowadays it's a different story: chief executive Sir Peter Bonfield roams the globe trying to outsmart and undercut other phone companies. Yesterday he popped up in Amsterdam, launching a mobile service claimed to be up to three-quarters cheaper than anything yet offered to the dialling Dutch.

The handset comes appropriately packaged in a milk carton - meant to stress that mobile phones have become a bit of a commodity - sold everywhere from department

stores to toy shops. There's no lengthy form-filling: just unpack the dinky Motorola handset, push any button, and you're connected to Telfort, a joint venture between BT and the Dutch national railways.

Fighting for market share against the entrenched forces of privatised phone company KPN and a local offshoot of the UK's Vodafone, Telfort is going out of its way to make a splash. The milk carton gimmick is a good way to start. But keep an eye on the rate of chum.

Red Oyster Cult

Forget the financial argy-bargy in Tokyo. Lurching leasing companies and bombed-out banks are nothing compared with the threat faced by oyster farmers in Hiroshima Bay. Stocks of the succulent shellfish are threatened by a rising tide of red algae; in some areas, up to 90 per cent of oysters are reckoned to have been wiped out.

The algae bloom, which turns the sea a fetching shade of reddish-brown, is thought to thrive when the water is warm and salty. Thanks to an unusually calm typhoon season, conditions in Hiroshima are just about perfect. The area provides Japan with half its winter supplies of edible bivalves, so seafood connoisseurs as well as cyster farmers could be in for a lean spell. So much for offshore

Financial Time 100 years ago

Turkey's financial straits Constantinople, 24th Sept. The penury in the Imperial Treasury s becoming very acute, and the discontent among the Turkish official class is increasing daily. The arsenal hands, and in fact all minor Government officials, have only received two months' pay this year. As this scarcity of funds is attributed to the expenditure on the preparations in connection with the approaching visit of the German Emperor, it

naturally tends to increase the

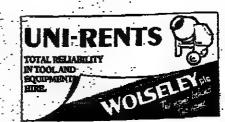
general discontent.-[Reuter]

50 years ago

European Economic Unity Washington, Sept. 28. Sir Stafford Cripps, British Chancellor of the Exchequer to-day called the 16 Nation Organisation for European Economic Co-operation "a beginning - not and end towards European unity.

He stressed the difficulties that confronted the O.E.E.C. now working on the full four-year programme, but reviewing achievements so far reached said they "were a milestone in International co-operation." Britain, he said, was "prepared to face dislocations if they will lead to true and full economic co-operation."





THE LEX COLUMN

Fool's gold

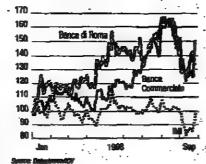
The decision by Goldman Sachs to abandon its initial public offering leaves the investment bank's senior management with a good deal of egg on its face; how could Wall Street's smartest have misread the market so badly?

Goldman bravely asserts that this is only a temporary delay. It will try again when market conditions improve. But the fact that the firm will re-open the partnership in October shows that temporary is probably best defined in months, perhaps even years. That may be no bad thing. As many inside Goldman, as well as this column, have argued, the benefits of going public are probably outweighed by the risks to the bank's uniquely successful

Either way, this enforced pause gives Goldman a chance to rethink to disentangle the financial benefits that flotation would have brought its partners from the strategic decision of whether to go public or not. One way of doing this might be to create an internal market for partnerships. That would allow older partners to sell their stakes for more than the book value they get at the moment, while providing young thrusters with a proxy for the equity packages available at rivals. Making such a market work will be tricky. But those Goldman partners who have just seen their dreams of getting four times book value disappear should have plenty of incentive to try.

After a negative campaign based on booting out Helmut Kohl at all costs, Gerhard Schröder must now define his own agenda. Without the same control over his party that Tony Blair wielded over Britain's Labour, Mr Schröder risks being beholden to the SPD's left-wing and, to a lesser extent, its likely Green conlition partners. With a grand coalition a receding possibility, the Christian Democrats will be unable to exercise much of a moderating influence on the new govern-

ment's social spending plans. But fears of inflationary tax-and-spend are overblown. Fiscal policy may well be more expansionary than under Theo Waigel, but will still be constrained by the European economic and monetary union stability pact; and monetary policy will, of course, be the European Central Bank's



look-out.

Furthermore, the pressures for reform arising from the advent of the single current upturn should not be allowed to mask the urgent need to make the German economy more flexible and competitive. Sweeping tax and welfare reforms that make Germany a better place to do business are unavoidable.

Scap-box promises to roll back the few supply-side reforms of the Kohl era, such as trimming generous pensions and sick pay, have hardly encouraged investors hoping for a business-friendly Chancellor. But if Mr Schröder is to deliver lower structural unemployment and make Germany's early experience of Emu a success, tough decisions cannot be shirked.

Internet stocks

Marvellous thing the internet. It can even magic away the global financial crisis. Despite gloom all around, most internet shares are back within spitting distance of their record highs. And eBay, an on-line auction bouse, soared over 160 per cent on its first day of trading last week. Internet investors have long had an ability to disconnect from the rest of the world. Witness the dixty valuations on the

companies. Ironically, these may start to look less silly. As conventional industries slow, the web's explosive growth will become more attractive. Yesterday's figures from America Online, doyen of the now has more than 15m members and

revenues should rise by nearly 50 per cent to \$3.8bn in the year to next June. The group is profitable and cashflow positive, excluding acquisitions. Even better, both subscriber growth and advertising income

With a market capitalisation above \$30bn and a growing aura of respectability - it has just appointed General Colin Powell to the board - AOL is becoming a conventional company. It is not there yet. Its accounting is too aggressive and internet technology changing too fast to be confident that its profits will be sustain able. But at eight times this year's reve mues the valuation is only on a pur with Pfizer, yet it is growing three times as mere hype.

italian banks

The Banca Commerciale Haliana saga gets ever more muddy. Deutsche Bank has acquired a 4% per cent stake in Italy's fourth largest bank, while Commerzbank has increased its stake to 5 per cent. Surely a sign that the German banks are squaring up to bid for the bank? Not quite. A hid battle for BCI may be brewing. But the Germans are not the protago nists. They seem to be lining up behind two Italians - San Paolo-IMI in Deutsche's case, and Banca di Roma in Commerz bank's. Moreover, the marshalling o forces does not end there. Mediobanca is in the Banca di Roms camp, Parihes (with a 4 per cent stake) seems to be backing Sen Paolo. Rumour has it that Credit Suisse is also accumulating a stake.

This bizarre manoeuvring is in part a legacy of the spider's web of sharehold-ings through which Mediobanca used to exert begemony over Italian finance. The battle for BCI, one of Mediobanca's core shareholders, is in a sense a final attemp to protect that old order.

But the elaborate construction of alliances is also a result of protectionist instincts by the Bank of Italy, the centra bank. Its insistence on vetting stakes Italy's pro-European rhetoric. Nor is it good for Italian banking. The right approach would be to allow an open auction between local and foreign banks sector, pointed relentlessly upwards. It and let the best industrial and financial

LINK BETWEEN ASAHI AND TOKAL PROMPTED BY PRESSURE OF FINANCIAL REFORMS

Japanese banks take steps to forge \$450bn alliance

Japan's largest commercial banks, are forging an alliance that could be the first step towards creating the country's second-largest bank with combined assets of Y61,200bn (\$450bm).

The tie-up is the latest to a consolidation trend provoked by the banks' stretched balance sheets and the country's "Big Bang" financial

financial institutions revealed the scale of their exposure to Japan Leasing the affiliate of Long-Term Credit Bank of Japan that went into bankruptcy on Sunday with outstanding liabilities of Y2.180hn. LTCB itself, which under the lat-

est agreement between the opposition and ruling Liberal Democratic Party will be nationalised, is owed Y255.6bn. Its shares fell 41 per cent to just Y14. Mitsubishi Trust is owed about Y1450n; while Sumitomo Trust's exposure is Y125hn, and that They said Y50bn in cost savings

Asahi Bank and Tokai Bank, two of ... The Asahi-Tokai alliance appears to have been put together hastily. Hideo Ogasawara, president of Tokai Bank, said there was not sufficient time or funding to arrange a merger.

. It is to be implemented in two stages. In the first stage, the hanks would merge outlets and automatic . teller machines, link the internal mail systems, and reorganise overseas operations. - ---

In the second stage, the banks would establish a "multiregional" holding company to include tie ups with other financial institutions, including foreign groups. Tatsuro Ito, Asahi Bank president, said the mambers of this group were still a "blank sheet". Some analysts suggested that capital adequacy problems might have

triggered the announcement. The two bunks ead that their first piority would be to restructure and to dispose of bad and problem loans without the help of public funds.

the agricultural credit unions, about eliminating overlapping operations, and economies of scale. A "rigorous restructuring would occur before the multi-regional holding company was formed. "The biggest issue is to resolve our bad loan problems. We hope to balance out our problem loans as quickly as possible, but it

> years," said Mr Ito. Hideo Ogasawara, Tokai Bank president, said the groups had been in discussions about a tie-up for several months.

could take between one and two

Analysts said the deal could create a powerful retail force network. "By tying these two banks together they will have strong retail franchises in the three largest commercial and industrial centres in

Janan." said Brian Waterhouse; financial analyst at HSBC Securities in Tokyo. The announcement had little impact on the banks' share prices: Tokai gained 0.94 per cent, or Y5, to Y536, and Asahi was up Y2 to Y387.

French industrial confidence hit by emerging market turmoil

Fallout from the Asian and emerging markets crisis has finally begun to deut the optimism of French industrialists.

In the latest survey of opinion conjucted by Insee, the official French statistics agency, manufacturers' expectations of an improvement in iness conditions showed a significant drop in September.

On the key question of output trends, the balance of industrialists expecting an increase in the comins months, less those expecting output to decline, has fallen from plus 35 in July to plus 17 this month.

Reconomists have been predicting a slight slowdown in activity in the latter part of the year but this is the first confirmation such a process has begun. The decline in confidence was quicker and sharper than expected. The Bank of France's monthly survey of business opinion published two weeks ago was notably more

trial opinion reached a high point in July and this now puts things in a truer perspective, with continued strong domestic demand but clear effects from the state of the interna-

tional economy,"- said Philippe Gudin de Vallerin of Goldman Sachs. The change is particularly abrupt because no polls were conducted in August. It was over this period that contagion from Asia spread to Russia and emerging markets in Latin

Foreign order books have fallen back to levels of early spring. But lusee insisted this continued to be largely offset by stronger than expected domestic demand.

Until now. France has had the strongest-growing economy among the 11 countries set to join the European single currency, the euro. Official forecasts still indicate that France's gross domestic product will grow by 3 per cent this year. But in finalising next year's budget, which

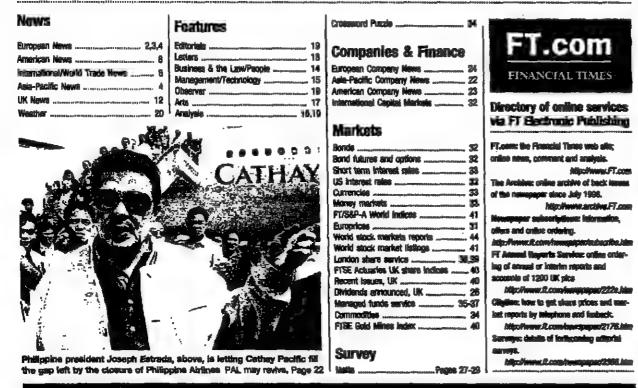
policy, the government this mouth to 2.7 per cent from 2.8 per cent.

Private-sector economists have at the same time forecast a more prudent level of 2.5 per cent for 1999. They nevertheless continue to believe in the general buoyancy of France's recovery thanks to domestic and euro-zone demand.

Eric Chaney at Morgan Stanley Dean Witter noted yesterday: "Production has started to slow down in key-cyclical-sectors such as intermediate goods. Further slowdown is expected in all sectors." But he added: "Domestic and European demand is strong enough to alleviate the effects of the slump in emerging markets."

A mmber of industrialists have also reported concerns about the effects of slower growth in Italy and recession in the UK, the two most important EU markets for France

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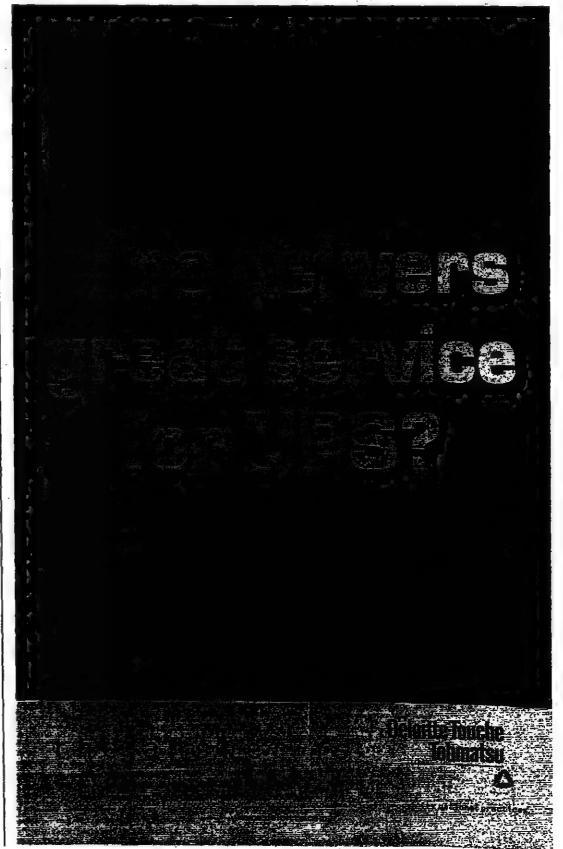
FT WEATHER GUIDE

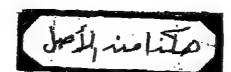
Europe today Portugal and most of Spain will be unsettled, with heavy rain moving in from the west, but south-eastern Spain should stay fine and hot. Most of the central Mindlemanns and the coastal Balkans will be dry Central and northern Europe will be led with rain and showers. be across western France and western Russia. High pressure will but cold with early frost. Five-day forecast

Pressure will stay high across northern Scandinavia, allowing cold air to filter south through western Russia. North-west Europe will be it will turn drier and cooler later in the week. Central Europe and much warm, but unsettled, with thundery



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450bn alliance

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International **Asset Consultants** +44 171 405 8411 FINANCIAL TIMES

COMPANIES & MARKETS

TUESDAY SEPTEMBER 29 1998

PACCAR inc Quality Transportation Solutions DAF*Peterbilt*Kenworth*Foden * / www.paccar.com

INSIDE

UBS chiefs under fire over LTCM Union Bank of Switzerland's Investment and option deal with Long-Term Capital Management was tax-driven for both sides and was approved at the highest levels of the Swiss bank. Switzerland's Federal Banking Commis-sion is investigating what led UBS to write off SFr950m (\$690m) on its exposure to the US hedge fund. Page 24

GE Capital's Thai buying binge

In the executive offices of the new headquarters of GE Capital in Bangkok, there is no place for visitors to lounge. Not that one would want to. Sit still too long in Thailand these days and the giant US financial services arm of General Electric might gobble you up. Since the devaluation of the Thai baht last year and the subsequent problems of Thailand's economy, GE Capital has gone on a buying binge. Page 22.

Caltex may lose Indonesian oilfields



Caltex, the joint venture hetween Chevron and Texaco, is Indonesia's largest oil producer. decides this week

whether to hand 10 per cent of its capacity state oil and gas company. Pertamina has been lobbying hard for the Coastal Plains Pak-

anbaru field. Caltex's 25-year lease on the field runs out in 2001 and oil executives see this as a test of the new government's attitude towards foreign investors. Page 34

Brussels sticks to CAP proposals The European Commission is still determined to cut support prices for agricultural products. There had been speculation that world financial problems and weak agricultural markets might prompt a revision of the proposals, now being considered by European Union governments. But the Commission said reform plans would continue. Page 34

Savage setback for Swiss market The Swiss stock market, one of the world's top performers in 1997, is licking its wounds. At its peak in late July, the Swiss Market index was up more than a third since the start of the year. Since then, it has fallen more than a quarter. Bank Julius Baer notes the correction was not unexpected as Switzerland had been enjoying its second best bull run since 1925. Page 44

Seat hopes to make its marque Seat's new generation Toledo saloon, to be unveiled at the Paris motor show today, will determine whether the Spanish subsidiary of Germany's Volkswagen group can accelerate its painful return to profitability. If it is a success it will mark the transformation of Seet from beaket case to bright spark of Spain's motor industry.

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The French government is poised for the imminent sale of another stake in France Tele com a year after its landmark privatisation, despite a glut of telecoms share issues in the

A 12 per cent stake - which would be worth FFr44bn (\$7.8bn) at vesterday's closing price - is expected to be sold. including a 2 per cent stake to be bought by Deutsche Telekom as part of a mutual share swap to reinforce the opera-

move is expected within weeks and the French treasury is understood to have asked a institutions syndicate of banks to begin sounding out investor senti-

that would be forthcoming for the sale of another tranche of France Telecom shares on the stock market. If the initial reaction is positive, investor roadshows are

expected to get under way soon for a two-week period. The French public, which flocked to support the privatisation last year, is to be tar-

domestic and international

Two big telecoms share issues are currently under way - the privatisation of Swiswhich could raise SFr9bn (36.4bn) and the \$15bn initial public offering of DoCoMo of Japan.

However, the France Telecom issue is likely to come after they have been completed, avoiding direct compe-

Bankers said yesterday the new tranche of France Telecom shares would consist of a

the issue being sold both to 5 per cent stake to be sold by the government and a 5 per cent stake in the form of new canital.

Paris set to sell France Telecom stake

\$7.8bn sale of 12 per cent share tranche is expected within weeks despite global glut of telecoms issues

tal would be raised through a bond issue convertible into the company's shares. Together with the sale of the

Some or all of the new cant-

per cent stake to Deutsche tion would reduce the state's stake to about 63 per cent. Most of the banks that took

part in the privatisation of Prance Telecom last autumn are also in the syndicate to handle the second sale. The at FFr363, down FFr7. Bankers

syndicate is again led by Parl- suggested officials were hoping bas and Banque Nationale de

A smaller group is being put together to handle the convertible bond issue. France Telecom shares were

sold a year ago for FFr187 each to international institutions (individuals got a FFr5 dis-

Since then the price has nearly doubled, although the shares were trading at FFr490 before the current sharp correction in equity markets. The shares closed vesterday

to secure a price of FFr350 a However, bankers cautioned that big share sales in current market conditions were diffiwould have to pitch the price

Despite the flood of telecoms issues, bankers say demand for the sector is holding up well because it is relatively shielded from the global stock

Lex, Page 20 OuCollin Issue, Page 25

carefully.

Ericsson to simplify business structure

lly Tim Burt in Stockholo

Bricsson, the Swedish telecommunications group, is to abandon its business area customer and regional organisation to make it more respongive to changes in the market.

The company, Sweden's largest exporter and one of the world's leading mobile telephone manufacturers, is also thought to be reconsidering plans to move its headquarters o London The overhaul, due to be

announced next month, will be dominated by the announce ment of a new matrix organisation focused on three cus tomer segments: network operators, private consumer and commercial enterprises.

Sven-Christer Nilsson, who succeeded Lars Ramqvist as chief executive this year, has decided that the existing structure - comprising mobile systems. Infocom systems and mobile phones and terminals no longer suits the demands of international customers.

Last year Mr Ramqvist caused ill-concealed irritation in the ruling Social Democratic party by suggesting that Swedish wage costs and income tax levels hampered the recruitment of overseas executives and might force Ericason to relocate some

Although last month the company agreed to acquire a prime office site in London for more than SKribn (\$127m), Mr Nilsson is understood to have reviewed the plan following signs of unease among some of Ericsson's largest shareholders - notably investor, the main investment vehicle for Swe-

den's Wallenberg business empire, which controls 22 per cent of Ericsson's voting rights. Percy Barnevik, Investor chairman, has made clear a move would be justified only if it promised savings of more than 20 per cent on headquarter costs. In the past three months

Ericsson's B shares, the most commonly traded, have fallen by more than 30 per cent, mainly in reaction to pricing pressures and fears of devaluation in China and Brazil. Yesterday, they closed up SKr5 at

Lex, Page 20



LIS toy maker Hasbro vesterday said it had agreed to buy Galoob Toys - maker of Micro Machines toy care

Cargill sells N American seed operation to AgrEvo

\$650m purchase is latest in wave of agricultural biotechnology deals

operations of Cargill, the large privately-owned agribusiness

The deal is the latest in a multi-billion dollar wave of moves by big chemical compa-nies to secure positions in the fast-growing field of agricultural biotechnology. It gives AgrEvo its first US-

based seed operation, although the company has already begun selling varieties of cotton seed under its own name in the US over the past year.

AgrEvo also has existing

partnership arrangements with some of the biggest suppliers of genetically-altered seed in the US - including Pioneer Hi-Bred and Novartis of Switzerland - and claims its technology is used in much of the insect-tolerant corn sold in North America. AgrEvo said yesterday that

it did not expect the Cargill deal to alter those arrangements in the foreseeable future. Cargill's North American seed operations were Minneapolis-based Cargill sold off its international seed

business to Mousanto, another designed to protect against big US player in the agricul- insect damage. AgrEvo, the German tural biotechnology field, for

> widely expected to put pressure on rivals like AgrEvo and DuPont to make similar deals. AgrEvo had already been touted as a possible contender for the DeKalb Genetics seed operations earlier this year.

They were also eventually bought by Monsanto, although the \$2.5bn deal still needs final regulatory approval

Yesterday AgrEvo admitted it had been anxious to increase its US presence, notably in the core Midwest corn and sov

Mr Gerhard Prante, Agr-Cargill purchase "underlines our commitment to building further our business in North America, the world's largest corn seed market.

"Secured access to elite the market expansion of our Liberty Link, Starlink, Seed-Link and other technologies". Liberty Link is a brand name for corn and canola seed which is genetically-altered, tolerate a particular fertiliser, while StarLink is a product

The Cargill business has shy of both the AlliedSignal year to end-May were \$106m. Agricvo will have use of the Cargill name for three years, and the Cargill farm service centres will continue to mar-

dian province.

agrochemical company jointly \$1.4bn last June, and a dis- about a 4 per cent share of the terms and the buyback price. owned by Hoechst and Scheposal of the North American US corn seed market, and is ring, is paying \$650m for the units was expected to follow.

North American seed Monsanto's purchase was flower seed. Its sales in the its target's move. However, the will add to AMP's debts, ket Cargill-branded seeds.

The acquisition includes research and production facili-ties in 14 states and one Cana-

AMP plans share buyback to fight AlliedSignal bid

AMP, the big US manufacturer of electric and electronic coninctors fighting a \$9.8bn hostile bid from AlliedSignal, yesterday moved to bolster its takeover defences with plans to buy back up to 30m shares, or about 13 per cent of its outstanding equity, at \$55 each. This is a significant pre-

offered by AlliedSignal, it will cost AMP around \$1.65hn. Robert Ripp, AMP's recently appointed chairman, said the move met AMP's promise to increase chareholder value in

company was confident of its recent earnings forecasts, of at east \$2.30 a share in 1999 and He again derided the AlliedSignal terms as "opportunistic"

and "low ball". But AMP's move did little to lift its share price, or excite Wall Street traders. AMP's shares, by midday, had gained only \$7, to \$39% - still well

share buyback - which is scheduled to begin next week

potentially making the company a less attractive property. At present, AMP carries around \$611m of debt on its balance sheet, and its gearing ratio is put at around 20 per

To fund the buyback itself AMP will take on additional debt of \$1.65bn, but the company also said it had commitments for a total financing package of \$3.25bn, supplied by affiliates of Credit Suisse First Boston and Donaldson, Lufkin & Jenrette, two investment benking firms.

It said this was the maximum debt it could arrange without losing an investmentgrade rating. Although some of the funds are not earmarked for a specific purpose at this time, AMP said they could be used for other initiatives to boost "shareholder value" in the short term.

In addition to the buyback plan, AMP said it was forming a new "flexitrust", into which it will issue 25m shares. These more than \$3 a share by 2000, will then be progressively released over a 10-year period to fund the company's commitment to various employee com-According to AMP, this should flow by around \$100m annu

The stock in the flexitrust will have voting rights. However, as far as the AlliedSignal offer is concerned it will simits target's move. However, the ply be voted on the same proportionate basis as all the

> The AMP move comes at a time when the two companies are locked in a legal battle with AlliedSignal attempting to combat some of the antitakeover provisions provided to its target under Pennsylvania state law.

Cooper drops TLG offer clearing way for UK group

Wassall, the UK industrial conglomerate, yesterday for TLG after the US company that first bid for the lighting group said it was walking away from the deal.

Cooper Industries, TLG's Houston-based rival, said it was letting its offer lapse, leaving the way clear for Wassall's 175p-a-share cash bid, which valued Hertfordshire-based TLG at £351m (\$590m). Analysts said they could not rule out a third bid for TLG - No. 2 in the European lighting market after Philips - but it

looked increasingly unlikely. John Riley, Cooper chairman and chief executive, said raising its agreed 160p-a-share offer, which valued TLG at £321m, would not meet its criteria for increasing shareholder value.

Cooper said the decision did not rule out other European acquisitions. The group turing interests ranging from 2274p.

business for \$1.9bn and plans to use the cash to pay off debt, buy back shares and make complementary acquisitions". Shares in TLG, which yester-

day said it was recommending the Wassall bid to shareholders, fell 11%p to 171%p. The former Thorn Lighting Group, bought from Thorn EMI by its management in 1994, is seen as significant in an industry facing consolidation because of global lighting business.

Christopher Miller, Wassall's chief executive, said that, if partners - both in the UK and the bid was formally accepted, in the US - on a general basis. a six-month review would be While they had received a lot started to work out a joint of interest, they had not spoplan for improving the busi- ken to anyone directly about ness. Wassall's management the TLG deal. He said: "Ideally was well placed to turn the business round and he insisted claims the group was overpaying were misplaced.

Wassall, which has manufac-

recently sold its automotive do-it-yourself and building cent of TLG shares, a strategic stake built over 18 months. Mr Miller said the shares it held in effect brought the bid price down to 167p a share.

In April the group adopted a "new approach" to business that turned it into a hybrid institution ~ half industrial company, half investment fund. Under the approach, it overcapacity. At the time of its looks for equity partners to bid, Cooper said it wanted to help fund acquisitions while buy TLG to help it build a retaining managerial control.

Mr Miller said Wassall had spoken to a series of possible we would like to bring people in on this deal, but we have got the resources to fund it all by ourselves."

Tarma Tarmac pic

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GREENWICH NATWEST

AIRLINES UNIONS REVERSE OPPOSITION TO LABOUR DEAL

PAL likely to resume operations

Philippine Airlines is likely to return to the skies after a breakthrough on a labour deal to revive Asta's oldest

The Philippine governdebt-burdened airline, which was closed down last week after nearly six decades of operations, may resume flights as early as October 7 after PAL unions reversed earlier opposition to the

and the airline's largest union, each employee will be granted 60,000 shares in the company in return for suspending collective wage bargaining for 10 years.

The deal is still subject to ment said yesterday that the approval from union members and the Philippine Securities and Exchange Commission but government officials were confident this would be a "formality". "This is almost a done

deal," said Joseph Estrada, the Philippine president,

Under yesterday's agree- who has taken a high-profile rehabilitation plan for the role in attempts to revive the airline still had to be finalflag-carrier. The Philippines ised and agreed with credirelies heavily on air transport for cargo and passenger movement between its 7,000 or more islands.

> The airline still has some way to go to recover from steep losses due to its high debt, falling demand for air travel in Asia and the slide in the peso over the past 12 months. PAL remains under the management of a receivership committee.

tors by the deadline of October, 30 set by the SEC. He was confident, however, that this would proceed after the labour deal. President Estrada said that the labour deal would

investors to take a stake in the airline. PAL officials have previously said that several airlines including Cathay Jaime Bautista, chief Pacific, Northwest Airlines, finance officer of PAL, said a EVA Air and Lufthansa had

also clear the way for new

holdings of PAL's equity was limited to 40 per cent.

Earlier yesterday, Cathay Pacific became the first airline to operate domestic routes in the Philippines under a charter agreement with the state-owned Philippine National Bank. These flights are likely to continue until PAL is ready to resume operations next week.

Mr Bautista said the ass and liabilities of PAL were



Joseph Estrada (centre) agrees deal allowing Cathay Pacific to fly Philippines domestic routes Reuler;

GE Capital acquisitions build on Thai operational platform

The US group denies vulture claims and says its buying binge is almed at creating a long-term business, writes Ted Bardacke

n the executive offices of the new headquarters of GE Capital in Bangkok, there is no place for visitors to lounge. Not that one would want to. Sit still too long in Thatland these days and GE Capital, the giant US financial services arm of General Electric, might come along and gobble you

Since the devaluation of the Thai baht last year and the subsequent tanking of Thailand's economy GE Capital has gone on a buying binge. It has bought controlling stakes in Asia Finance, a top finance company, and the private-label credit card business of Central Group, the country's largest

It now arranges all retail car financing for Nissan in Thailand and in June spent some \$530m at auction to buy \$1.1bm of car hire-purse loans from Thailand's 56 liquidated finance companies. Yesterday, the US group's Australian subsidlary agreed to buy Nissan's car financing unit in Austra-

Added to the more than 100,000 hire purchase loans the company already had, GE Capital now has title to one in every nine cars in Thailand, Assuming it doesn't purchase anything else this year in 1998 it will have doubled its served asset.



rejects the vulture label. 'Nothing we've bought we've sold." says Daniel Mudd, president of GE Capital Asia Pacific, explaining that the acquisitions are aimed at building a off when the economy rebounds.

"There are two ways to grow, organic growth and asset acquisition. Until this sales opportunities and valu-

ations for our taste were extremely high. So we grew organically. Now we are acquiring," he says.

Wrapped up in this idea is a message for those looking with starry eyes at Thailong-term business rather land's massive fire sale, a than simply spinning things—sale that is likely to be duplicated around the region as the crisis bites. There are no easy pickings.

To acquire assets at a proffive years in Thailand put-

ting in place an "operational platform", or the licences and companies it needs to own, value and service those

"You would never have

been able to do what our team did in the auto auctions if we had not been in the market, operating a business, with people that we knew and systems that work," says Mr Mudd. "You itable price, especially at would have been crazy to

why GE Capital ended up valuing the car loans higher - by 2-5 per cent says the company, much more than that say Thai finance officials - than its nearest com-

This may partly explain

"Having been here we can put a close and comfortable value on a loan. For people who jump into the market now when they think they can make a quick buck they aren't bringing any value. They've got to bid it not as an operation but as a fire sale," says Mark Norbom, president of GE Capital Thai-

"Given that we have the operating platform here, since we're going to do the servicing ourselves, we don't bave to pay someone to do it. so that means we can afford to pay more with our same return parameters." he

It sees its 250,000 new custion goldmine" because the company also has other consumer financing businesses. Its Asian strategy of operational platform first, then acquisition and growth is Europe earlier this decade when GE Capital went from nowhere to contributing about one-quarter of the company's net earnings.

With a region-wide target of growing assets and earnings at double that of the rest of the company - which is already growing at more

than 20 per cent annually it would not be surprising if GE Capital, slowly acquiring licences and businesses throughout the region, made Thai-like moves in other countries just beginning to pick their way through cri-

"Our strategy is very opportunistic." says Mr

"We don't have specific pools of capital set aside for specific countries and specific reasons. Thailand went into crisis first. Thailand had the IMF in early. Thailand got its auction process together early so we've participated more. Other countries are also moving through these processes and we would expect to participate," he says.

With GE Capital taking advantage of the downturn to grow quickly, there is a sense that the company views a recession as a good thing. But Mr Mudd says it is just about different opportunities and that the degree of difficulty between an acquisition and internal growth "is about the same". "One is just concentrated while the other happens over

"I want the economy here to turn the corner. It's in everybody's best interest. Yes, we do better lin a downturn] but in a turnround the market does better, our employees feel good about it

time," he says.

cement business

to consolidate

Aditya Birla

Aditya Birla yesterday

amounced the details of one of the biggest corporate restructuring deals in Indian history - the merger of the cement assets of Indian Rayon into sister company Grasim Industries. The deal, which will creats

a new giant in India's cement sector, also marks a determined effort to tackle the recent poor performance of Aditya Birla group shares. This restructuring programme builds a platform to enhance shareholder value," said Kumar Mangalam Biria, chairman.

Indian Rayon shareholders will part with the 3m-tonnea-year cement business in return for Grasim shares, on 3-for-10 basis. Grasim will siso taka on Rs4.4bn (\$103.5m) in Indian Rayon

"Post restructuring, Grasim will focus on two busises - viscose staple fibre and cement, while Indian Rayon will focus on three businesses - viscose filament yarn, insulators and carbon black," said Mr Birla, who chairs both companies.

He said the transfer of the cament division would put both companies in a strong position to exploit consolidation in their industries. Grasim will use the cash flow from viscose staple fibre to build its cement interests, be able to gear up to make

cted to deliver Rs150m-Rs200m savings a year in the short term, rising to Re300m-

\$400m in the long term. "So far we have been undercutting ourselves in the market." said Mr Birla. "The business will now operate as one large marketing

He said Grazim would benefit from market clout, rationalisation of assets and ogistical savings. It would also obtain a big presence in the south of India for the

think nationally and acl locally," said Mr Birla.

The transfer of the cement business is the first important outcome of a strategic review of Aditya Birla's corporate empire, in which Mr Birla has been advised by Boston Consulting Group and DSP Merrill Lynch.

to consolidate the cement business was prompted by investors demands, "In the past two years because of the commodity cycles both these stocks have underper-

In a further effort to win back confidence. Mr Birla will cancel Grasim's crossshareholding in Indian Rayon and buy back shares in the market to restore his cent after the restructuring is complete.

Mr Birla said he had considered merging the textiles interests of Indian Rayon and Grasim but decided fibre and viscose filament yarn are very different businesses - different products different competitors, different landscape, different raw materials. There was no strategic logic.

However, he promised furat Grasim and Indian Rayon - which will still contain a bundle of other business . interests such as sponge iron while Indian Rayon would and magnesia. This could include selling underper-

Analysts have welcomed the restructuring as an example to India's business establishment. "It is a posttive step," said Uday Kotak vice-chairman of Kotak Mahindra investment bank:

"It shows the direction." However, much remains to be done before Grasim and Indian Rayon can claim to be focused companies. More OVER, CORP-sector companies such as these remain the Indian economy and low global commodity prices.

ating platform first.' Credito Italiano moves towards Unicredito merger

Credito italiano will go ahead with the planned spin-off next month of its commercial banking activitles as the first step of its merger with three large north Italian regional banks to form the new Unicredito banking group.

Alessandro Profumo, Credito Italiano chief executive, said in an interview the current financial market turmoil would not stop the constitution of Unicredito. This

will integrate Credito Italiano with Cassa di Risparmio di Verona, Cassa di Risparmio di Torino Cassamarca under the umbrella of a holding company with total assets of

1.300.000bn (\$181.6bn). Through an exchange of shares, Credito Italiano Will control 59 per cent of Unicredito, with the three regional banking foundations and minority shareholders of the Verona bank accounting for the remaining 41 per cent.

behind the scenes or face-to-face.

were due to make in November an initial public offer of 18 per cent of their holding. the L8,000bn-L9,000bn issue because of the high volatility and sharp decline in the value of banking shares.

impact on the industrial process of integrating the vari-

Mr Profumo insisted this decision would have "no

ous banking operations". On a pro-forma basis, the new Unicredito group would bave shown a net profit of The three foundations L1,090bn in the first half of

this year, with Credito Italiano contributing L735bn. Apart from cutting 2,000 obs over the next three be achieved through the cre-

ation of a single information technology system, a common back office and other

After disposing of Credito Italiano's non-strategic assets, including stakes in ica, Banca Nazionale dell'Agricultura, Impregilo and Mediocrediot Centrale, the bank has maintained two strategic stakes, in Mediobarica and Telecom Italia. The merger with the three northern regional banks was widely seen as a move by Credito Italiano to assert its independence from the old

network of alliance centred around Mediobanca, the secretive Milan investment bank now struggling to carve itself a new identity. Mr Profitmo conceded that Credito Italiano's relationship with Mediobanca was in "evolution". The bank,

which owns a 8 per cent stake in Mediobanca, wants to be involved in current manoeuvres around Mediobanca and Banca Commer ciale Italiana (BCI), its main Milan rival which also owns 8 per cent of Mediobanca. While Credito Italiano has taken a lead in this process,

BCI is now in a power struggle to wed it to Banca di Roma or another banking group, such as the newly constituted San Puolo-IMI.

BANK HOFMANN & AKERET

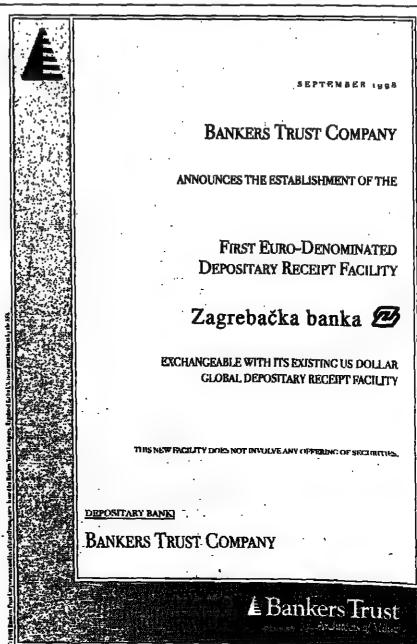
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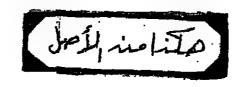
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COMPANIES & FINANCE: INTERNATIONAL

OIL US GROUP PRESSES AHEAD WITH PLANS TO PULL OUT OF SECTOR

DuPont sees Conoco spin-off within year

By Christopher Parkes in Los Angeles

DuPont is to press ahead with plans to pull out of the oil business and expects to complete the spin-off of its Conoco subsidiary within 12 months, the company said pany.

appeared to rule out a sale to

the end of the year. DuPont shareholders \$25bn.

shares in the parent com-

Conoco estimated the IPO price in a range between \$20 and \$24 a share, which rival energy group, said suggested gross revenues ne initial public offering of from the sale of about

stock would be made before the group only just below offered the most value to higher-value life-science analysts' earlier estimates of

would then be offered the remaining 75 per cent in a believed to have held merger tax-free exchange for their talks with other oil groups, said the IPO and share-swap strategy had been chosen following an evaluation of "all exit options"

> The plan, which would in effect enable DuPont to acquire 10 to 20 per cent of

shareholders, it said.

DuPont first announced plans to quit the oil business in May, starting with an IPO a research and technology later this year, but since then tumbling oil prices and market uncertainty roused speculation that it might prefer a more straightforward, quicker exit.

In anticipation of the disposal, the group, which aims

up to 25 per cent of Conoco \$3.6bn, and a total value for its outstanding shares, to increase its presence in Germany's RWE, and its industries to complement its special chemicals and fibres, has lately described itself as

> company "committed to better things for better living". Earlier this month DuPont announced plans to withdraw from the coal industry, with the sale of most of its

US mining interests to

present partner in the Con-Conoco, a conventional oil

and gas concern, is about eighth in world rankings by oil production and refining output. It operates in 40 countries and has almost 5,000 filling stations in the US alone.

sented more than half DuPont group sales of \$45bn.

Launched in 1993, the Ibiza

2000. That vehicle, like the

Toledo, will be based on a

new car platform for all the

VW's group's compact cars.

starting with the new Skoda

Pelicia next year. As with

the Toledo, it should offer

big savings through econo-

As an interim measure.

the Ibiza will get a thorough

facelift and significant struc-

tural and safety improve-

mies of scale.

Hasbro buys Galoob Toys

By Richard Tomkins in Hum York

Hasbro, the second biggest US toy maker, yesterday said it had agreed to buy Galoob Toys, a smaller US manufacturer, for \$220m in cash but warned it would suffer a fall in profits in the third quarter.

It blamed the decline on a fall in orders from Tovs R Us, the US toy retailer, saying sales to the company were expected to be down by as much as \$200m this year. Earlier this month Toys R

Us, which has been

struggling to counter weak profits and a declining market share, announced a big restructuring, including the closure of 50 European outlets and nine in the US. It also said it intended to complete a previously announced \$500m inventory reduction this year, instead of over three years as

originally intended. The store closures and inventory reduction have hit toy manufacturers hard. Last week Mattel, the

below expectations in the third and fourth quarters. Hasbro said it now expected earnings per share

to be about 55 cents in the third quarter, down from 57 cents per share a year carlier. For the full year, carnings

per share were expected to year's, excluding one-time charges in both periods.

Galoob Toys is a quoted US company that makes Micro Machines toy cars and an array of miniature dolls based on military themes. the Star Wars characters, the Spice Girls pop group and other figures. Recently it has suffered

from a shortage of "hit" Last year, revenues tumbled from \$110m to \$50m, and it made not losses of

\$2.9m, against profits of

\$12.9m the year before. Hashro, which is paying \$12 a share for the company, said it saw potential in merging their respective lines of toy cars and Star Wars figures, and that it was biggest US toy maker, excited about acquiring warned that profits would be Goloob's Spice Girls line

Waste Management in \$500m disposal

By Nikki Talt In Chicago

Waste Management, the biggest waste haulier in the US, is to sell off 16 landfills and 136 commercial collection routes for about \$500m to Republic Services, the smaller waste business spun off by Wayne Huizenga's Republic Industries group

earlier this year. ments. "The Ibiza will be strongly modernised to give The disposal was required it a second life," says Mr de as part of the recent merger Smedt. "After all, the compebetween Waste Management, tition isn't sleeping." Together with the new the biggest but financiallytroubled company in the industry, and USA Waste.

the number three company. Republic said it would expand its operations in four existing markets and get

as a result of the deal.
It would add "fully inte-

grated collection and disposal operations" in nine areas - including Houston. Denver, Louisville, Portland Pitisburgh and Deiroit. The annual revenue from

the operations being sold is put at about \$275m, with \$180m being generated by third parties. Mr Huizenga was one of the founders of Waste Man-

agement, although he had left the company long before its recent accounting and operational problems surfaced, necessitating the takeover by USA Waste.

Under yesterday's deal, Republic will pay \$500m in cash plus certain unspecified access to 16 new markets properties of its own.

Seat completes to consolidate transformation with new model

The Toledo marks a turning point for the Spanish carmaker, writes Haig Simonian

or many Spaniards, by 14 per cent, the same as Toledo is a watchword at Skoda, VW's other once for art and architecture not far from Madrid. But for car lovers, it signifies a Seat expects to sell, "more model which represents than 430,000 vehicles this Seat's transformation from basket case to bright spark of the country's motor indus-

Seat's new generation Toledo saloon, to be unveiled at the Paris motor today, will determine whether the Spanish subsidiary of Germany's Volkswagen group can accelerate its painful return to profitability from peak losses of DM1.8bn (\$1.08bn) in 1998.

Seat's return to profitability after being bought by VW began haltingly. In 1996, it notched up profits of DM60m. A year later, profits climbed to DM260m - a figure reached, unlike the previous year, without the crutch of exceptional gains from the sale of assets to the

parent company. This year, "should mark a further positive development structures - platforms - but in our results", save Pierre-Alain De Smedt, Seat chairman. Sales, which soared by 25 per cant to DM9bn last "should reach DM10bn". In the first eight

foreign subsidiary, year", says Mr De Smedt, That compares with 402,000 last year and 344,000 in 1996. He also expects to boost output of kits for assembly principally in Argentina and South Africa - from 60,000 to 70,000, and build about 130,000 cars for VW.

troubled but now healthy

But while the Seat story has been one of steady recovery on the back of severe cost cutting and better capacity utilisation, it is only with the new Toledo that it will shift into an entirely new gear. The new model, to go on

sale in Europe before the end of the year, will be Seat's first car to be based on VW's much vaunted "platform strategy". That means besing as many group shared basic engineering giving each a distinct body styling, depending on which of the group's four main car brands they are destined for. The new Toledo is the latest of a family of products



Driving force: the new Toledo will help determine whether Seat can accelerate its return to profitability

new generation VW Golf. make the car appear a poten-Eventually, 12 models will tial rival to larger vehicles, be spun off the same structure, promising VW immense economies of scale in terms of procurement and development costs.

Like any replacement model, the Toledo will be quicker and cheaper to build than its predecessor. But above all for Seat, it represents the most important step so far in the company's strategy to upgrade its image from a cheap and cheerful Spanish carmaker once owned by Flat to a serivehicles as possible on ous rival to the Italian group's sporty and stylish Alfa Romeo brand.

To do that, the new Toledo will be bigger and much more strikingly styled than its predecessor. Although based on a lower mediumsized platform, long overbased on the platform of the hangs and a hig boot will

such as the Ford Mondeo and Renault Laguna, actually one class higher. And, in a first step to give

ing Seat its new brand identity, the Toledo will feature bold front styling dominated bonnet. Seat, the message says, no longer has to make excuses for its products. Mr De Smedt is confident

demand for the car will at least match the 100,000 sales a year notched up by its predecessor at best. But the story will not end there, he notes. Unlike the previous car, the new Toledo will be the first in a range based on the same platform.

Mr De Smedt declines to spell out the details. Motoring journalists expect the four-door Toledo to be followed by a hatchback, probably with a different name. A station wagon and even a is due to be replaced by an coupe will probably come entirely new car around

All will reflect Seat's

determination to go upmarket by having bigger, more powerful engines than previous models as part of VW's attempt to have Seat take on Alfa.

Building so many cars from one platform should do wonders for profits, as should turning Seat into a more desirable brand. Mr De Smedt will not reveal by how much he expects his margins to rise. The new vehicle and its

variants are the most important, but not the only, elements in Seat's product-led revival. At the big Martorell factory outside Barcelona, preparation is under way for a facelift for the Ibiza, small hatchback.

Toledo and its variants, such developments should help to persuade the sceptics that VW's investment in Seat may, after all, have been

SPOTLIGHT

increased competition thus caused

among the providers of tourist serv-

NEWS DIGEST

HEALTHCARE SERVICES

HBO to acquire Access Health

HBO has agreed to buy Access Health, a provider of healthcare services, in a stock swap worth up to \$1.07br. The exchange ratio will be based on HBO's stock price over a given period before the deal closes. Access Health closed at \$31.25 on Friday. It had revenues of \$120.6m for the year to September-end 1997. The acquisition will be accounted for as a pooling of interests and is expected to close during fourth quarter of 1998.

HBO delivers patient care, clinical, financial and strategic management software solutions, as well as networking technologies, electronic commerce, outsourcing and other services to healthcare organisations. Reuters, Atlanta.

INSURANCE

Allstate in property sale

Alistate, the insurer, has sold a portfolio of investment property for \$965m to Westbrook Partners. The deal included about 10m sq ft of property but not corporate properties such as Alistate's Northbrook headquarters, the company said. Allstate's property portfolio was assembled In the early 1990s, and has been developed, acquired and managed by Alistate for its own account. After completion, Allstate's portfolio would include about \$1bn in property equity securities not being sold, it said. Reuters, Northbrook, Illinois

AGRICULTURAL EQUIPMENT

Case to buy DMI unit

Case Corporation, the US farm and construction equipment company, is to buy the agricultural equipment business of DMI, an employee-owned company based in Illinois that specialises in the manufacture of soil management products. These include products used to assist in fertiliser applications and tillage-related products. The move comes at a time when many big farm equipment makers are broadening their product ranges, and looking to provide more complete farm equipment "systems" - thus allowing farmers to approach growing seasons with more precise tools. Terms were not announced. Nikid Tait, Chicago

COMPUTERS

IBM, Sedgwick develop service

International Business Machines, the international computer group, and Sedgwick, the UK-based insurance broker, are jointly developing risk transfer services for companies engaging in electronic commerce over the internet. Sedgwick said that by combining insurance coverage with IBM consulting services it would help companies to control and reduce computer risks, as well as manage the after-effects of security breaches. Initially, IBM will perform an e-commerce "health check" on prospective customers. This assessment of a company's internet-based activity will define the scope of a company's risk and how it can be reduced through risk control measures and insurance coverage. Sedgwick said that by using IBM's expertise in internet security, it would be able to offer insurance against losses due to computer security breaches such as network hacking, viruses and electronic thefts. Andrew Bolger, Insurance Correspondent

Charges reduce **AOL** earnings

By Louise Kehos In Sun Francisco

America Online vesterday restated its fourth-quarter and year-end earnings to include acquisition charges. The final figures had been delayed by talks between the online services company and US securities regulators.

AOL vesterday disclosed a charge against earnings of \$88.2m, related to two acquiaitions and the settlement of a shareholder lawsuit.

The charges reduced net earnings for the fourth fiscal \$7.1m. or 3 cents a share. This compared with a loss of the corresponding quarter.

AOL had reported its operating results in early August, but in an unusual move delayed disclosure of come of talks with the Securities & Exchange Commis-

sion. The company said i initiated the talks.

However, regulators have been scrutinising technology acquisitions in which compa nies immediately write off large sums for "in-process research and development" The practice enables compa nies to avoid spreading charges over years and

reducing future earnings. AOL's shares had riser almost 4 per cent, at \$119& in mid-session yesterday.

During fiscal 1998, AOL increased its subscribers by 3.9m to 12.5m. AOL said revquarter, ended July 30, to enues from subscriptions increased 51 per cent to \$2.2bn. Revenues from adver-\$11.8m, or 35 cents a share in tising and electronic commerce rose 160 per cent to

\$253.9m For the full year, AOL reported net income of \$91.8m. or 35 cents a share. net figures pending the out- after charges. This compared with a net loss of \$488.3m, or \$2.61 a share in 1997.

PR disaster at **Sprint Canada**

By Scott Morrison in Toronto

Sprint Canada, the telecommunications service provider, has qualified a scheme offering unlimited domestic long-distance calling after it former monopolies, which was unable to cope with a have for several years been sharp increase in customer

The public relations embarrassment recalls unlimited calling plan. America Online's difficulties last year, when users day said it was surprised by clogged the online service the sharp increase in traffic provider's network after it volume. Philip Bates, presioffered unlimited service for a flat fee.

Sprint Canada said it was working to expand its network capability. However, cent of the network's traffic. unlike the US online group. the Canadian company has imposed a cap on its unlimited calling plan. Sprint Canada, wholly

owned by Call-Net Enterprises, had offered unlimited long-distance service in Can- company's ability to generada for C\$20 (US\$13.2) a ate revenue with its unlimmonth, but yesterday said that customers who however, denied that the exceeded 800 minutes a company's revenues were month would be charged for suffering as a result of the additional services.

Sprint Canada in July was the first of the nation's carriers to offer domestic long-distance service for a flat fee. Bell Canada and many of the country's other losing long-distance market share, were forced to respond with a similar

But Sprint Canada yesterdent and chief operating officer, said about 5 per cent of Like AOL at the time, customers, numbering 1.2m at the end of 1997, were accounting for about 30 per Shares of Call-Net Enter-

prises, 25 per cent owned by Sprint, the US carrier, have fallen by almost 50 per cent to about C\$13 since late July. in part because investors became concerned about the ited calling plan. Mr Bates,

EURO WILL SPUR TOURISM

The euro will give an additional impetus to European tourism, but it will also cause a shift in travel flows. Mainly European holidaymakers stand to benefit from the switch to euros. They will save an estimated DM3 billion per year due to the fact that currency conversions will soon become obsolete in

The travel and tourist sector is currently being regarded as one of the festestgrowing industries in the world. Despite the world economy's comparatively weak growth and high unemployment in many industrial countries, 613 million people travelled abroad in 1997, a good three per cent more than the year before, thus setting a new record. Germans alone spent DM158 billion on holiday and business travel in Germany and abroad.

This makes the tourist sector one of the leading industries. After all, tourism in Germany matches the economic importance of such industries as automobiles, machinery and chemicais; it accounts for almost seven per cent of total valueadded. Besides, some two million jobs depend on this sector. Its relative importance in the European Union is even greater: its share of the EU's value-added and total employment is a good 12 per

cent and 13 per cent respectively. As a large part of tourist travel is foreion travel, the start of the euro can be assumed to have an even greater impact on the tourist industry than on many other sectors. The main reasons why the introduction of a common European currency can be expected to have, on balance, a positive effect on the tourist industry are discussed helow

1. Tour operators' currency-related costs will disappear. Expenses arising in connection with exchange and interest-rate risks, currency conversions

and transfers are estimated to amount to up to five per cent of the cost of foreign travel. Hence there is potential in the EU for saving some DM8 billion annually. So far, hedging costs have been incurred mainly by dint of the fact that operators book their capacities between 12 and 18 months in advance. and therefore have to hedge their cur-

rency exposures. 2. Europe's tourists will no longer be burdened with conversion fees and the spread between buying and selling rates. Potential savings from these sources are difficult to quantify, but they should have a magnitude of up to DM3 billion per year. A large part of the cost savings thus achieved is likely to be "reinvested" in the form of longer or more expensive travels, thus gener-

ices, most of the savings mentioned above are likely to be passed on to the Changes for third countries The introduction of the euro is likely to lead to a gradual narrrowing of the

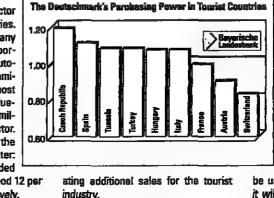
purchasing-power differences among the EMU members states. While these differences will not disappear completely, they will tend to shrink as prices in the EU converge. This could boost tourism in Germany and Britain (provided Britain joins EMU in the near future), which are high-price countries in the EU at present. An expanding tourist trade would give welcome relief to Germany's travel account which

> currently shows a deficit of more than DM51 billion. Garmans spent almost three times as much abroad in 1997 as foreign tourists spent in Germany. But the shifts in travel flows will not be limited to EMU countries; they will also occur between euroland and third countries. Trends could well point in opposite directions. On the one hand, destinations within the eurozone can be expected to gain in attractiveness for EMU resi-

dents, as the same currency can be used in all EMU countries. Hence it will no longer be necessary to exchange currencies and to figure out how much an article would cost at home, which will facilitate comparison shopping". On the other hand, the introduction of the euro could also cause tourists to flock to those non-EU countries where they will continue to have e purchasing-power advantage after the switch to the euro.

Bayerische Landeshank Briemer Str. 20 / D-80333 Milinches Fax (089) 21 71 - 1329





3. The large single-currency area will

make Europe more attractive to visitors

from third countries. Mainly tourists

from other continents usually visit

several European countries on the

same trip and will therefore also bene-

4. The euro-zone should attract addi-

tional investors from non-EU countries,

as it will develop into the world's No.1

In the final analysis, tourists will be

the main beneficiaries. Thanks to the

greater price transparency and the

fit from single-currency Europe.

tourist area.

land's ill-fated investment and option deal with Long-Term Capital Management was a taxdriven transaction for both sides and was approved at the highest levels of the Swiss bank.

Switzerland's Federal Banking Commission is investigating what led UBS, now Europe's largest bank, to write off SFr950m (\$690m) on its exposure to the US hedge fund.

According to bankers familiar with the deal, one of the main incentives was the desire by LTCM's US partners to defer income for up to seven years and convert it into less highly taxed capital gains. For the Swiss bank. the prospect of tax-free capital gains was also a significant attraction.

It has also emerged that: the complex "structured transaction" between UBS and LTCM was unusual under the Swiss bank's internal trading rules;

 although the deal involved an equity investment and equity derivative, fixed-income division - and even more unusually, by its central treasury:

• the deal's leading advocate within UBS - the man who prepared a key internal sales pitch - was a former Brothers of John Meri-wether, LTCM founder;

 top managers at the new UBS, dominated by executives from Swiss Bank Corporation, were told about the LTCM exposure before the merger, but chose not to act. In fact, by failing to hedge, they may have increased the bank's eventual loss:

 UBS executives, scrambling to prepare for a meeting tomorrow with Swiss had sacked in November. regulators, were frantically searching offices at the weekend to try to discover who had approved the deals. By Saturday, they were still looking for documents relating to two of the three tranches of the transaction. UBS said yesterday it was

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nion Bank of Switzer- Bank says it is confident the SFr950m charge will be the limit of its loss, writes Clay Harris



Marcel Ospel (left); said to have left London with ears ringing. Mathis Cabiellavetta (right) championed the LTCM deal within UBS

audit. It was confident the SFr950m charge would be the limit of its loss and estimated its residual interest in it was handled by the bank's LTCM at \$400m, including the \$300m it put in last week as part of the rescue.

Although UBS's role is somewhat of a sideshow to the main LTCM spectacle, it is a very big story indeed for the Swiss bank which barely colleague at Salomon two months ago escaped with a tap on the knuckles for its failures of risk control and oversight which led to another SFr625m loss on derivatives last year.

In that case, Mathis Cabiallavetta, chief executive of the old UBS and chairman of the new one. and key associates were able to pin the blame on the former global equity derivatives (GED) team which they

It may be harder for them to avoid responsibility for the LTCM debacle. Mr Cabiallavetta, dazzied by the apparent brilliance of Mr Meriwether and his team of Nobel economics laureates, championed the deal from start to finish.

Felix Fischer, chief finan-

NOTICE OF EARLY REDEMPTION

To the holders of

Bayerische Hypotheken- und Vechsel-Bank Aktiengesellscha

(the "Issuer") ITL 250,000,000,000 Step-Up Callable Euro Medium Term Notes due 2001 (the "Notes")

NOTICE IS HEREBY GIVEN that pursuant to Condition 5(c) of the Terms and Conditions of the Notes and Condition 39 of the Pricing Supplement dated 23rd October 1996 all of the outstanding Notes will be redeemed by the Issuer on 29th October 1998 (the "Redemption Date"). The Issuer will redeem the Notes at their nominal amount together with accrued interest with the Redemption Date, when interest on the Notes aball cease to accrue. Notes should be presented for payment together with all unmatured Coupons at the offices of the Paying Agents listed below. The amount of any missing unmatured Coupons will be deducted from the sum due for payment. Notes and Coupons will become void unless presented for payment within ten and five years respectively from the relevant date (as defined in Condition 9).

Principal Paying Agent

Paying Agents
sourg Morgan Guaranty Trust Company
of New York

Avenue des Arts 35

B-1040 Brussele

Dated: 29th September 1998

Morgan Guaranty Trust Company of New York 60 Victoria Embankment London EC4Y 0JP

nque Paribas Luxembo 10A Boulevard Royal

Bankers Trust

Company, London

Bayerische Hypo- und Vereinsbank AG

By: Morgan Guaranty Trust Company of New York on Principal Paying Agent The Law Debenture Trust Corporation p.Lc

The Telecommunications Corporation

U.S. \$50,000,000

Floating Rate Bonds due 2002

which are guaranteed as to payment of principal only at maturity on the Interest Payment Date falling in September 2002 by

International Bank for

Reconstruction and Development

For the Interest Period 28th September, 1998 to 29th March, 1999 the Books

will carry a Rate of Interest of 6.56875 per cent. per areauts. The Coupon Amount per U.S. \$10,000 Bond will be U.S. \$332.09 and the Coupon Amount

per U.S. \$100,000 Bond will be U.S. \$3,320.87 payable on 29th March, 1999.

WOOLWICH

Woolwich plc

£200,000,000

Floating Rate Notes due 1999

In accordance with the provisions of the Notes, notice is hereby

given that the Rate of Interest for the three months period ending

24 December, 1998 has been fixed at 7,507810% per annum. The

interest accruing for such three month period will be £187.18 per

£10,000 Bearer Note, and £1,871.81 per £100,000 Bearer Note.

on 24 December, 1998 against presentation of Coupon No. 19.

Agent Bank

Midland Bank ple

Re: SOFTE Société Financière pour les

<u>l'élécommunications et l'Electronique</u> Nom. USD 30,000,000 - FRN due 2000

Notice is hereby given that from 28 September 1998 to 29 March 1998

the Notes will carry an interest rate of 6.46875'2'; Interest payable on 29 March 1999 will amount to USD 276.48 per USD 10,000 Note

Agent Bank:

Société Européenne de Banque, Societe Anonyme

chief risk officer at new UBS, insisted that part of the investment be booked through UBS's treasury account, normally used for liquidity. And Werner Bonadurer, head of trading at old UBS and now co-chief operating officer at Warburg Dil-Read, personally lon approved at least the third tranche of the deal.

With hindsight, the deal was unusual in many ways. In 1996, UBS sold seven-year 'call" options on LTCM fund's own partners, in \$175m. Taken on its own, bank potentially had no limit to its liability if the value of the fund soared.

The option had a strike price of 80 per cent of the forward value of LTCM shares, computed at dollar Libor plus 75 basis points (0.75 percentage point).

cial officer at old UBS and expected, UBS became an equity investor in LTCM. the fund - only once a According to bankers, only about \$525m was required to cover UBS's initial exposure. but an extra \$275m was put funding and maintaining in as equity, in a deal involving one of LTCM's Cayman Island affiliates. (UBS yester-

day confirmed the bank had

made a \$266m investment in

the summer of 1997).

The structure rang alarm bells. It was sufficiently unusual to provoke opposition from two UBS executives well used to taking risk: Andy Rodman, former shares, to a notional value of head of global proprietary about \$550m, to the hedge trading, and Ramy Goldstein, dismissed as head of return for a premium of GED last year after a financial bloodbath caused by a this seven-year option misjudged arbitrage position anabled LTCM partners to in Japanese convertibles and shift risk on to UBS, as the the sudden closure of a UK corporation tax loophole.

was risky, bankers said. because of its sheer size, the length of the option and the illiquidity and opaqueness of the underlying asset. Unlike a share or bond, whose value could be But to hedge its position gauged in the market immeand to share in the upside it diately, LTCM's net asset

value was available - from

The idea was brought to which would transcend the UBS's current macroetary trading".

tionship" would give UBS an "opportunity to participate in a highly levered (sic) 'relative value' strategy through a limited liability company without adversely affecting UBS's balance sheet." Mr Tannenbaum, who now works for Rabobank, sought permission to invest personally in the fund, but this was refused by superiors. He was not available for comment. In spite of misgivings, the

month. It was hard to believe, they said. that UBS would normally have allowed this.

new UBS may find it hard to continue to plead ignorance UBS by Ron Tannenbaum, who joined from Salomon in about their partner's mil-1991, and wanted to create a dewed dowry. Two former UBS execustructured products group tives, who supported and frontiers of fixed income and handled the deal, say several senior executives of the new equities. Mr Tannenbaum prepared an internal sales UBS. from the SBC side. pitch which promoted the were told about the exposure LTCM deal as a means of before the merger. They chose not to introduce fur-"giobal diversification into ther hedging even though relative value' away from LTCM partners were keen to oriented European propriretrieve some of their equity

There are also doubts He said the "strategic relaabout UBS's explanation last week that it had intended to sell on part of the LTCM investment in a "fund of funds". The agreement between LTCM and UBS included severe restrictions on transferability. Marcel Ospel, UBS chief executive, is said to have left London last week with his "ears ringing" after breaking

top executives, most of them

Roma merger.

NEWS DIGEST

BETAILING

three-part deal - two

tranches of \$300m each, followed by a third of \$200m.

whether a UBS "risk coun-

cil" set up at the end of 1996

approved or reviewed the LTCM exposure. Its mem-bers were Messrs Cabiallav-

etta. Fischer and Bonadurer

and Pierre De Weck, now

As recently as this week-

end, UBS executives were

trying to discover who had signed what, ahead of tomor-

row's opening meeting with

Felsenhof head office in Zurich by Toni Kurmann of the

internal audit teem and Paul

Chan, Mr Cabiallavetta's

personal assistant, turned up

only Mr Bonadurer's approval of the third

tranche. This was signed

after Hans-Peter Bauer.

global head of fixed income,

currency and derivatives

objected to the final instal-

before Christmas last year. But nearly a year after the

merger was announced, and

four months after its belated

consummation, the SBC-

dominated top brass at the

ent. Mr Bauer left UBS just

chist credit offices.

the Swiss regulator. The initial search of UBS's

ad. It is not clear

Rival bid clouds plan for KBB-Vendex merger

A planned merger between KBB and Vendex to create the Netherlands' biggest department stores group was thrown into question last night when a privately owned clothing chain proposed a counter-offer for KBB. WE International, operator of mid-market clothes stores and second largest shareholder in Saks Fifth Avenue of the US, indicated it was willing to bid up to P1.82bn (\$968m).

WE, which controls the Hij and Zij fashion outlets, said it would pay FI 160-FI 165 cash per share for KSB, which owns the prestige Bijenkorf chain and Hema, a mass-market clothing and household retailer, its bid would have financial backing from Rabobank and from Gilde Investment Management.

Vendex launched its agreed offer, valued at Fi 145 a share, in February and has since been awarting competition clearance. WE, controlled by the de Waal family, said it had held discussions with KBB management aimed at a friendly deal. Neither KBB nor Vendex reacted immediately to the intervention. Gordon Cramb, Amsterdam

POLYESTER

Rhodia to sell Tergal Fibres

Rhodia shares climbed steeply yesterday as the French speciality chemicals company, partly spun off by Rhone-Poulenc earlier this year, announced plans to sell another polvester business.

The group said it would sali Tergal Fibres, its sole remaining European polyester production plant, to Compagnie Européenne de Polyester. CEP is in turn owned by the financial institutions Financiere Natexis, EPF Partners and ABN Amro, together with the factory's current management team. Tergal Fibres produces PET resin, used in manufacturing mineral water bottles and polyester fibres for the automotive and textile markets. It employs 210 people at Gauchy in France and expects 1998 sales of FFr500m (\$89m).

Rhodia sald the move was in keeping with its strategy of focusing on speciality chemicals, it has sold 14 businesses with combined sales of FFr2.2bn over the past year. The shares climbed FFr9.70, or 14.5 per cent, to FFr76.70. David Owen, Paris

METALS

Hoogovens scraps forecast

Hoogovens, the Dutch metals producer, last night retracted its projection of some 39 per cent profits growth for the year, saying it was under pressure from sharply ris ing imports. The impact on sales and product prices of world economic upheavals meant it was instead predicting earnings at about the 1997 level of FI 498m (\$264m).

"The increasing effects of the Asian crisis, and the wors-ening of the Russian and South American economies, are having more serious consequences than foreseen," it said. This showed through in "disappointing sales in various market segments and in falling prices".

Early last month, in reporting interim profits nearly doubled to FI 386m, Hoogovens said the second half should match the FI 304m achieved in the same period of last year. Ahead of the news, Hoogovens shares closed 90 Dutch cents firmer in Amsterdam at FI 59.20. Gordon Cramb, Amsterdam

CHEMICALS

AECI takeover approved in part

Shares in AECI, the South African chemicals and explosives group, fell 47 per cent to R12.80 yesterday after the competition board gave only partial approval for a takeover by Sasol, the petrochemicals company.

Sasol had offered R30 for each share in AECI, which is 53 per cent owned by Anglo American Industrial Corporation. The competition board recommended that upstream operations such as the production of ammonia and phosphoric acid could be merged, subject to conditions, but it said fertilisers and explosives should be excluded. Victor Mallet, Johannesburg

FORESTRY PRODUCTS

Enso buys into Advance Agro

Enso, the Finnish forestry products group, yesterday underlined its expansion ambitions in south-east Asia by agreeing to acquire 19.9 per cent of Advance Agro, the

That pulp and paper company, for FM416m (\$82m).

The Finnish company, which announced earlier this year it was merging with Stora of Sweden, said the deal would give it exclusive rights to market Advance Agro's products outside Thalland. In a separate move, Oji Paper of Japan said it was acquiring 5.5 per cent of Advance Agro for \$23.5m in exchange for marketing rights.

ENERGY

Tractebel meets foreign target

Tractabel, the Belgian energy group, said yesterday it had achieved its target of having more generating capacity abroad than in Belgium two years early, as it announced a 12.7 per cent increase in first-half net profits.

Profits rose from BFr9.84bn to BFr11,09bn (\$322m) on turnover up 10.9 per cent from BFr181.9bn to BFr201.8bn. The group said its acquisition of a stake in Gerasul, the Brazilian power company, had taken its total generating capacity to 37,000MW, of which more than 22,000MW is outside Belgium - making it the world's third largest independent power producer. Neil Buckley, Brussels

BANK VOTE OF NO CONFIDENCE EXPECTED AFTER OPPOSITION TO BANCA DI ROMA DEAL

BCI set to remove chairman

By Paul Betts in Mian

Banca Commerciale Italiana's executive committee is expected today to unseat Luigi Fausti, chairman, with a vote of no-confidence in his continuing leadership of the

Milan commercial bank. The move is understood to have been engineered by Mediobanca, the Milan bank which has been angered by Mr Fausti's opposition to a merger between BCI and Banca di Roma.

But even Mr Fausti's allies on the executive committee are expected to vote against. him on the grounds that the bank needs a new chairman to lead it during a period of rapid consolidation in the Italian banking sector. The committee is likely to

constituted, reflecting the holders of Mediobenca, other ture of BCI. The board would then name a new chairman. Gianfranco Gutty, chief

executive of Assicurazioni Generali, one of BCT's leading shareholders, or Francesco Cingano, chairman of Mediobanca, were being tipped last night as candidates for temporary chairman until a permanent successor is named.

Industry insiders said last night that both Mr Fausti's opponents and supporters had concluded it was time for him to go. But they emphasised this would not signal the go-ahead for BCI to resume merger talks with Banca di Roma

sucrough Mediobanca and may have bought a stake in its allies have been pressing BCL appoint a temporary chair- for a merger of the two man until a new board is banks, both 8 per cent share- stake, has also voiced its

changed shareholding struc- BCI shareholders have opposed the deal, arguing that the Milan bank should concentrate on expanding in northern Italy. However, even Mr Fausti's

supporters have criticised him for failing to complete a large merger or acquisition when his Italian banking rivals have clinched significant deals. The arrival of Deutsche

Bank - which last week announced it had bought a surprise 4.5 per cent stake in BCI - as well as other unnamed large shareholders is expected to tip the balance away from Mediobanca and its allies. There were reports last night that Credit Suisse

In an effort to outmanoeuvre Mediobanca and its allies. BCI sought this month to join the new group of core shareholders of

opposition to a BCI-Banca di

Banca Nazionale del Lavoro. due to be privatised by the Treasury next month. Mediobanca, which last night reported group net profits of L330bn (\$200m) for its latest financial year, has thrown its full weight behind a last-ditch attempt to force through a deal between BCI and Banca di

Roma. This would safeguard its influence on the network of financial and industrial alliances that Enrico Cuccia its founder and honorary chairman, has put together during the past 40 years.

Lax, Page 20

Bouygues moves on telecoms sale

earlier

By David Owen in Paris

Bouvgues, the French construction, utilities and elecommunications group under pressure from Vincent Bolloré, the French financier, is looking to float Bouygues Telecom, its mobile telecoms unit, by late next year or early 2000.

Philippe Montagner, group director, telecommunications, made the disclosure yesterday at a Paris analysts' meeting. It came as the group confirmed it intended to cut its stake in 9 Telecom, its 51 per cent-owned fixed telecoms subsidiary, to below 20 per cent.

under intense pressure from Mr Bolloré, who bought a 10 per cent interest in Bouygues last December, to reconsider its telecoms strategy. The Breton financier has urged Bouygues to sell its telecoms operations on the grounds it had insufficient capital to develop so many activities at once.

Bouygues argues the activity is creating "substantial value added" for Bouygues shareholders. The group's "share of the accounting losses inherent

in the launch of this type of

amounted to

Bouygues Telecom's first annual profit. The group has indicated it now does not expect the unit's results to turn positive until 2001. In other fields, Bouygues said it expected to announce

the disposal of Grands Moulins de Paris, France's second-biggest flour maker, The group also expects shortly to receive up to four

offers for a substantial

1998, against FFr158m a year vices business. Two of the A flotation in the late prospective bidders are understood to be North 1999-2000 period would almost certainly predate American, with one French and one from the UK. The group, which is anx-

business, is understood initially to have offered a smaller stake but to have attracted little interest. Bouygues last week

reported a sharp downturn in first-half net attributable profit, although profit before tax and exceptional items rose more than 50 per cent to FFr1.02bn. The shares yesminority holding, probably terday closed down 4.1 per FFr353m in the first half of between 30 and 40 per cent, cent at FFr1,017.

Custos sells its entire stake in Skanska

By The Burt in Stockholm

investment company, yesterday sold its entire holding in Skanska, one of Europe's largest construction groups, for SKr1.99bn (\$253m). The expanding investment

group, which held 25.1 per cent of Skanska's voting rights and 6.1 per cent of the capital, has agreed to sell part of the stake to Industrivärden, another Swedish Institutional investor, and part to Inter-Ikea, the privately owned investment arm of the Ikea furniture

Skanska said the share traded B shares yesterday transaction would have no fell SKr3 to SKr271, com- to be offered boardroom repimpact on its strategy of pared with the SKr285-a- resentation, while Interfocusing on international construction projects and real estate development. "We will continue to

when the time is right," said Claes Björk, Skanska chief executive. He also emphasised that

the change in shareholder structure would not affect the votes and share capital any shift in the furniture the disposal timetable for non-core assets, such as cent respectively. Skanska's 8 per cent stake in SKF, the bearings manufacturer.

Skanska's most commonly

share offer accepted by Ikea's investment should Custos. Under the terms of the deal, Industrivärden has unwind peripheral assets invested SKr1.19bn to

acquire 15 per cent of the construction group's voting in Skanska's strategy. rights and 3.6 per cent of the capital from Custos. That to 29.9 per cent and 7.4 per Inter-Ikea has spent

SKr800m for 10.1 per cent of the votes and 2.5 per cent of Industrivarden is expected new investments. It is the second significant

ship between Skanska and Ikea. Inter-likea said the acquisition signalled its confidence

Per Ludvigsson, chief executive of Inter-Ikea, made will lift its existing share of clear that it did not signal group's investment strategy. which is heavily weighted

Custos, meanwhile, said it would use the SKr863m gain on the transaction to fund

disposal by Custos in recent weeks. Earlier this month, it cement the existing relationprompted the merger of two Swedish real estate companies by selling a 44.6 per cent stake in Drott to rival Näckebro for SKr1.07bn.

Drott, which launched a SKr3.36bn counter-bid for Nackebro, yesterday said it had secured 66.4 per cent of Nāckebro's shares. In a separate announce-

ment yesterday, Skanska said it was suspending work on two Russian construction projects because of the country's economic crisis.

THE ROYAL BANK OF CANADA U.S.\$350,000,000 Floating Rate Debentures due 2005

accordance with the Terms and interest rate for the period 30th September, 1998 to 30th October, 1898 has been fixed at 514% per annum. On 30th October, 1998 interest of U.S. \$4.53125 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 30th October, 1998 will be determined on 28th October, 1998.

Agent Bank and Principal Paying Agent ROYAL BANK OF CANADA

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NTT DoCoMo's initial public offering will be the world's biggest. Growth has been explosive, but the world's largest cellular operator now faces a slowdown. Moreover, the IPO is being launched in a hostile environment of global market volatility. Financial Times reporters assess the prospects for the DoCoMo IPO and the factors that will influence the company's valuation

Questions hang over record-breaking issue

By Paul Abrahams in Tokyo

The initial public offering by DoCoMo, Japan's biggest superlatives. It will be the largest issue ever, overtaking that of its massive parent, NTT, in 1986. It is expected to become one of Japan's top three companies by market capitalisation, with a value of \$46.5hp-

The company's name is derived from its slogan, DO COmmunications over the MObile network, or doko mo, which in Japanese means

It is the world's biggest cellular operator, generating 70 per cent of NIT's cash flow from less than 10 per cent of its employees. Its growth has been phenomenal: the subscriber base has exploded from just 1.3m customers in March 1994 to more than 20m last month.

DoCoMo dominates the world's second largest market, with a 57 per cent share of all subscribers. During the before interest, tax, depreciation and amortisation (Ebitda) have grown at compound annual rate of more than 40 per cent – in spite of

NTT. .

Do Co Mo

But although DoCoMo's rate - and the growth of the record is impressive, questions remain over whether it can maintain its momentum. Japan's cellular market is

reaching saturation. The capital investment required to support the company's future third-generation digital system is huge -Y4.000bn over the next five years - and there are doubts about the return this expenditure will generate. The company's low-cost

personal handyphone service (PHS) - which has a smaller range than normal cellular phones - has never made a not necessarily the straight-

forward growth story being

told by Nikko Securities and

Goldman Sachs, the issue's global co-ordinators. But the biggest question-mark is the future of DoCoMo's core cellular services, which account for 75 per cent of revenues.

DoCoMo and its competitors have been almost too successful - last year the number of Japanese mobile cent to 31m. Nearly onequarter of the population already owns a cell phone only Sweden, Norway, Israel. Finland and Hong Kong

switch to other providers. have a higher penetration Also, revenues per cusomer will almost certainly fall. Monthly average revenues per customer have Mon, figure in her is annual % change dropped from Y19.720 in 1995 to Y10.810 last year, and are expected to drop to Y9,430 this year. By one estimate, the compound average growth rate of DoCoMo's sales looks set to fall to 8 per

Japanese market is sure to

Moreover, as the growth of

the mobile market slows.

DoCoMo is likely to lose

market share. This is mainly

because of technical factors:

DoCoMo is in danger of run-

ning out of bandwidth capac-

ity. Although it controls

more than half the market.

it has been allocated only 41

per cent of the cellular band-

width. That means it has

3.000 customers for every

base station, against 2,000

To offset this congestion

the company is investing

heavily in new base stations

and improving transmission

technology and data com-

pression. Its cumulative cap-

Y1,405bn, but this year alone

it will invest Y840bn. Most

analysts believe its spending

will need to be kept at these

Despite this, some observ-

ers estimate that if sub-

scriber numbers expand

work could become so con-

gested that customers will

no longer able to make calls

at peak times and would

slow in the next few years.

Margins on the cellular business could also suffer because of creater marketing costs, aggressive discounting - basic rates have fallen 50 per cent in the past three ars – and higher numbers of low-value marginal cusomers. By one estimate, the growth of DoCoMo's Ebitda will fall from 58 per cent last year to just 20 per cent next year, 6 per cent in 2001 and L5 per cent in 2003.

cent over the next seven

The company is increasing operations from 48 per cent to 68 per cent in December, Net profits may not be seri- recent market volatility. ously affected because of tax are significant and PHS may

DoCoMo, led by Keiji Tachikawa, its energetic new president, plans to invest heavily in its new technology. division multiple access, or

W-CDMA. The aim of this investment - a staggering market in multimedia mobile telephony which allows data as well as voices to be transmitted over the described by Mr Tachikawa as "moving from volume to most international

DoCoMo can probably

afford the investment as its pre-IPO debts of Y1.365bn inated by the proceeds of the issue. But significant problems remain. First, the ital investment in the past W-CDMA technology may not be ready for its planned launch in 2000. Furthermore, the company's ambitions are highly dependent on the system being adopted as a

> far from certain. Finally, there is no guar antee that this buge and expensive gamble will gener-Some believe there may be limited demand for wireless data traffic, and in any case bandwidth restrictions could limit the number of customers, making the service less profitable than its existing

cellular network Most analysis are using price/Ebitda multiples to compare DoCoMo with international groups such as Telecom Italia Mobile of Italy, Vodafone of the UK and Airtouch in the US. Some analysts believe that over the next three years, these companies will have an Ebittle compound annual growth rate of about 17 per

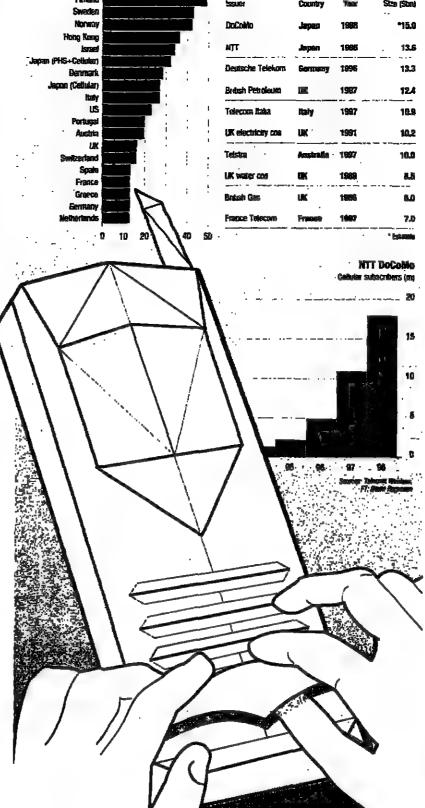
Based on share prices last month, before the recent corhave traded in a range of between 10 and 18 times 1999 Ebitda. At similar valuations. that indicates DoCoMo's market capitalisa tion in a settled market after the IPO could be between Y9.600bn and Y11.500bn, or a price per share of between Y5m and Y6m.

Naturally, the vendors will rate until 2001 is aggressive tee that it will generate a buy the stock. For domestic and from next year will have discount of as much as 20 to consolidate PHS's losses per cent to get the issue decline in margins. as well as debts of Y450bn. away, particularly given the

credits on the losses, but the include some significant DoCoMo is planning to balance sheet implications assumptions, and leave out invest a great deal more over some important factors. The prove a significant drain on assumption of 17 per cent US and European countercompound annual growth parts and there is no guaran- index trackers, will have to years is an enticing prospect.

DoCoMo: on paper, the biggest anywhere

Top 10 initial public offerings



ket growth and expected tal.

Most important, however, methods provide only an Ebitda does not include capi- indication of value. But But these Ebittin estimates tal spending. Arguably, unless there is a crash in in recessionary Japan, the next five years than its be heavy.

need to offer the shares at a given the slowdown in mar- return above its cost of capi-

At best, Ebitda and other global markets in coming weeks, demand is likely to

Some investors, such as growth for just the next few

because it is an unusual commodity - a growth stock

Even if DoCoMo's mediumterm prospects are murky. the prospect of earnings

institutions and retail inves- the key to its global ambitors, DoCoMo will probably tions. It is the first time that prove attractive, not least a technology largely devel-

been prevalent. But while mobile computing and other multimedia services are likely to prove give it more freedom and users, the future may not be other markets, NTT faces a flexibility. In addition, the as rosy as DoCoMo hopes. explosion in internet use has

> concern about bandwidth Finally, NTT will remain availability. In Japan, the the largest shareholder in ministry of posts and telecommunications plans to allocate to three carriers 20 Mbz of bandwidth each for their third-generation cellular services. While it may be safe to assume that DoCoMo will be one of the three, 20Mhz may not be sufficient for it.

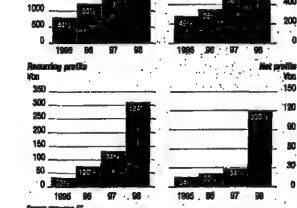
Equally uncertain is whether the price for the service will be prohibitively high. The limited bandwidth means that only one in every 100 users will be able to use real-time video conferencing - and that could cost up to 100 times more than cellular phone calls, according to one

DoCoMo also faces the risk

Nevertheless, W-CDMA is the key to DoCoMo's growth strategy. The company faces decline in cellular phone fees and attention. Executives a fall in its historic rate of has never made a profit. has almost eliminated any must ensure that PHS's growth as the penetration rate for conventional mobile phones has climbed and the number of subscribers and reduce the churn rate - average revenues per subfor all PHS services is fall- the number of subscribers scriber have declined, due to the spread of cellular phones

> Its ability to take on new subscribers is constrained by Unless it can roll out the

> new services quickly, growth will stall at a time when cap-



OPTIONS FOR CHANGE A RESTRUCTURING IS UNDER WAY

Circumstances call for an acceptable compromise

NTT is relinquishing some of

of its cash flow.

its crown jewels by selling holding from 94.68 to 67.13 instead, it has been allowed nications operator is selling any further. But NTT may NTT-friendly politicians. 218,000 shares in its mobile not have had any choice. phone subsidiary, which last Japan's telecoms authorities year provided 50 per cent of have been seeking to reduce NTT's consolidated recur- the company's dominance,

SIMILAR FLOTATIONS: MIXED OUTCOME FOR SHARE PRICES

The sale will reduce its avoided a full-scale break-up;

But there are good reasons two years. why NTT would want to raise funds. It faces heavy investments at a time when ring profits, almost all its and the sale of part of the revenues are sluggish, cent stake in the company, consolidated earnings DoCoMo stake may have Although capital spending at will release a fourth tranche

A tale of three telecom companies

By Michiyo Makamoto in Tokyo growth and about 70 per cent been a political necessity. the parent level is due to fall of shares. That prospect The telecoms giant barely from Y1,887bn in 1998 to an became more real this on the strength of its domi. NTT's reorganisation will estimated Y1,750bn in the year to March 1999, net debt part of its stake in DoCoMo. per cent, and NTT is relucted to be reorganised under a is expected to rise from Japan's largest telecommutant to reduce that holding holding company thanks to Y4.977bn last year to more than Y5,100bn over the next

> NTT also hopes that this year the ministry of finance, which still owns a 65.4 per

month, when the ministry nance at home to conquer invited underwriting bids. NTT shares would come with an incentive to buy. One option would be to use

However, since any sale of profits squeeze. Telephone revenues, after DoCoMo's IPO, NTT which make up 70 per cent needs to provide investors of parent revenues, are some of the proceeds from sharp fall in basic fees and the DoCoMo sale for a special traffic. cial dividend.

expected to fall nearly 5 per cent next year due to a

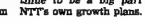
However, all is not gloom

POOR PROSPECTS THE HANDYPHONE ARM HAS A DISMAL RECORD

PHS unit may prove a

DoCoMo, and the mobile

group's prospects will continue to be a big part of



ISDN services.

sourred growth in NTT's

Keen overseas interest likely

largest initial public offer- ent. ing. DoCoMo will also include the largest overseas the offering.

That is larger than the international tranche of the Deutsche Telekom privatisa- that level yesterday. tion in 1996, when investors domestic investor market.

before DoCoMo was of its nese equity prices. parent, Nippon Telephone and Telegraph, in 1986.

sche Telekom's sale 10 years couple of underperformers equity markets were begin-ahead." he says.

The circumstances for all Apart from being the world's these flotations were differ-

NTT was privatised as the Tokyo equity market was the company hoping that nese shares have spent most international investors will of the 1990s in a severe buy up to Y600bn (\$4.43bn) slump, and the company's worth of the total value of share price has been a poor performer. Floated at about Y2.2m a share. NTT's price

Indeed, the company's \$1bn worth of shares, then the flotation price since the the biggest slice of equity end of 1988, and there are blame its flotation for partly at DM50.30. Ironically, the biggest IPO causing the slump in Japa-

The first batch of NTT telecommunications indus- close yesterday at 757p. shares sold by the Japanese try - it is by far the biggest government was worth mobile telephone company Privatised a year ago at be answered is whether its But it will also have to accu- of Y83bn seem substantial, the danger is that the busi-\$13.6bn, just shading Deut- in the world. However, a FFr187 a share as world growth is behind it or mulate write-offs of about but most analysts believe ness could become some-

had slumped to about half aside, telecommunications ning to feel the effect of the tised companies, have done outside Germany bought share price has been below well in the past decade. at about double its opening Deutsche Telekom has risen level yesterday, at FFr358.50 from its flotation price of a share. offered outside an issuer's even some investors who DM28-50 to trade yesterday

stocks, especially of priva. Asian crisis, the price peaked at FFr490. It was still

One telecoms analyst says these performances reflected British Telecommunica- that they were mature coment because its business is France Telecom did better, mobile, but the question to price will be about Y220bn, business this financial year bundling the two together -

tions, privatised in 1981, has panies operating effective sonal will be booking net Bankers say that DoCoMo risen more than five-fold monopolies in their domestic losses and generating negahas few real peers in the from its flotation price to markets. "DoCoMo is differ- tive cashflow in 2005.

Nevertheless, the transfer Y165bn relating to past and these will not hit overall net thing of a distraction.

handful for new parent future losses up to December profits too hard because of this year. NTT. DoCoMo's tax credits on the losses. Of more significance will parent, is anxious to get the

By Paul Abrahams If it were up to DoCoMo's

management, the mobile would probably not be acquiring full control of NTT flow, is in a better position Personal, the parent's per- to deal with the mess. sonal handyphone system (PHS) business. But in December, DoCoMo, which The theory was that consumowns a 48 per cent stake. ers would be willing to trade will become the complete owner of NTT Personal.

PHS has been a disaster. It booking cumulative losses of Y225bn (\$1.7bn) since 1995. Nor is there much prospect of a profit, let alone a posttive return on investment. By one estimate, NTT Per-

believes its mobile subsid-

that it has lost its rationale. but eliminate debt. low cost for relatively poor functionality. But the rapid ing, from 6.7m in March to quitting the service. 6.5m at the end of July.

The acquisition is not

assets by Y198bn. However, the company expects the The problem with PHS is proceeds from the IPO to all More worrying is the quesabsorb a disproportionate amount of management time

sheet, given that the busi-

price advantage PHS might losses do not spin out of conhave had. The result is that trol. It will have to cut costs Although managers also

believe they can raise revetotally disastrous for nues by generating synerpredicted net losses from the lular operations - in effect,

Spending on new

TECHNOLOGY

network could be a burden

By Michiyo Nakamoto in Tokyo

One source of concern for prospective DoCoMo sharement planned for the company's third generation mobile communications network.

True to its roots as an offnology-driven former public utility. DoCoMo has been a leader in the development of advanced W-CDMA (wide band code division multiple access) technology. Third-W-CDMA standard, will allow data as well as voice traffic to be sent through wireless terminals, because they will have much greater capacity than existing

W-CDMA, which has been endorsed by the Japanese standardisation organisation and designated the European standard for third-generation likely to expand DoCoMo's business reach far beyond Japan.

will put a substantial capital spending burden on the company. Over the next five years. DoCoMo expects capital spending to rise to about Y840bu a year, from Y724.2bb lost year and Y392.3bn the year before. Once it starts building base stations and switches for the planned launch of W-CDMA services in mid-2001, the estimated cost of developing and to more than Y2,000bn over a five-year period.

However, depending on the speed and nature of the roll-out and of the introduction of various services using the W-CDMA network. the costs could increase.

The question is whether the returns generated from W-CDMA services justify

this level of spending. Supporters of the technology argue that demand for such services will grow as mobile phone users want to send faxes, access e-mail,

hold video conferences and browse the internet as well DoCoMo sees W-CDMA as

oped and promoted by a Japanese telecoms company has the chance of becoming a global standard. Europe's adoption of W-CDMA as the next genera-

tion standard, and the support from Europe's leading equipment makers, increases the chances that W-CDMA will be adopted not only in Europe but also in many Asian countries, where the European GSM standard has

For one thing, as with cellular networks, there is some

calculation.

iary, with its strong cash- ness's liabilities exceeded its of a patent battle with Qualcomm. the US telecoms company, which reportedly W-CDMA technology

among non-business users.

DoCoMo, however. True, the gies with the successful cel- a lack of spectrum capacity.

telecommunications regula-

ness of the mobile phone

market turned investors' sto-

is whether mobile operators

should have to make their

and on what terms. Extend-

whereby mobile phone opera-

tors sell bulk capacity to service providers at a discount

further som in the first five

production in South Amer-

ment and was sure they

years in the food divisions of

Marks and Spencer, has

retailer. He lasted just 10

weeks at Argos, which lost

takeover bid from Great Uni-

down an offer from Lord

Wolfson of Sunningdale.

chairman of GUS, to stay

Bays, during which time its

market capitalisation grew

from £400m to £4bn. He will

with the merged group.

would make a good team.

GM strike and Asian turmoil hit Pilkington

Pilkington, the world's the GM strike in July. largest glassmaker, warned yesterday that profits had been badly hit by a strike at General Motors in the US, economic turmoil in east Asia and South America, Goldman Sachs, more repreand currency fluctuations.

The announcement is the ure by £15m to £137m. latest piece of bad news from the glassmaker, which is in the throes of a big restruct-

Booker, the food distribution

Rose, former Argos chief

executive, to restore its for-

tupes after two failed merger

Mr Rose is well regarded

defence of Argos this year.

announced yesterday along-

side the appointment as nonexecutive chairman of John

Napier, who took distribu-

tion group Hays from a mar-

ket capitalisation of \$400m

Booker shares responded

ogy 5 miles to June 30 cl

by the City following his vig- Booker needs. It would be

orous - though ultimately too easy to say they are a unsuccessful - takeover dream team - but they are

His appointment as Mr Rose is understood to Booker chief executive was have been offered an options

initial profits warning about 22.

Analysts cut profits forecasts yesterday. SG, the broker, made one of the biggest reductions, from £162m to 2129m (\$217m) for 1998-99. sentatively, trimmed its fig-The shares were

uring launched by Paolo Sca- anticipation of the stateroni, the chief executive ment, made ahead of the appointed last year as a trou- closed period preceding at General Motors, an impor- cars, was 15 per cent lower

less than half the 2490 ahead

of Charles Bowen's dismissal

as chief executive in March.

Jonathan Taylor, chair-

man, who postponed his

planned August retirement

as Booker's problems

mounted, said the appoint-

ments were "just what

Mr Rose is understood to

package for 1m shares and a

salary of about £400,000 -

Bowen, who is still being

Analysts said there would

0.307 \$ 5.54 \$ 2.51 \$ 0.27 L \$ 1.102 \$ 2.51 \$ 0.27 L \$ 1.4.1 \$ 4.77 \$ 3.57 \$ 8.01 \$ 0.325 \$ 2.15

(0.885) (2.76L) (27.5) (3.68) (2.57) (14L4)

(0,421) (1,32) (0,269) (0,5) (0,7621)

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(75.5) (75.5) (0.016) (20.541) (30.541) (87.9) (87.9) (39.6) (21.9)

Yr to Aug 31 130.6 (128.3) 0.893 (0.848)

Earnings shown basic. Dividends shown nat, Figures in brackets are for corresponding period. III Resist

be a lot of relief that the

group had recruited someone

paid a salary of £324,000.

£75,000 more than Mr and cash and carry.

very complementary."

Booker names chief executive

ble shooter. It followed an interim results on October tant costomer of Pilkington than last year and that

announcement autoglass subsidiary, had Pilkington could be taken over - analysts calculated the shares were at an 80p discount to the replacement value of assets.

Howard Seymour of ABN Amro said: "Any bidder. 20 per cent of the US autowould have to break Pilkingunchanged at 60%p. They ton up - all the big glass had already fallen sharply in producers have interests in some of its markets."

"Mr Rose has the sort of ped-

igree that suggests he should

be capable of sorting Booker

out, though, that the same

had been said of Charles

Mr Rose said he was first

approached by Booker in

May, but matters had been

delayed by the company's merger talks with, first,

Somerfield and then Bud-

gens, the supermarket

groups. He was looking for-

ward to developing the core

business of food distribution

reinvigorated," said Mr Rose,

who will start work in the

next few days. He did not

Bowen when he arrived.

ica, the destination for 10 per Pilkington said the strike cent of its autoglass for new

franchise that needs to be managing director with

Libbey Owens Ford, its US demand would remain weak. Interpreted by analysis as a Exchange rate movements prompted speculation that cost it 27m. Profits from the reduced profits by \$13m. subsidiary were reduced a About film of the damage resulted from higher Amding months by the weakness of costs in Poland and Mexico, where operating profits in the yen. This had stammed

demand from Nippon Sheet local currencies are used to Glass of Japan, which owns meet interest charges have promised." However, denominated in D-Marks and analysts questioned how dollars, which have risen much of the benefit would Pilkington said that car against the sloty and neso.

Mr Scaroni said that demand was generally firm further 7,500 jobs by next in the US and Europe and that Pilkington would

signal that profits were unlikely to fall below the

Mr Scargni said: "I believe we are on track to deliver the reduction in costs of reach shareholders.

The company aims to cut a summer, bringing its head-

Close shares fall on warning of

Close Brothers, the strength of the economy. bank, added to gloom about ask for extensions or the UK economy yesterday when it warned that a slowdown would hit revenues

than 10 per cent, to close at 166p, a 12-month low and half the peak reached in

the bank - London's second largest listed merchant bank - announced its 23rd successive year of increased prof-

tor, said "signs of economic slowdown" were being felt in many of the group's 17 divisions. Its has three main arose of husiness: asset finance, corporate finance and investment manage-

Mr Kent said the group's

larly sensitive to the Companies had started to expressed difficulty in recent months. "We are a very,

coalface, we don't need to read newspapers or forecastengineering compenies, but Mr Kent said difficulties had been noticed across the board. "This is not a manu-

tor thing, nor is it a north/ emerging markets, Asia, or hedge funds, all scenes of turnoll in recent months. Mr Kent said the diversified: nature of the bank's

business would help it survive the difficult months The bank has been subject to bid speculation in the past

group was "not a natural takeover target" partly because of its tightly held

a slowdown

independent investment over the short perm.

Its shares fell 56p, or more

One broker cut his profits forecast by 12 per cent to about 265m for next year, months for the bank. Rod Kent, managing direc-

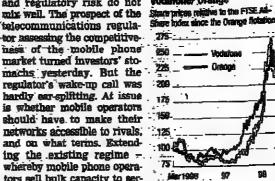
very sensitive indicator," he said. "We are right at the ers to know that [things are

facturing versus service sec-

year, but Mr Kent said the

chandising, admitted he had not seen as many people wearing replica kits on the streets as in the past. However, he said the club still expected to sell about 1m

Mobile telecoms Fancy stock market ratings and regulatory risk do not



to their retail price - hardly spells disaster. Service providers are being marginalised, as customers prefer a simpler direct relationship with their

The regulator, though, could impose a far harsher internnection regime along the lines of the one that governs British Telecommunications in the fixed market. But such a move is not only unlikely; it would also be unwise. Heavy-handed regulation would risk undermining the incentive of the operators, two of which are still lossmaking, to

complete rolling out their networks. Admittedly, mobile phone call charges are still far higher than fixed-line calls. And Vodzione has 38 per cent of the mobile market. But that is still well below the stranglehold BT has in the fixed market. Moreover, there are four reasonably-balanced operators in mobile, prices are coming down fast, and subscriber growth has picked up. The magic of the market should be given more time to work.

Some nest-egg. Formula One is raising \$2bn via a bond issue. The business itself does not need any cash, and Bernie Ecclestone, the Formula One founder, does not seem keen to sphirge out on a football club or two. The money will go into trust fund for the Ecclestone family, which want sto salise some of the value in the business. Formula One says the bond issue will help warm up investor appetite ahead of

Plans for an equity offering last year were shelved by teams. Fences have apparently been mended, and investors may well lap up the debt - Formula One reckons it should attract a credit A rating. Mr Ecclestone must be hoping equity investors will follow by example.

Merchandising fall at Man Utd

Manchester United yesterday provided further evidence that the boom in football replica kits which has played a big part in transforming the sport's finances over the past few years, has peaked.

Reporting a 16 per cent drop in full-year merchandising revenues - to £24.1m (\$40.5m), the Premiership club, which has agreed a £623m bid from BSkyB, kits from fashion-conscious consumers had declined. However, it said the fall had been made worse by fans delaying purchases ahead of the arrival of a new home strip and to a change in the terms of a supply deal with a

big retail customer. Peter Kenyon, deputy chief executive and the man in overall charge of mer-

will open its first foreign next month. Manchester United International, the new operation set up to coordinate oversees merchandising, plans to open 150 outlets which will be run in partnership with local franchise operators, across three regions: Ireland, Scandinavia

and east Asia. The decline in merchandis by a 23.6m rise in television revenues to £16.2m in the wake of the Premier League's new deal with

Overall revenues were unchanged at £87.9m, while the improvement in high margin TV revenues meant pre-transfer profits rose to £29.6m (£27.3m). However, after net spending on players of £15.5m (£293,000 received). pre-tax profits fell from

237.6m to £14.1m. Gate receipts were down alightly at £29.8m as a result of two fewer games being played at Old Trafford, the

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exercised its option to redeem the Bonds at par with

Further gain for Billiton shares Cayman Financial Brokerage House,

Billiton, the mining and metals group, was the best performing stock in the FTSE 100 Index yesterday, when its shares closed up 11¼p at 137%p, a rise of

nearly 9 per cent. The shares have jumped more than 40 per cent since dropping briefly to 98p on September 1, at which point Billiton was the year's worst performing constituent of the FTSE 100. The company suggested

the abrupt change in its fortunes followed successful "road shows" by the senior nent team, led by Brian Gilbertaon, chairman and chief executive, in the US and South Africa, as well as the UK. This gave it a chance to reinforce the upbeat messages that accompanied the preliminary results on September 7.

seek out long-term value. Nigel Kleser, at JP Morgan, said: "The value story is very strong. The long-term value investors saw Billitor as dirt cheap."

He said that takeover rumours were also helping to lift Billiton shares. "Its to be very attractive to someone like Alcoa [the US group], while there are lots of good things in the other operations that could be sold at attractive prices."

However, Mr Kleser dis-Tinto, the world's bigges mining company, might make a run at Billiton. "It is not Rio's style to make hostile bids."

Russell Skirrow, at Marrill Lynch: is forecasting Billiton's attributable profit to \$379m this financial year, ainst \$481m.

Analysts suggested that Billiton had attracted the price would not rise much attention of those invest-further and said he was ment funds in the US that expecting another setback.

with operations in Africa. options to its C\$7.94 (\$5.22) a share cash offer. One is of

paying 5 per cent interest

Ashanti Goldfields, the and redeemable between June 30 1999 and December

The other is unlisted equiexchangeable into Ashanti 0.72 of an Ashanti share per Sames ordinary. The options cured, fixed-rate loan notes are not available to US EUROPEAN INVESTMENT BANK PTE 15,000,000,000

DSL Bank

Floating Rate Notes Dur 1999 n accordance with the terms and conditions of the Notes, the interest rate for the period 30th September, 1998 to Mon March, 1995 ton pean fixed at 3.696% per annum. The interest peyable on 30th March,

value November 16, 1998.

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und Landesrentenbank"

Bonn/Berlin September 25, 1998

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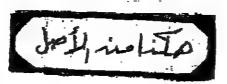
Payment Date December 29, 1998 against Coupon No. 32 in respect of £10,000 nominal of the Notes will be £77.44. Global Agency and Trust Services. Chiberis, N.A. London

CITIBANCO

Ashanti terms for Samax

London listed mining group, has slightly altered the 31 2004. terms of its agreed \$187m unlisted, guaranteed, unse-

offer for Samax, a Canadian ties, paying 2.5 per cent a exploration company also year and mandatorily Ashanti is offering two ordinary at \$7.10 a share.



Malta Malta

學 一连 医二十二

As the political pendulum swings once more to the right, James Blitz and Godfrey Grima see a tough future ahead for the island

A wide vista of decisions

an uncomplicated holiday of

nun, see and entertainment, But for anybody who comes here trying to divine ta's 370,000 inhabitants, the task today is more fraught and complicated than ever. In the three decades since

from Britain, Malta bas never seemed quite sure of ing the increasingly integrated European continent to its north. Sometimes, as in the days of former Labour indulged in a range of trading relationships with nonunsavoury regimes around

returned a Nationalist government under Eddie one seat in the 69-member Penech-Adami, Malta is parliament – antagonised again plotting a course the majority. Fearful about towards Europe. The Nation- the state of Malta's public alists have revived their finances, he set about a proof the European Union and, being considered as part of the EU enlargement pro-

Merchandis

fall at Mant

But on the island itself. even after a resounding election victory, few people are truly sure whether the EU is where Malta will - or should

tourists who come to Malta finances, the political scene each year, the island offers - there is more anxiety than ever in the voices of its lead-

The uncertainty is far from surprising. Malta has, in the last three years, been through a series of acute political upheavals and there is no guarantee that the dust has yet settled.

Back in the autumn of 1996, the island brought to an end a decade of Nationalwhere its future lay. At ist rule and voted in a imes, under the Nationalist Labour government under a party, it has flirted with join- clever, introverted technocrat called Alfred Sant. its reason for voting out

Mr Fenech-Adami at that time had many causes ranging from his determination to try and raise value added tax on a range of prodaligned and, occasionally, ucts and services to a sense among the electorate that it was time for a change. In the course of the last 12

gramme of dramatic tax water and electricity that infuriated public opinion.

break with the island's political tradition, he refused to fill the boards of all of Malta's state-owned bodies such as the public airline and banks - with party rep-

toff. The revolt forced Mr earlier this month, where be lost power less than two years after winning

acquired is, by Maltese standards, a strong platform his administration faces a string of problems that will test the strength of even his most experienced minis-

First, his EU application ambitions look unsteady. The Nationalists may have been returned, for now, on a pledge to enter Europe. But the outcome is uncertain, not least because of the new government's promise that it will hold a referendum on the issue before entry. The polls suggest that

nearly half the population is

still uneasy about EU entry, believing the island has more to gain as an independent entity that can pick and choose its trading partners. Several key industries shipbuilding, for example to how important Malta Second, there is uncercent of public spending.

Mr Sant clearly took the to the International Monetary Fund which wrote earjection of the debt was worlier this year about the need rving. The revenue-raising for "decisive action to measures he introduced may achieve a sustained have cost him his job but they have nearly halved the budget deficit to around 7

the government is the size of The question now is the national debt which, in whather Mr Fenech Adami is the last five years, has risen prepared to continue this process of deficit containment. His last administraproduct. With interest rates tion was largely responsible on the Maltese pound at 7.5 for increasing the debt, so per cent, debt servicing costs

now take up more than 8 per reasonable. A generous

he told the Financial Times on his first day in office: "We will try our best not to

the early 1980s.

though he may follow Mr series of pledges he made in Sant's example by not puttaxes - add to the concern. prises. But Labour alleges that it would have per-Asked what his policy on the debt to GDP ratio would be. formed better in the last two

about the political outlook. The tension between government and opposition in Malta today could well reach heights it has not seen since

elections - both the one it won and the one it lost - if it had not been for gerryman-

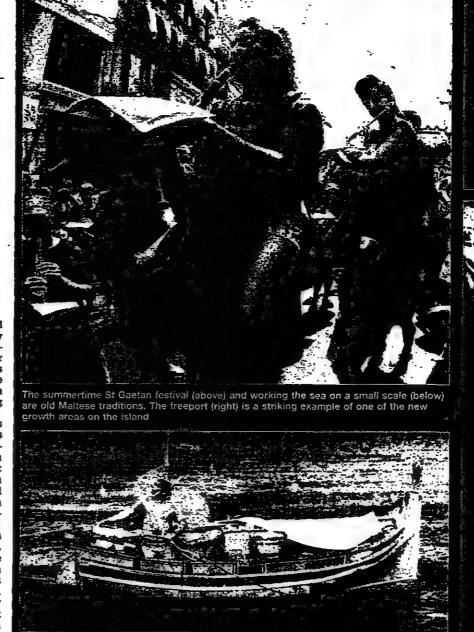
For many leading figures

ing not to sit in parliament

backdrop when they survey hardened its opposition to the government's proposal for EU membership, enlarging the question mark over whether the country will eventually join at all. At the little public backing for the task of reining in debt to the

when it reconvenes next A conservative Maltese population has yet to be convinced of the need for

extent that the IMF is



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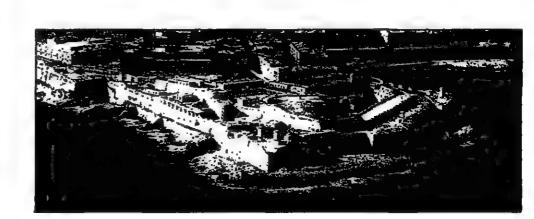
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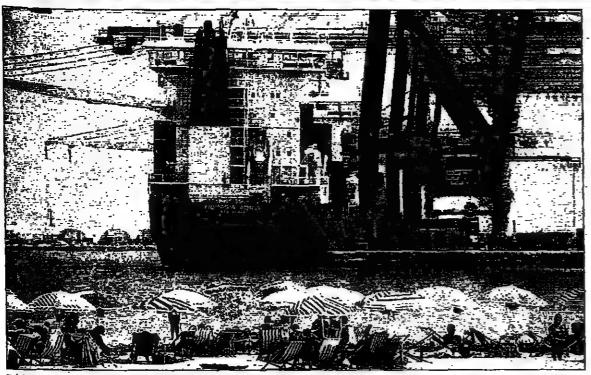
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THE FREEPORT • by Godfrey Grima

waters ahead

The port wants to be the unrivalled hub of the Mediterranean and beyond

Marin Hili, chairman of the Malta Freeport Corporation, displays little self-doubt as he outlines the direction containerised trade will take

in the next few years.
"Regionalism is dead. It is not good enough being the The future belongs to those who think global," he says, looking out on the sprawling duty-free container port at Hal Far that bristles with

Mr Hili, who comes from a family shipping business, is future. widely acknowledged as the success as a duty-free conit will handle im throughput equivalent units (TEUs) -

two years ahead of schedule. The figure will rise to 1.2m with the completion of a second terminal within the next

Inevitably the Maltese operation is hounded by stiff competition from rival Mediterranean ports. Goia Taro. the Calabrian port, is becoming increasingly popular and a new transhipment harbour is being built at Taranto in Italy. The unrelenting hunt for business has sent han-

dling rates tumbling down. Although the amount of cargo going through Europe and leaving Asia is on the increase, the trend of falling profits for transhipment ports is unlikely to be reversed in the near

Port operators are acramdriving force behind Malta's bling for new opportunities. Forging alliances and leasing port operations seem to be the more popular solu-

The Port of Singapore, for

ested in acquiring the management of the Maltese freeport. At the same time, Mr Hill, together with other partners, is hoping to lease the port of Brindisi, a home port in Italy handling 200,000 TEUs.

The prospect of spreading his wings outside Malta enthuses Mr Hili, but his main focus remains to develop Malta as the unques tioned hub port of the Medi-

His next project is to create a thriving distribution centre at the terminal. The international trading compa nies and manufacturers that are being lobbied to warehouse cargoes here for sale later have responded encour-

China's Orient International Group has sent a mission to discuss a possible deal and a well known Japanese carmaker is on the point of taking up the option, says Mr Hill. Buoyed Singapore.

ordered the construction of extensive additional warehousing on a 150,000 square metre site not far from Oiltanking, an oil storage terminal with a capacity of 359,000 cubic metres.

Being at the centre of the Mediterranean, at the crossroads between Europe and Africa, is an excellent location. But to win business shipowners have had to be guaranteed a faster turnaround of their ships and efficient handling of their Stepping up efficiency

says Mr Hili, is a never ending process. Real-time monitoring of container movement using sophisticated computer systems that incorporate Global Positioning System (GPS) equipment is just one of the modernisations that have helped make the usage rate on the terminal second only to that of

TOURISM • by James Blitz

Space gets more cramped

Despite the crowded market, new hotels are still jostling into the resorts

the Corinthia Hotels Group. looks out from a window high up in one of his many notels and casts an anxious glimpse across the St George's resort in Malta.

Straight ahead of him, the construction of a huge new international hotel appears to be making quick progress. Nearby, giant cranes are at work laying the foundations of other holiday sites. All this on top of a vast range of lour and five-star hotels that tourist market in one of Malta's most popular areas.

"For the tourists who where to stay is clearly. increasing," says Mr Pisani, whose hotel group generated \$43m last year, making him one of Malta's leading hotel owners. But for those of us in the business, trade here is becoming increasingly competitive, and profit margins can only get smaller over

Mr Pisani is not concerned that Malta is losing its popularity as a tourist resort. Far from it. Tourist visitors to the island - led by the British, Germans and Italians have been progressively increasing over recent years. More than 1.1m tourists visited the island last year, representing a 5.4 per cent increase on the numbers that came in 1996. This year the figure looks set to be closer to 1.3m. Meanwhile, gross earnings from the business were up 9 per cent in

Moreover, the conversion of Malta into a tourist centre continues to be crucial to an island which, over recent decades, has gradually lost its importance as a military base. Receipts from tourism

accounted for 60 per cent of base costs of running a hotel Zara believes better the increase in exports of operation in Malia are high. goods and services last year. Water and electricity bills Alongside manufacturing it are expensive by European is still one of the most important sources of revenue for the country. Yet the signs are that

Alfred Pisani, chairman of Malts - an island about the size of the lale of Wight - is close to reaching full capacity as a tourist resort. "Malta is getting tough," says Mr Pisani, "The flow of tourists is good, but there is a limit to how many more visitors we can expect to attract."

It is easy to understand Mr Pisani's concern. Visitor numbers are indeed on the increase. But the number of nights that people are staying - especially in the more upmarket hotels - appears mon and British tourists last year stayed, on average, half a day less in Malta than they did in 1996. The penchant for shorter, mini-break holidays among European professionals appears to be growing.

Making profits in the Maltese hotel business is increasingly hard, too. The

standards. The very low unemployment rate - only 5 diversifying the activities of per cent-last-year - means - his hotel into areas such as that wage coats for hotel business conferences. staff are bigger than at other

Mediterranean resorts. George's, is confident about "Malta certainly has the capacity to attract yet more vistors," he says, "maybe even 14m or 15m a year. That would give us sustain-

able profits for a while." There is some weight to this argument, too. With ani's group now boasts five Europe looking as though it is escaping the turnoil in the international economy at least for the time being there are reasons to hope that the core British and German market will remain strong. The strength of both sterling and the D-Mark in recent times should certainly give many tourists more purchasing power. Mr make money elsewhere.

tional marketing of Maltese numbers. He himself is trying to increase demand by

Mr Pisani's less upbeat view should not be dis-Nevertheless, Winston missed however, not least Zara, who owns the five-star because it is at the heart of Radison SAS hotel at St what appears for now to be a successful strategy: the use Malta's long-term potential. of Malta as the base from which to expand his operations abroad rather than build yet more butels on the island.

Just five of the 23 hotels owned by Corinthia are based in Malta itself. Mr Pishotels in Turkey, two in Hungary and one in Tunis. Recently he added seven high quality hotels in the Czech Republic to his portfolio after a fiercely contested international auction. "You can certainly make money in says. "But to be honest, I'm beginning to find it easier to

PROFILE Prime Minister Eddie Fenech-Adami

Back after a short break

of just 370,000 people. But in the wake of Eddie Fenecis-Adami's re-election earlier this month, it showed that it takes politics as seriously as would be the case in all the other countries around the

fediterranean busin. For three days after the lection, supporters of his Nationalist Party were out on the streets of every town in the island, some of them riding around in jeeps, buses and open-top cars. Labour party posters wen torn down or burnt. And there was an orgy of hooting, flag-waving and

shouting. Sitting in his office as the celebrations die down, Mr Penech-Adami looks fairly indifferent to the rapture h received. He has the air of a man who has been out of office for a couple of week

not a couple of years. Nevertheless, the recen election was fiercely contested with Alfred Sant' Labour party. The overnment clearly has a number of important challenges ahead. And hanging over Mr Fenech-Adami is the allegation that he only got back in with a five-seat majority this time because of gerrymandering carried

government.
"There is no truth in that at all. It is a fiction of the mind," he snaps back when asked about the veracity of the claim. "The boundaries were set by an independent commission. Its members were approved way back in 1995 and the present leader of the opposition [Mr Sant] was involved in those

out when he was last in

Mr Fenech-Adami says that, as far as he is



Fired up for reform; the PM is occred up for problem-sol

concerned, there are two key issues now facing the country: its application to join the European Union and the state of the public finances. We'll tackle the public finances first."

Here, too, the prime minister is still in election mode, putting the blame for a difficult situation squarely on the shoulders of Mr Sant. "He went around all the time saving that the situation was terrible and, by doing so, he made the issue a good deal

But Mr Fenech-Adami acknowledges, too, that there is a very real problem to be tackled - the huge rise in the government debi over the last few years makes a measure of budgetary discipline

escutial. "We will try our best not. to go over 60 per cent," he says, referring to the debt to gross domestic product

Given that the International Monetary Fund this year express concern about the speed with which the country eemed to be hurtling

towards 80 per cent. "try our best" seems rather a limp commitment, "It's an objective that I strongly believe can be reached." he says, to add assurance.

Then there is the EU, to whose membership he has once again recommitted the island. Is it really in Maita's interests to join such a huge trading bloc which, almost certainly, will demand the removal of protective industrial subsidies and import levies

Mr Fenech-Adamt talks of two advantages that he believes can be gained. First, there is a "psychological boost" that the country's industry will receive once inside the EU.

knowing that new markets have been opened up to it. And there is also inevitably a material benefit, too. "Malta will be a net recipient of structural

funds," he says. "I will push as hard as possible for Malta to be included." But he admits to be expecting a tough ride. "I'm looking at getting in somewhere between 2002 and 2004."

James Blitz

THE FINANCIAL SERVICES CENTRE • by Godfrey Grima

A fledgling haven cluna, chairman of the and Munich Re. the German

a tax haven.

LEASURE.

The MFSC is modelling itself on the successes of Dublin and Luxembourg

The Maltese Financial Services Centre (MFSC) is vying with the attractions of Luxembourg and Dublin to become a top European taxfriendly location for finance

The Malta centre has clearly not had the same as Dublin's Interna tional Financial Services Centre, which employs 40,000 people. But the island matches Dublin in terms of the quality and efficiency of service firms, language and GDP growth, according to the island's Federation of

The EU, which in 1997 set up its own code of conduct competition, fears that double tax agreements, of which Malta has signed 26 with countries such as the UK, OECD countries, may attract "free riders" - companies and individuals who benefit

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Despite its widespread reputation, the MFSC is not yet the automatic first choice for international investment companies. But Prof Scicluna says he has no wish to stimulate excessively rapid growth of the centre. The process of attracting the cali-

bre of companies Malta

"brass plate" operations.

cannot be rushed, he says.

investigations, he says, are

velcome, as is the unearth-

ing of Maltese "free riders" sheltering in European cities, largely London, where

billions of Maltese lira are

reputedly held in banks and

government bonds - none of it disclosed to the Maltese

The centre's success has been noteworthy, nonetheto guard against harmful tax less. There are now 16 offshore banks and credit institutions, four banks, 12 credit institutions, 31 investment services companies and 78 Special legislation, based on France, and several other collective investment the template of EU direcschemes based in Malta. tives, was introduced last Some of the better known year to allow operators to names include Fidelity, Bar write business from Malta from public spending in clays Bank, Commercial their home countries but Union and Midland Bank

5

MFSC, says the centre, reinsurer, 2 12.7 per cent which opened in 1988, is not interest in Middle Sea, the local insurer. CIBC, the Canadian banking group has formed an alliance with an offshoot of Mid-Med Bank, the island's largest commercial bank.

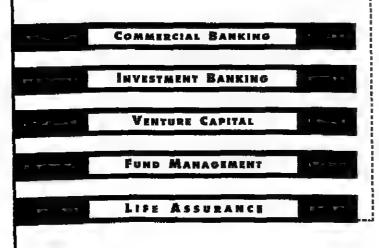
Malta charges companies 35 per cent tax but awards credits through a system of concessions. But fiscal incentives are underpinned by tight controls. The centre is governed by legislation which makes money laundering, insider dealing and breaches of professional secrecy serious crimes.

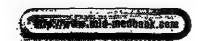
Laws to regulate banking, financial investments, insurance, fund management. back office operations, trusts wishes to host, as opposed to and partnerships dovetail effectively with EU regulations.

Prof Scicluna says efforts are now being made to woo captive insurers - the companies set up by large groups to underwrite business in house, but offshore, and also qualify for tax concessions. Two companies, avoid contributing to its fin- The French bank CCF has International Management acquired a 21.3 per cent Services and Willis Corroon, Professor Edward Sci- interest in a Maltese bank have already set up offices.

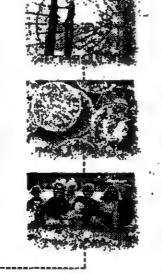
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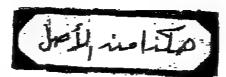
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MALTA III

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الاستعاد والأمانة

The rapid toppling of a Blairite miniature

has had to hand back the reins to his predecessor

Malta's Labour party, has just suffered the fate that a rebellion by his party's left fiscal restraint. The revolt into office with a 12,300 wing to topple him from

For the last six years, Mr Sant, a clever, determined but somewhat introverted politician, has been taking Malta's Labour party on an epic voyage away from its have expressed mixed views left wing socialist roots in a of Mr Sant and his actions in manner that smacks of the government. Blairite project in the UK.

For decades before he came to office, the party had been under the control of the socialist Dom Mintoff, who led successive Labour governments into close relationships with countries like Colonel Gadaffi's Libya and Kim Il Sung's North Korea. Mr Sant, a Harvard graduate with a very good business brain, decided to carry out a volte face, turning the party into a Maltese New Labour.

Winning power in the autumn of 1996, he carried out a series of fiscally sound reforms of which any free market liberal would be years, he slashed his country's budget deficit from 10 per cent to an expected 5 per cent this year, maintaining a tight grip on spending and trying to raise tax revenues.

it was all looking good. But then, as prime minister, Mr Sant soon found he posed one serious weakness

After two years in _the size of his majority. Mr Sant fell foul of what they Blair was elected in May regard as gerrymandering of power, Alfred Sant 1997 with a majority of 178. Malta's election system by Mr Sant came to office with Malta's Nationalist governa majority of one.

Thus, a revolt earlier this year by the left wing of the se Labour party Alfred Sant, the leader of by the 82-year-old Mr Mintoff 7,800 Maitese voters in 1996 - left Mr Sant powerless to but had a majority of one resist. Mr Mintoff made clear some once feared might his haired of Mr Sant's move befall Britain's Tony Blair - to the right and his calls for forced Mr Sant to go to the polls again earlier this Sant - but with a majority Nationalists led by Eddie

> In the days since that defeat, Labour supporters

Fonach-Adami.

Many believe the broad strategy of seeking to curtail the public finances was correct, given the huge rise in Malta's public debt over the past 10 years. "There was a huge problem. Sant had been clear about that during the election campaign and he started to carry out his policies unwaveringly." says Vincent Farrugia, director of Malta's General Retailers and Traders Unions.

But the tactics which he used to bring down the budget deficit - introducing a range of highly unpopular levies on the use of water and electricity - was, in the view of many Labour suptain to lead to disaffection within his party, the unions and the public. "Sant is too clever for Malta and too naive for politics," says one senior Labour supporter who knows the former prime

Others take a different view. They argue that Mr

charges for water and electricity consumption, both of which industries are subsidised by the Maltese state. ment when it was last in People will be looking to him office between 1987 and 1996. to meet those commitments.

They note that Mr Sant On the other hand. Mr was elected by a majority of aware of the concern within international financial bodseat in the 69-member parliaies at the state of Malta's ment. Mr Fenech-Adami, public finances. With the however, has just got back public debt in danger of breaching 60 per cent of majority - double that of Mr GNP, an intense clampdown on the public finances may of five parliamentary seats. well be needed if debt survice "Such a result could only ing is not to spiral out of come about by constructing control. the system of electoral dis-Which way will

Fenech-Adami go? It is too the Nationalists," says one soon for the outside world to Labour supporter. know. And it may be that Mr Mr Fenech-Adami vigor-Fenech-Adami does not yet ously rejects the gerrymandering charge. In an interview shortly after his election this month, he

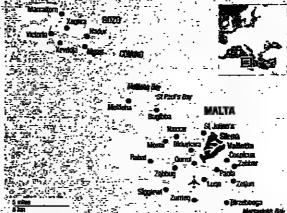
insisted that the new electoral boundaries had been drawn up by an independent commision backed by both himself and Mr Sant. But whatever the rights and wrongs of the matter, squabbling over the issue between government and

backdrop for the political What opens up now is a period in which Mr Fanech-Adami will face a tough

political choica.

opposition is an unfortuante

On the one hand, he has made a striking series of pledges in the run-up to the election that are certain to put upward pressure on spending if he keeps them, He has pledged to renew a stipend for university students, worth around \$150 a "roll back" the commitment made by Mr Sant to increase



receive a majority of the popular vote but minority of seats in the Figure of mber 1998; next election due by 2003.

resources - 60 per cent of

the country's budget goes to

subsidise a burgeoning wel-

fare state, a visibly overstaf-

fed public service that

· Design of the President, elected by the House of divies for a five-year term:

· Languages Mallers, Englis · Corrency: Malteso fira (LM) Exchange rate: 1997 average \$1 = LM 0.39 Sept 23 1998 \$1 = LM 0.38 Paristriara 22,100 20,200 13,500 Economic summary Total GDP (Sm) 511 Head GOP grown (2002) % change Inflation (amus) % change in CPI) Unemployment rate (% of worldorce 4.5 Crement account balance (Sm) -179.0 Merchandise exports (Sm) 245.5 192.5 384.2 -136.7 -57A'

Area: 316 sq km

EXPORTS

ECONOMY • by Godfrey Grima

Very little room for manoeuvre

To prepare for EU membership, the choices ahead are tough and

extremely limited

Particularly taxing is a public debt burden which, though lower than the Maastricht requirements, at 50 per cent of GDP, leaves the government little room for more borrowing. A second headache is a hefty deficit on the government's current island's domestic economy, which after more than three shiggish years will have to be revitalised if the government is to cut taxes. as promised at the

The International Monetough fiscal measures introgovernment - which aimed

age a speedy return to the golden years of the late 1980s and early 1990s when GDP doubled to LM1.1bn, unemployment disappeared and inflation fell to below 3 per cent. The more sceptical also recall how the good news came to an end with the national debt exploding and government deficits ballooning to unsustainable levels. Debts chalked up by lossmaking public corporations now account for 41 per cent of GDP.

With interest rates running at a punishing 7.5 per cent, an additional LM50m is needed for debt servicing

ister, who is now drafting next year's budget ready to go to parliament by November. There are a number of

employs 37 per cent of the

tary Fund in March this year told the Maltese to tighten their grip on the economy by improving tax revenue and shaving spending. Even the duced by Mr Sant's Labour to cut the deficit to 5 per cent by the year 2000 - were not enough to placate the

expensive drains on

Eddie Fenech-Adami, Malta's new prime minister, is faced with some difficult choices.

> country's workforce and inefficient state entities, including subsidised shipbuilding and ship repair yards, and water and electricity agencies. But raising further debt is unappealing. Nor is increased taxation much of ment that the pressure can be taken off the balance of payments by building an

efficient tax regime and by handing over the task of creating wealth to the private sector. This seems to be the plan again now. Few expect Malta's new

The point is not lost on government to launch any nomic necessity for Maltese jects, except for road-building. Instead it is likely to an island of this size. Next approve a list of big tourist projects - exactly what the island's construction and quarrying industries need to

get back to work. But the IMF and credit agencies will still be disconcerted by the size of the deficit in government finances. Leo Brincat, the former finance minister, estimates that the shortfall will come down to LM70m this year from LM112m in 1997. But the improvement will be due to one-off sales of government assets, not to stronger an option. For years Nation- is what the IMF wants to alist governments dismissed see. One of Mr Fenech-Ada-IMF criticism with the argu- mi's solutions will be his

> unsuccessfully by the Nationalists in 1995 and Labour's customs and excise

plan to introduce a new ver-

sion of VAT, a hybrid

between that launched

saleable assets is small on under the hammer will probably be the island's airport terminal, a slice of the 67 per cent interest held by the state in Mid-Med Bank, the former Barciays operation. and a huge property inventory acquired from the island's Roman Catholic church that could equate to a third of the island. Once that is gone, there will

Hopes will be pinned on the underlying economic industrial strengths. The tourism sector, which now attracts over 1m visitors a year, brought in LM249m in

be little else left to

Countries in Europe, the US and Asia snapped up LM547m-worth of semi-manufactured goods ranging from ships to semiconductors. Together, tourism and Selling off state entitles manufacturing now contrib-

LM1.2bn gross national prod

Although inflation is expected to rise further this year, and unemployment. pushed up by anaemic domestic demand, has risen to 4.5 per cent, there are no signs that overall living standards are falling or that the population's propensity to save, at 14 per cent, is about to decline.

The challenges that face Mr Fenech-Adami go beyond resolving Malia's basic financial problems, arduous as these may appear. The real test is to prepare Malta

for EU entry. Once the application to join the EU starts making headway, Malta will have to align its economy properly with EU membership requirements. This complex process will involve taking some tough decisions, including pulling down some of the fences that ring many of the island's most success ful economic activities, from manufacturing to financial has now become an eco- ute 50 per cent of Malta's services.



ACCESSION TO THE EU . by Godfrey Grima

Return to the fast track

As political control of Malta switches, so does its stance on joining the EU

Malta has again joined the queue of countries wishing to join the EU at the first opportunity.
Within a week of being

swept into power this month, Eddie Fenech-Ada-Schüssel, who heads the Austrian presidency of the European Council, that Malta wants to pursue its One of Malta's stronger membership application vigarguments for entry rests on years by the previous Fenech-Adami.

port for membership on the inhabitants for the changes island and the business com- membership will bring to munity feels Malta has their social, political and nowhere else to go.

Commerce and the Federa- EU ambassador to Malta. tion of Industry have been says there is no need for the monitoring from an office in EU to retest Malta's testimo-Brussels the implications of nials. membership and are elated

to see government dot the is French, German and Italian and cross the Ts before his companies. As a result, 66

union expresses its views. "We want to see how government plans to guarantee a future for the island's ship stantially subsidised and for our factories," he says.

The Chamber of Commerce and the Federation of industry, too, want to know what impact competition rules and the introduction of mi's Nationalist government European economic and destination but disagree on officially informed Wolfgang monetary union would have the timetable Malta should on aspects of the economy which are protected in some

orously once again - filed in the close affinities that exist 1990 and put on hold for two between the island's economy and the EU. Many of Labour government. Malta Malta's administrative, legal has all to gain and little to and fiscal structures were manages to align its econ- the 10 years Mr Fenech-Afine tuning is still needed to There is widespread sup- prepare the island's 370,000 economic life. However. The island's Chamber of Giorgio Boggio, the resident

Signs of Malta's close ties now that membership is with the EU are clearly evi-Workers Union (GWU), is semi-manufactured goods supportive attitude towards the fast track.

less enthusiastic. He wants are owned by British, the island in Brussels. government promised Malta per cent of visible Maltese it would be included in the

setting-up of a free trade

strengthen Malta's economic

impact of full membership.

Irrespective of the time-

promised to hold, it lies with

country.

import and export business next enlargement and a year is done with EU states. Mallater the European Council ta's other important cash told Malta accession talks income activity - tourism would start six months after also depends heavily on EU the Intergovernmental Conmarkets for its survival. ference ended. The process Even so, a great divide of legislative harmonisation separates Malta's two main had already started by the parties on EU entry. Both time Mr Fenech-Adami lost political parties view mem-bership as Malta's eventual power in October 1996. The island was awarded a Ecu destination but disagree on 45m protocol with which to adopt. The Labour Party tion problems. Politicians favours a more drawn out spoke of the island being elicourse beginning with the gible for funds of LM40m once it became a member.

zone. The process, it is Despite its chances of argued, would help early entry, Malta still has unfinished business to deal structures and soften the with. Brussels wants all distorted competition that dis-Mr Fenech-Adami, who criminates against EU prodlose from joining the EU if it aligned to EU standards in has made EU entry the cen- ucts to be dismantled. This treplece of his foreign policy, means Malta must eliminate omy more closely with EU dami was in government firmly behaves in grasping levies imposed against about membership rules, says Mr until 1996. Admittedly much the nettle. 400 products to protect goods manufactured on the island table that will be endorsed for the domestic market. in the eventual referendum. Levies are often stiff and which Mr Fenech-Adami has range from 20 per cent to 60 per cent. This could take Brussels to decide whether from three to five years. Malta is a high-priority Brussels also wants to see Malta reintroduce VAT, an Undivided attention is now issue over which there

being devoted to installing should be little problem. Emu firmly before the Increased national consenenlargement process is sus will certainly help if Malspurred into a gallop. Mal- ta's application, which dent on the island. The ta's case might take until comes up for review again at Jack Calamatta, general many factories here which 2005 to decide even though the next EU summit in secretary of the General export a wide variety of there seems to be a generally November, is to be put on



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ANDREINCES A THIRD CALL FOR THEODERS

for the sale of the lineary municipal below, which is being still an

We thin of the increasy manufactural bedoot, which is being sold as a single entity.

This is a larged oil factory/editor oil refinery as "Formed" to the party letter of Kypersons (Cyrgon - Hypersonia Hadron bands marting on a plot of land covering approximately 13,702 equa, and continuing a beliftings, the letter of sufficient of which associate to a successive to history, been been bank valuest portainers, as certified by the town, placeage authorities. (For funder information places were the Officing Microsoviachon). The factory is free of lense. The company my's moto usure is included in the matter being sold.

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same of strick 46s of Law 1892/1990 (so supplemented by suf-cic 14 of law 20009) and subsequently strengthy), the terrest and conditions up turk hards and the "Terms and Conditions of Said" commised in the Offering Memorantum, Saich prov-sions and other terms and conditions shall apply interpretately of whether they are mendated beater or sail. Submission of binding officer what wases recognises of such provisions and other terms and conditions.

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Bladling Officer Inspensed parties are hereby inviged to submittabling officers, not later than \$1.00 becars on Monday, October 26th 1998. to the Kalenante Notary Public McPanagloris Dominatalists, 3-5, Queen Austhalis St. 24/00 Kalenante. The Jones Part No. +30-721-67206. Officer should expressly asses the officers specific used the demikal terms of payments. (In cash or outstatement, mereinologis the number of instantement, the dutes thereof and the proposed summal interest rate, if stay). In the sweet of out specifying: a) the way of payment, b) whether the sweet of out specifying; a) the way of payment, b) whether the sweet of out specifying; a) the way of payment, b) whether the sweet of out specific way on the stay of payment, b) whether the sweet at our terms to the single price is a specific way on executions of the sale out the instead price is appealed upon execution of the sale out to interest. b) the entous conditions and of the interest me about the feet legs in the sale of the interest me and c) the interest me about the legs in the sale of the legs in the sale of the sale out to interest.

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CONTRACTS AND TENDERS

THE NATIONAL POST AND TELECOM

AGENCY (PTS) IN SWEDEN

An inivitation to Declaration of

Interest in a licence to provide mobile

radiobased telecommunications ser-

vices for flight telephony, Terrestrial Flight Telephony System (TFTS), according to standard from European

Telecommunications Standardisation

Institute (ETSI)

The National Post and Telecom Agency's direction

(PTSFS 1994:4) gives conditions for procedure as

regards an application and principles of selection

for a TFTS-licence in Sweden. Section 5 of the

direction prescribes that no more then two TFTS-

licences will be granted PTS granted Telia a

licence 11 May 1995 and Cable & Wireless

Lightnet Ltd. a licence 8 February 1996 in pro-

viding mobile radiobased telecommunications for

flight telephony according to the system TFTS.

Cable & Wireless Flightnet Ltd.'s licence thought

was withdrawn at their own request according to a

PTS decision 30 May 1997 (Hk-97-7363). Arryone

interested in the second licence should therefore

submit a Declaration of interest in writing not later

than 15 October 1998. The Declaration of interest

A time table for a possible invitation will be announ-

ced not later than 15 November 1998. After that re-

gulations and a guide for applicants can be obtained

through PTS. The application for a licence is subject

to an application fee amounting to 100,000 SEK

A possible evaluation for licence will be based upon

the Telecommunications Act (1993:597) and will pro-

ceed in stages according to PTS direction. PTSFS

Further information concerning the Declaration of

Interest can be obtained from Patrick Sorie, tel +46-

8-678 55 98, or Ann-Marie Engvall, tel +46-8-

is free of charge.

1994:4

which should be paid to PTS.

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CONTRACTS AND TENDERS

EXPANSION OF ELECTRICITY GENERATION AND TRANSMISSION FACILITIES

NOTICE OF INVITATION TO TENDER

Dominica Electricity Services Limited have in preparation tender documents for the expansion of their electricky generation and transmission facilities on the island. The works to be let in separate lots on a complete turnkey basis are as follows:

Contract Number PSSS/99/1 comprising:

· Thron Power Station Network Control Centre

Substations at Taron Power Station, Sugar Louf and Fond Cole

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The power station will initially comprise 2 X 4MW diesel generating sets, arranged for expansion up to 8 sets, and is to include the complete infrastructure including fuel storage, workshops, stores and offices. Contract OHL/99/2 comprising:

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 Turou Power Station and Sugar Loaf Substation and Taron Power Station and Fond Cole Substation

Tendesets will be required to indicate the nature and extent of work which could be provided locally.

It is intended that complete sets of tender documents be made available to selected companies in the third quarter of 1998, in exchange for a non-refundable fee for each set as follows:

> Contract PSSS/99/1, US\$500 --- ---Contract OHL/99/2, US\$250.

Companies with proven ability in undertaking similar projects in the Caribbean region are invited to provide 4 copies of their tender pre-qualification submissions to:

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companies who register their interest will be advised as soon as possible whether or not they are eligible so trader.

Sharehouse containing the binding offices shall be metabol by the above mentioned Notary Public in his office at 14.00 hours, Monday, October 26, 1998. Any party having the gayter measurements between plants in a survey having a full of the man, blooming, October 26, 1998. Any party having daily submitted a bracking offer shall be entitled to started and sign the deed americing the unscaling of the bracking offers. An highest hidder duals the considered the paracipant, where after will be gudged by creditors representing over 51% of the claims against the Computy (the "Creditors"), upon recent measuration by the Liquidont, to be an the best inverse of all of the creditors of the Computy. For the purposes of evaluation, an offer to be paid on uncalments shall be assessed on the brate of its present value to be calcidated by employing a 15% across all discount rate. The Laguadator and the Creditors reserve the right to rejoct an offer containing terms and transfer disors, exceedited on whether these offers exceed others or not. specifiely of whether these offices exceed others or not. Alternatively, such conditions or reservations may be averaged in not having been included in the office, in which case the

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CAUSE NO. 507 OF 1998 VIVALET LTD. (IN LIQUIDATION) IN THE GRAND COURT

THE CAYMAN ISLANDS

NOTICE IS HEREBY GIVEN THAT the creditors of the above named company are required on or before 9th November 1998 to send in their full names and addresses and particulars of their debts or claims to me, G.J. Cleaver, Ernst & Young, PO Box 1034, George Town, Grand Cayman, Cayman Islands, B.W.I. (fax: # 1-345-949 8493) and if so required by notice in writing from me are, personally or by their attorneys, to prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before

G.J. Cleaver

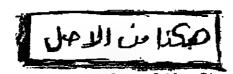
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EUROPEAN OVERVIEW By Martin Dickson,

US interest rates. The FTSE Eurotop 300 growth. index closed up 15.77 points at 1,028.02 while the FTSE

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In the bond market, prices

Bond yield curve

For cont (September 28 1998)

first wave, rose 17.26 to end outperforming German up Ecu 4 at Ecu 72 bunds as investors hedged Alleanza, up Ecu The main focus of market their positions in the wake Ecu 10.32.

Late in the session the 10- cent, with BMW up European equity markets eral open market committee year benchmark bund was at Ecu 585.49 and \ rose modestly yesterday, (FOMC) would cut interest being quoted around 106.29, gen Ecu 5.1 hig buoyed by a stronger-than-expected opening on Wall a percentage point after its day, for a yield of 3.96, while street and hopes of a cut in meeting today, in reaction to the 10-year gilt was at 1812, co-operation between

Germany's election result, other financials produced remarks by Alex T. with Gerhard Schröder's the strongest rise, up 5.42 the chairman of Fo Eurotop 100 index rose 30.32 Social Democrats defeating per cent, with IMI up Ecu 1.4 said it was open to the to 2,349.79.

The FTSE Ebloc 100 index, which tracks the leading companies from countries

Chancellor Helmut Kohl's at Ecu 12.28. Dexia up bility of a merger.

Chancellor Helmut Kohl's at Ecu 12.25 and Other strong and textiles, up 4.18 p

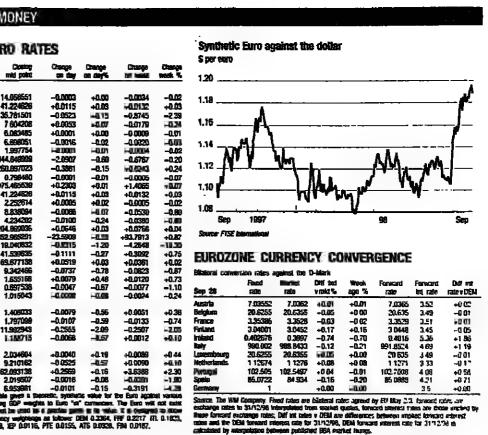
FTSE Actuaries Share Indices

Automobiles rose

two German compar Among FTSE sectors, market was also rea

Life assurance jumped 4.52 and leisure and and monetary union in the ended higher with UK gilts per cent, helped by Aegon, which rose 4.16 per

-	FT SYNTI	HETTIC :	EURO RAT	ES
	Sup 28	Currency code	Closing mid point	(Jap
	Berone			
a.	Austria.	ATS	14.056551	-0.1
2.05, and	Bakajum	BEF	41,224626	+0.
0.4 at	Czech Republic	CZK	35,781501	-0:
	Denmark	DICK	7.604208	•0:
3.78 per	Finland	FM	6.083485	+0.
	Rance	ERF.	6.898051	-0.
Ecu 50.3	Germany	DEM	1.997754	H
Volkswa-	Greece	GRD	344,646999	-2
ther at	Hungary	HJF	260,657023	-ā
aid spec-	ireland	EP	0.796460	-0
	italy	ITIL.	1975,465538	+0.
ed about	Linembourg	10.0	41.224526	+0.
een the	Hetherlands	NLG	2.252674	+0.
nies. The	Norway	NOK	8.838094	-0.
acting to	Poland	PLN	4,234202	-0.
	Portugal	PIE	204.829036	+0.
rotman,	Romania Rossia	AOL Rub	10852.965291	-23:
ord, who	Sioraida	SXX	19,040832 41,539635	-0.
he possi-	Smin	200	169,677138	+0.
•	Sweden	SEX	9.342466	-0.
sectors	Switzerland	CHF	1.655168	+0.9
	United Kingdom	GEF	0.697538	-0.5
d goods	ECU	ECU	1.015043	-0.
per cent,	American			
hotels.	Beach	BRI,	1.406033	-0.
cent.	Canada	CAD	1,797099	-0.1
	Mexico	MODIL	11.992943	-0.
	Linited States Pacific/Bildsile Ea	USD	188715	-0.
in series	Australia	ALD	2.034604	-81
228	Hong Kong	HID	9.210162	-01
	James .	_IPY	162.093138	+0.
	Singapore	SGD	2.019507	-0.9
Total rain	South Africa	ZAR	6.953881	-04
(Ecui	Source: FTSE Inters	eliocal Us.Ti	nis labile gives a the	ORESC, S
	Other Cumbocles, Cl	MCUBRISH BY 2	abbited (g)s, medys	100
1058.37 B40.74	inel camer at	ntico treats	Correccy weightings	as tak
863.09	NEG 0.0577, BEF (1,0386, ESP (10848, IEP 0.0116,	PTE O
903.03				
1094.42	BONDS			
1012.56	PONDS			
1025.10 1061.65	INTEREST	DATE	SWADE	
160176	IN LEVES (
		D-Mark	fice.	- 43



EUROZONE CORPORATE BONDS

55	September 28		٠.				
	Merkets	inder Inder	Day's	etsoge points	Yield gross %	nzi mdi yeo	Tetal retr (Ecu)
	FTSE Eurotop 300	1028.02	+1.56	+15.77	2.70	23.31	1058.37
	FTSE Eurotop 100 FTSE Ebloc 100	2349.79 851.19	+1.31	+30.32	2.71 2.37	35.56 14.09	840,74 863.09
W			TED	417.20	Sal	M10	903.09
	FISE Eurotop 300 Regio	1072.58	+1.98	+20.81	2.37	20.54	1094.42
40	UK .	968.81	+1.09	+10.42	3.20	30.76	1012.56
- En	Europe Ex-Eurobiec	992.85	+1,12	+11.00	3.05	25.03	1025.10
15	Europe Ex-UK FTSE Eurofoo Indinetry S	10(2.0)	+1.80	+18,78	2.44	19.13	1061.65
W Gentlerry	RESOURCES	868.44	-0.02	-0.21	3.31	27.67	904.40
Sa San 1 3 5 7 10 15 29 30 3.0	Extractive todastrian	775.14	+3.43	≈5.70	4.56	14.54	790.48
Years to metality	OO, integrated	837.39	-0.17	-1.48	3.25	20.18	856.03
A AMERICAN DOMEST ADMINISTRA	GENERAL INDUSTRIES	927,01	+2.31	+20.89	2.98	19.87	945.23
	Construction	882.23	-2.07	-34.19	3.18	17.08	892.49
	Suilding Mains & Mercha Chemicals	781.14 787.99	+2.60	+19.77	2.87 3.07	6.98 16.87	767.88 801.20
DINO DESIGNATION AND PROPERTY AND ALLEGATIONS	Charattled Industrials	848.14	-1.24	-10.60	2.50	17.48	880.85
BURO FUTURES (LETT) Existin polois of 100%	Bestrook & Best Bruit	752.14	-3.35	+24.27	2.18	4.89	755.77
Xvivi Sett price Change High Low Est, voi Open Int.	Engineering	795.71	+2.72	→21.10	4.17	10.90	804.53
. 95.910 0 0 6.580 96.540 +0.000 98.980 98.980 48 81.98	Paper, Policy & Privates	(95.93)	+2,85	+18.01	3.36	1.21	896.79
) 96.540 +4.000 96.560 96.560 46 8196) 96.545 +0.016 96.560 96.560 46 2063	CONSUMER GOODS	1042.77	+0.91	+9.38	1.75	16,74	1068.84
20.540 +0.020 · - 0 1357	Automobiles Cinchello Parroman	831,03	≥3.70	+30.25	3.14	10.25	838.73
	Alcoholic Beverages Feed Producess	733.52 878.80	+1.13 +1.13	+14.27	2.99 1.72	6.48 9.79	738.54 887.22
RO OFFICIAL CLIFFE EDITION POINTS OF TOPPS	Homestada Erreia & Twate		+4.18	+34.78	2.24	7.01	872.37
OULS	Healthcare	683.83	+0.06	+0.44	1.38	2.50	892.82
Nov (Net Mar Col. Nov 'Dec Mer	Plannachutcals	32.52	*17.73	+2.95	TAD	4.51	937.12
0.105 0.065 0.120	Tabacco	1214.6	+0.25	+3.02	2.84	7.58	1222.91
20 0.055 0.190 0.160 0.160 0.196 0.150 Verdone die/e open lat., Culte 0 Pais 0	SERVICES	1077.76	村.第	+18.45	2.22	21,76	1106.58
	Distribution	771.79	+3.00	+22.48	2.82	11.37	790.46
THE MAINLY PUTTINGS (LIPPE) ESCO per his leader posicio	Licharra & Hotela Media	985.42 982.85	+4.18	+27.78 +16.32	3.62 2.32	1 <u>2.27</u> 10.38	704.51 872.80
pen Sett.price Chaoge High Low Brit, voi Open int.	Apiniera, Food	952,84	+1.99	+19.21	211	12.84	995.74
50.0 2363.0 HILD 2063.0 2827.0 75 6221	Retailers, General	958.18	+1.74	+16.41	1.82	17.45	974,72
- 2071.5 +38.0 6 117	Telecommunications	950.42	+1.10	+10.38	2.05	13.00	961.97
	Branstins, Public S. Mass. Support Services	715.50 867.38	+2.14 +1.58	+14.98 +13.29	3.81 1.70	14.20 8.97	716-37 275.82
	Cumbout Sehbort Selvene	928.36	+1.55	+18.82	2.66	15.00	942.08
EUROTUP 100 MIDEK OPTION (480 Bar10 per ladge palet	information Technology	983.47	+0.94	+8.94	0.58	2.39	965.77
2225 2380 2275 2400 2425 2480	VIILITES .	1404.93	+0.17	12.40	3.16	53.22	1480.96
FGPGPGPGPGP	Bactricity	1046.72	+0.00	40.98	3.36	26.23	1074.87
97 96 106 80 116 72 131 82 146 80 161 41 178 155 155 156 157 127 227 220 168 214 86 228	Res Distribution Vitaler	1134.31	-0.46 +1.85	+17.89	1782 4.79	84.81 38.72	1238,78
3 160 163 140 170 170 187 127 200 160 214 16 226 per interest laint 6,127 . Promisent allows are bland on suffereint priots.	FRANCIAL S	1048.88	*2.22	+22.73	1.22	26.89	1076.26
And the same of the same and the same at t	Barric Raini	706.03	+1.63	+12.73	4.39	15.55	718.04
HEE	DOUGANCE	R\$2.82	+3.04	+12.73	1.57	11.45	BA2.54
INDICES	Life insurance	1009,82	+4.52	+43.85	LON	114	1020.72
Day Buy Buy 1998 Shou cathplicton 28 25 24 Migh Low High Low	Other Financial	760.34	+6.42	+39,10	21	16.96	773.04
28 25 24 Mgh Low High Low	investment, Companies	826.90	+2.52	+20,41	3.10	20.88	44.79
	Property	785.53	-0.43	-3,41	3.20	18.01	799.97

Sup 28	Ank	Rid	Anti		Ant	lid.	Ads.	M	#	Bel	See 20	Red.	Coupes	S & P Reserve	Bid DICO	Red said	49 (10)	471.30 475	e Ecu
1 year	3.5	3.57	3.5	3.76	6.91	9 89	5.03	6	0.47	0.44			doubo-	- William	P-24		- Pag	9161	Ecu
2 year	3.54	3.61	3.74	3.7	6.47	6.43	4.94	4.91	0.57	0.54	Sovereign Fungible								
3 year	173	3.7	3.8	3.76	6.34	5.3	4,95	4.95	0.69	0.66	Belgium (Kingdorwat)		5.750	N/A	111.290	4.27	-0.01	-0.24	•6 9 9
4 year	3.84	3.81	1.9	3.87	6.28	8.24	5.06	200	0.82	0.79	Franco (Rep of)	D4/D8	5.250	AAA	108.970	A VIII	-0.01	-U 21	-0.09
5 year	1.90	1.5	4.01	3.95	6.23	6.19	5.14	211	0.93	0.9	italy (Rep of)	05/08	5.000	AA	1(4 500	4.41	+0.04	-0.22	+123
ह भेटता	4.06	4.05	4.13	4.08	6.18	614	52	5.17	1.83	1	Portugal (Rep of)	06/08	6.375	-	107 950	4 35	-0.DT	-0.25	-0 12
7 year	4.2	4.17	4.24	42	6.12	9.08	5.25	5.22	1.13	1,1	figro issues								
8 year	4.31	4.28	4.35	4.31	9,07	erics	5.3	5.27	1.21	1.18	Abbey Nati Treas grv	02/03	4.875	AA	103 700	3 93	-001	-0 19	-011
9 year	4.42	4.39	4.43	4.41	6.03	5.99	5.34	5.31	1.31	1.28	Gen Electric Cap Crp	10/04	5,500	AAA	707.990	3.98	-0 01	-0 22	ell 14
10 year	4.52	4.49	4.54	4.5	8	5.96	5.39	5.30	1.4	1.37	Dest Kostrollbank	04/08	5,250	AAA	106.850	4.36	-0.01	-0.28	+0.18
12 year	4.86	4.55	4.89	4.54	6	5.04	5.47	5.44	1.58	1.54	Gred Local de France	04/08	5.250	AA+	105-210	4.55	-0 01	-0.18	+0 37
15 year	4.86	4.85	4.9	4.84	6	5.93	5.63	5.6	1.79	1.75	fee leaves								
\$0 year	5.07	6.04	6.1	5.06	LAN.	5.00	8.76	6.73	1.99	1.94	Baver Hygo & Wich Blu	07/01	5.000	AA-	102,724	3.94	-002	-0 16	+0.27
	5.19	5.16	5.23	5.18	6	5.91	5.83	5.8	2.07	2.03	Cred Foncier France	03/04	8.375		118 939	4.50	-0.02	-0.25	×0.95
10 year	5.26	5.25	5.3	5.24	6	5.0	59	5.87	2.15	2.1	Euro tov Bank	04/04	5.250	AAA	106,995	3.82	-0.02	-021	-0.02
Mid and sak rais				-	10.0	le cumin	4	-	- primali	ologic (1987)	الله رفاة الاجماد الله	04/07	6.375	M	110.973	4.78	+0.05	+0.01	0.68
D-sparis and Ecu- 1 year rate which											bands use leaved in i		CHERT TO E	9866 T/1/86					
GOVERNI	MENT	BO	ND:	SPR				_	_	90 am	EUROZONE	CRE	on s		DS: vs	EG		eend (Sname
GOVERNI	MENT		ND:		EAD		s IEC	_	yoi	30 yes						EGI	Sp		Spread siji ago
GOVERNI	мент	80 2 ym	ND 5	SPR	7 ya	1	10 yrs	100	_		EUROZONE	CRE	OT 5	PREA	DS VS		Sç ud we	090 6	
GOVERNI Bop 28	MENT	80 2 ym	NID 5	SPR	7 ys		+0.04	100	1,30	+0.12	EUROZONE	CRE	DIT 5	PREA Coupn 5.000 6.250	DS VS Currency code	Spred	5; id wi	090 6	+0.25 +0.14
GOVERNI Bop 28 "History Bolghair	MENT	80 2 ym	ND 5	SPR	7 ys +0.24 +0.16		+0.04 +0.13	135 135 135 135 135 135 135 135 135 135	1.50 1.16	+0.12 +0.02	EUROZONE Sep 38	CREI	DIT S	PREA	DS VS Currency code	Sprec +8.1	50 12 +	0.90 E 0.10 0.20 0.45	+0.25 +0.14 +0.17
GOVERNI Bop 28 "We" Acsista Bolistate Finland	MENT	80 2 ym	*0	SPR 50 50	7 ys +0.24 +0.16 +0.22		+0.04 +0.13 +0.21	EEL	1.30 1.16 1.35	+0.12 +0.02 -0.79	EUROZONE Sep 38 KPW Prance Telcom	CREI 6 & P rating AAA AA+	DIT 5 Rad deta 01/06 11/06	PREA Coupn 5.000 6.250	OS VS Currency code DEM FRF	#0.1 #0.1 #0.4	50 + 12 + 15 +	0.90 E 0.10 0.20 0.45	+0.25 +0.14 +0.17 +0.17
GOVERNI Bep 28 "Res" Acskie Belgiste Released Regree	MENT	80 2 ym	+0 +0 +0 -0	SPR 50 50 514	+0.24 +0.16 +0.23 -0.06		+0.04 +0.13 +0.21 -0.07	EUET	1.30 1.16 1.35 1.07	+0.12 +0.02 -0.79 -0.16	EUROZONE Sep 38 ISPE Pranco Telcom Halfox	CREI 6 & P rating AAA AA+ AA+ AA	OTT 5 Rad deta 01/08 11/08 07/07	Coupn 5.000 6.250 6.825	OS VS Currency code DEAY FRF DEM	#81 +0.1 +0.1 +0.1 +0.1	50 wh 12 + 15 + 15 + 12 +	0.10 0.20 0.45 0.14 0.35	+0.25 +0.14 +0.17 +0.17 +0.40
GOVERNI Bop 28 "We" Acside Relpture Finlance Germany	MENT	80 2 ym -0.03 -0.15 -0.12 -0.13	**************************************	SPR 973 10 16 14	+0.24 +0.16 +0.25 -0.06 +0.06		+0.04 +0.13 +0.21 -0.07	* EEEE	1.16 1.16 1.35 1.02	+0.12 +0.02 -0.79 -0.18 -0.23	ELIROZONE Sep 38 KFW Prance Telcoon Halfass, NV	CREI	DIT 5 Rad data 01/08 11/08 07/07 01/08	Coupn 5,000 6,250 6,825 5,800	OS VS Currency code DEAY FRF DEAM NLG	#0.1 #0.1 #0.4	50 wh 12 + 15 + 15 + 12 +	090 B 0.10 0.20 0.45 0.14	+0.25 +0.14 +0.17 +0.17
GOVERNI dep 28 "We" Acside Belgium Finland Fance General Finland Finla	MENT	80 2 ym -0.02 -0.03 -0.12 -0.12 -0.13 -0.34	+0. +0. +0. -0. -0.	SPR 979 10 15 14 67 05 66	+0.34 +0.16 +0.25 -0.06 +0.06 +0.06		+0.04 +0.13 +0.21 -0.07 -0.24 +0.16	14.11.11	1.16 1.16 1.35 1.07 1.11	+0.12 +0.02 -0.79 -0.18 -0.23 +0.43	EUROZONE Sep 20 KPW Prance Telcoon Heitox Ing Bank AV Engly: Hypu V Ib.	CREI	011 5 Fand deta 01,799 11,705 07,707 01,708 02,702	Coupn 5.000 6.250 6.825 5.800 6.750	OS VS Currency code DEA PRF DEM HLG ITL	#81 +0.1 +0.1 +0.1 +0.1	50 + 10 + 15 + 15 + 17 + 17	0.10 0.20 0.45 0.14 0.35	+0.25 +0.14 +0.17 +0.17 +0.17 +0.40 +0.64 +0.41
GOVERNI Bop 28 "Ne" Assirte Bolgaue France Bermany Invisord Bally	MENT	80 2 ym -0.02 -0.12 -0.13 -0.13 -0.34 -0.25	+0 +0 +0 +0 -0 -0 +0	SPR 10 10 14 17 05 06 29	+0.34 +0.16 +0.22 -0.06 +0.06 +0.06 +0.06		+0.04 +0.13 +0.21 -0.07 -0.24 +0.16 +0.27	A TELEFIE	1.16 1.16 1.35 1.02 1.11 1.24	+0.12 +0.02 -0.79 -0.18 +0.23 +0.43 +0.17	ELIROZONE Sep 38 ISPN Prance Telcom Ing Dank AV Bayor Hype W Ba	CREI 6 & P rating AAA AA- AA- AA- AA- AA- A	01.705 Raid debts 01.705 07/07 01.706 02/02 02/02	Caupn 5,000 6,250 5,825 3,800 6,750 7,250	Currency code DEM FRF DEM MLG ITL DEM	#8.1 +0.1 +0.1 +0.1 +0.1	50 + 12 + 15 + 15 + 17 + 11 +	090 F 0.10 0.20 0.45 0.14 0.35 0.78	+0.26 +0.14 +0.17 +0.17 +0.40 +0.64 +0.41 +0.32
GOVERNI dup 28 "We" Assicte Belgium Franci Franci Franci Franci Bermany Imiand Baly Luxenmung	MENT	80.22 ym	**************************************	SPR 79 10 10 14 107 05 96 29 05	+0.24 +0.16 +0.25 +0.00 +0.00 +0.00 +0.00 +0.00		+0.04 +0.13 +0.21 -0.07 -0.24 +0.16 +0.27 +0.15	*****	1.16 1.15 1.07 1.11 1.24 1.21 1.16	+0.12 +0.02 -0.79 -0.18 +0.25 +0.43 +0.17 +0.02	EUROZONE Sep 28 KSW Plance Telcom Halfar Ing Bank AV Bayer Hype W Ba Crad Fancker Thousand-Brendi M	CREI 6 & P rating AAA AA- AA- AA- AA- AA- AA-	01.705 Rad data 01.706 117.607 01.706 02.705 02.705 02.705	Coupn 5.000 6.250 5.850 5.750 7.250 8.275 5.250 7.128	DS VS Currency code DEM FRIS DEM HLG ITL DEM RIF PRIS DEM	#81 +0.1 +0.1 +0.1 +0.1 +0.1	50 12 + 10 15 + 15 15 + 15 17 + 11 13 + 15	0.10 0.20 0.45 0.14 0.35 0.78 0.42	+0.25 +0.14 +0.17 +0.17 +0.17 +0.40 +0.64 +0.41
GOVERNI Bep 28 "Me" Anstrie Belguire Freined Freinen Belguire Freinen Belguire Freinen Belguire Freinen Belguire Freinen Belguire Belguir	MENT	80 2 ym -0.02 -0.03 -0.12 -0.13 -0.13 -0.09 -0.09	+0 +0 -0 -0 +0 -0 -0 +0	SPR ym 10 14 14 17 05 06 06 07	+0.22 +0.16 +0.22 -0.06 +0.06 +0.06 +0.06		+0.04 +0.13 +0.21 -0.07 -0.24 +0.16 +0.27 +0.15 -0.07	******	1.00 1.16 1.05 1.00 1.11 1.24 1.24 1.16 1.16	+0.12 +0.02 -0.79 -0.18 +0.25 +0.43 +0.17 +0.02 +0.21	EUROZONE Sep 28 KPW Prance Telcoon Halder, Ing Bank AV Bayer Hyou W Ba Cred Foncier Thorason-Brendi Int Generale das Baser	CREI 6 & P rading AAA AA- AA- AA- AA- AA- BBB+	01.705 Rad debs 01.706 11.705 07.707 01.705 02.703 02.703 03.704	Coupn 5,000 6,250 5,850 5,850 7,250 7,250 8,375 6,250	DS VS Currency code DEM FRIS DEM HLG ITL DEM RIF PRIS DEM	+0.1 +0.1 +0.1 +0.1 +0.1 +0.1 +0.1	50 + 50 + 50 + 50 + 50 + 50 + 50 + 50 +	0.00 F 0.10 0.20 0.45 0.14 0.35 0.78 0.42 0.36	+0.26 +0.14 +0.17 +0.17 +0.40 +0.64 +0.41 +0.32
GOVERNI Bop 28 "Me" Anstria Bolpiute Finland Agency Germany Invitation Michaelland Portugal	MENT	800 2 ym -0.02 -0.03 -0.12 -0.13 -0.13 -0.25 -0.07 -0.00	+0 +0 +0 -0 +0 +0 +0 +0 +0 +0 +0 +0 +0 +0 +0 +0 +0	SPR 70 10 14 17 05 05 05 07 19	+0.22 +0.16 +0.22 -0.06 +0.06 +0.06 +0.06 +0.06 +0.06		+0.04 +0.13 +0.21 -0.07 -0.24 +0.16 +0.27 +0.15 -0.07 +0.22	*******	1.30 1.16 1.35 1.07 1.11 1.24 1.21 1.16 1.45	+0.12 +0.02 -0.79 -0.18 +0.23 +0.43 +0.17 +0.02 +0.21 +0.33	ELIROZONE Sep 38 ISPN Prance Telcom leafter, ing Benk AV Baryor Hype VY Be Cred Fancier Thorason-Brandi Int Senesiale dies Elsor Spark of Chien	CREI 6 & P rating AAA AA- AA- AA- A- BBB+ BBB	01.705 Rad debs 01.705 07.707 01.708 02.702 02.703 03.704 03.704	Coupn 5.000 6.250 5.850 5.750 7.250 8.275 5.250 7.128	DS VS Currency code DEM FRIS DEM HLG ITL DEM RIF PRIS DEM	#01 #01 #02 #03 #04 #04 #04 #04	50 40 12 40 15 40	0.00 8 0.10 0.20 0.45 0.14 0.35 0.78 0.42 0.36 2.72	+0.26 +0.14 +0.17 +0.17 +0.40 +0.64 +0.41 +0.32 +7.22
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FT-City Course

12 October - 30 November 1998 Barbican Centre, London

The FT-City Course provides an excellent introduction to London's financial markets and institutions. Arranged twice a year by FT Conferences and the City University Business School, the course runs over eight weekly afternoon sessions and covers a wide ranging syllabus which includes Most Investment Discover Germanica 24 City practitioners sharing their knowledge and experience. Arrian Chief Executive Officer Chief Sun.

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GOVERNMENT BONDS In New York and Khozem Merchant in London

The decisive victory by Gerhard Schröder in the federal election in Germany at the weekend had minimal impact as attention in European markets remained fixed yesterday on the prospect of a cut in interest rates today by the US Federal Reserve.

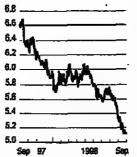
There would be "very limited market implications" from the switch to the left in mittee. Germany, said Phil Tyson. senior analyst at HSBC.

BUNDS was quiet anyway 300,000 contracts traded.

In the cash market, the US 30-year government bond yield on the 10-year bund stood at 3.97 per cent, while a strong performance by short-dated issues led to a further steepening of the vield curve, reflecting expectations of a more aggressive interest rate cut than previously expected. The long end of the market is still recovering from last week's big auction by the Bundesbank.

US TREASURIES were mixed in early trading ahead of today's meeting of the Federal Open Market Com-

At noon, the 30-year bond was down & at 105%, yield-Trading in GERMAN ing 5.134 per cent; the 10-year note was down 🛓 at ahead of the Fed meeting. 1084, yielding 4,579 per cent; with the 10-year future set- and the two-year note was tling down 0.01 at 113.61 with down 🛓 at 100%, yielding



Recent remarks by Alan Greenspan, Federal Reserve chairman, have indicated that the FOMC meeting may result in the first change in US interest rates since

past by Mr Greenspan, many analysts are expecting a cut of 25 basis points in the Fed funds target rate, now at 5.50 per cent. But some believe it basis points to have the

points was priced into the market last week, so yesteras traders awaited the outcome of the FOMC meeting. In early trading, the yield curve flattened a little as the short end saw profit-taking based on last week's run-up, while the long bond made

A cut of at least 25 basis

modest gains. However, the picture changed later as stronger international markets and a sharp rise in equity prices of the continuing uncer-

Based on the gradualist diminished demand for the tainty in global financial approach favoured in the long bond, pushing it into markets. Technical factors negative territory. Meanwhile.

announced that testimony by Mr Greenspan before the Andy Bevan, senior interna-House banking committee will take an easing of 50 on risks posed to the finan- Sachs. cial system by hedge funds had been set for 10am on Thursday.

Robert Rubin, Treasury Secretary, said that he did day brought little movement not see a credit crunch arising from the problems associated with last week's nearcollapse of the hedge fund, Long-Term Capital Manage-

> UK GILTS modestly outperformed other European markets, encouraged by the large unwinding of swaps transactions by one or two investors as a consequence

market", where banks calcu-

late their total trading expo-

sures at the end of each day.

Many believe the valuations

used are too rosy or are not

Louis Bacon, chairman of

Moore Capital Management,

a global hedge fund, says

that existing "value-at-risk" models should be applied

more effectively. Banks

should also insist their

hedge fund clients use stan-

dard "value-at-risk" models

applied rigorously.

rather than any "fundamenliquidation of positions, said tional economist at Goldman

"Attention is still firmly on the Fed; a 25-basis point cut is expected." he said. adding that the market may be disappointed by this modest reduction.

The December gilt future settled at 115.54. up 0.06. on turnover of 51,000 contracts on Liffe. in the cash market. the yield on 10-year gilts was

4.96 per cent. The latest UK trade figures showed a deficit of £1.4bn, Analysts said the data, broadly expected, showed the balance of payments was stabilising.

Perhaps more important.

many economists have noted

with growing concern the

effect hedge fund losses in

one market can have on

another, unrelated market as

the funds liquidate their

positions to cover the higher

This in effect links unre-

lated markets together and

thus reduces the scope for

non-leveraged investors to

diversify their holdings. But

again there is a problem of

definition because invest-

ment banks themselves also

all its forms is a growing

worry for regulators," said

an economist at an invest-

ment bank, "It tends to

exaggerate upswings and

exaggerate downswings. A

lot of people are starting to

think that this problem

should be addressed at the

"Leveraged investment in

take positions on margin.

margin calls.

NEWS DIGEST

EMERGING MARKETS

Malaysia removed from further MSCI indices

Malaysia will be removed from Morgan Stanley's MSCI Emerging Markets Free series and the MSCI All Country Free indices by the end of November. The move is in response to the introduction of capital controls by the Malaysian government at the start of this month, and follows Morgan Stanley's removal earlier this month of Malaysian prices from its Developed Market series, one of the leading international indices used by investors.

Early this month, the Malaysian government imposed a series of capital controls, including obliging foreign investors to hold Malaysian securities for one year before repatriation. It also imposed a fixed exchange rate on the Malaysian ringgit of M\$3.80 to the US dollar.

"The new restrictions as well as the uncertainty surrounding the future environment, particularly regarding the timing and value of the proceeds from sales of Malaysian securities, have de facto eliminated Malaysia from the universe of investment opportunities available to international Investors," said Capital International Perspective, which

manages and calculates Morgan Stanley's indices.
Capital International said Malaysia would continue to be a component of the broader Emerging Markets series, which measures the performance of emerging equity markets around the world, and the situation concerning Malaysia would be reviewed.

For investors still using the MSCI Malaysia index, a discount of 30 per cent will be applied to its valuation. The discount will be applied by using an exchange rate of M\$5.43 to the dollar rather than the official rate.

With foreign investors locked into Malaysia for at least one year, the market balance has been artificially modified - the prices of Malaysian securities have moved up by 28 per cent since the end of August and by 47 per cent since the start of September. Emiko Terazono

ASIAN BONDS

INTERNATIONAL BONDS

Schroders to launch fund

Schroder, the UK investment house, is bucking market perceptions to launch an Asian bond fund next month. Despite the Asian financial crisis of the past 16 months. Schroder believes Asian economies will bounce back.

"The pricing of default risk in Asia is too high at the moment. We believe the region will recover quickly because it contains the key ingredients for growth, such as a young, educated and cheap workforce," said Kelvin Blacklock, fund manager at Schroder.

The Schroder Asia bond fund will take on three broad classes of risks: currency, interest rate and credit. Some 80 per cent of the fund will comprise corporate and govemment debt. Schroder manages more than \$31bn in Asian markets (excluding Japan); some \$2.2bn is in Asian fixed Income, of which \$420m is invested in emerging debt markets. Khozem Merchant

Soul-searching by regulators after LTCM

The increasingly mainstream view is that many leveraged funds have grown large enough to pose a systemic risk, writes Edward Luce

Thether (and how) key questions policy-makers will be asking in the next fact that many already route few days.

Although the \$3.5bn bailout of Long-Term Capital Management last week Greenwich, Connecticut, but involved no public money, is registered in the Caymen the New York Federal Islands. Reserve clearly thought it was "too big to fail".

with a growing sense of disquiet about the role played by leveraged investors in the ses, has ensured that the issue will be discussed at the

"Regulation is clearly on their [central banks'] minds." said one hadge fund manager based in New York. But it is much easier said

WORLD BOND PRICES

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BENCHMARK GOVERNMENT BONDS

Red list flet Day only Wile chy Month Date Coupon Price Yield yield yield chy yist

funds is one of the drive more hedge funds offshore, notwithstanding the most of their business through tax havens. LTCM. for example, is based in

Second, as private limited liability companies, most This realisation, coupled hedge funds operate at a high level of secrecy.

LTCM, which is one of the most inscrutable funds in recent emerging market cri- the business, was notoriously bad at informing its own investors where its World Bank/IMF meeting exposures lay. Getting hedge which starts in Washington funds to disclose their today. funds to disclose their so-called "value-at-risk" would therefore be an uphill

struggle. Third, hedge funds depend exclusively on wealthy individuals and professional investors for their capital

One of the pitfalls is that subscription, whereas regu- have had such ridiculously methods used to "mark to to regulate hedge regulation could simply lators are normally more high exposure to LTCM," investor.

However, perhaps the

concerned with the protec- said a hedge fund manager tion of the ordinary retail in London. Also, in LTCM's case many banks clearly waived the collateral trickiest objection is that requirements normally many believe existing regu- imposed on hedge funds.

Bank credit departments were clearly ignored otherwise these banks would not have had such high exposure

lations are already flawed. The fact that so many leading banks had exposure to LTCM yet had no idea about not much better off.

Bank credit departments were clearly ignored other-

BOND FUTURES AND OPTIONS

III NOTIONAL PRINCH BOND FUTURES MATER PRISOLOGI

Any decision to extend hedge funds would therefore involve some soul-searching the extent of how highly about the effectiveness of leveraged it was suggests the internal controls banks that the regulated sector is use for their proprietary

trading risk. For example, a growing number of bankers worry wise these banks would not about the accuracy of the

109.92 84.173

for their own operations. Against this is the increasingly mainstream view that regulatory oversight to many leveraged funds have grown large enough to pose a systemic risk to the financial system. The potential repercus-

sions of an LTCM bankruptcy underlined this with many fearing it could have sparked a run on investment

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Denmerk	4	.70 +0.76				4.86	+0.92	+0.28
Finland	4	39 +0.45	-0.19) Switzert	and	2.91	-1.03	-1.57
France	4.	.11 +0.17	-0.47			4.79	+0.85	+0.21
Germany	3.	94 -	-0.64			4.90	+0.64	-
10000	4,	.34 +0.40	-0.24	I ECU		4.18	+0.24	-0.40
kaiy	4.	45 +0.51	- -0. 13		decactive D	and France	maäon	
Japan	Q.	.84 -3.10	-3.74	London d	issing. " Jii	er Year ch	asing.	
Netherlands		.11 +0.17			d Angle pas	i .		
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Sep 28	dale	Соцоп	Rating	price	yield	γlo	yld	US
E BATT								
Crostie	02/02	7,000	P86	92,2044	9.74	-0.61	-1.05	-5.75
Poland	07/04	7.125	885	101.4616	6.80	-0.03	1 96	+2.38
graets	06/07	10,000	CCC-	24.2500	45.14	+0.39	∔45.14	+40.60
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Crostie	02/02	7,000	B86~	92,2044	9.74	-0.61	-1.05	-5.35		
Poland	07/04	7,125	885	101.4616	6.80	-0.03	1 96	+2.38		
Russia	06/07	10,000	CCC-	24.2500	45.14	+0.39	+45.14	+40.60		
M LATO(A										
Argentina.	89/27	9,750	BB	86.3400	11.37	-0.06	-4,11	+5.26		
Brazil	05/27	10,125	88-	64.1880	16.0	-0.68	-2.28	+10.77		
Mexico	05/26	11 500	56	101.5000	11.32	-0.15	<u>-2.42</u>	+6.24		
W 7654								- "		
China	07/06	7,750	868+	95.3309	8.53	-0.01	-2.19	+4.09		
Philippines	10/16	8.750	88+	74.5120	12.30	-0.08	-1.02	+7.50		
Thalland	04/07	7.750	885-	80.4195	11 4D	-1,46	-205	+6.86		
M AFRICAN	MEDICE B	WY								
Lebanon	07/00	9.125	05-	102.9366	7.32	-0.61	2.96	+2.90		
South Africa	10/06	8.375	BB+	85.8654	11.12	-0.55	-0.81	+6.62		
Turkey	09/07	10,000	В	63 0000	13 36	-0.93	-2.10	+8.82		
E SMD7 1	THE	•	•							
Argentina	03/23	5.750	88	70.0000	9.05	-0.30	-1.68	+4.05		
Brazili	84/14	D.000	88-	63,2500	12.00	-0.46	-3.17	+8.25		
Mexico	12/19	6.250	68	75.6250	8.80	-0.09	-0.09	-3.01		
Venezuela	03/20	6.750	B+	66.2500	10.83	-0.36	~1.96	+5.91		

Open	Sett price	Change	High	Low	ESL VOL	Open int
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-	107.34	+0.22	-	-	0	40
•	107.45	+0.18	-	-	O	1674
AT IN COLT I	TURES (LF	E10010	100 10003	at 100%		
Open	Sett price	Change	High	LOW	COL VO	Open int
114.96	115.16	+0.46	115.20	114.96	1/5	3792
114.75	115.54	+0.60	175.68	114.73	21:376	14753
HLT FUTURES	OPTIONS (LI		000 100213	at 100%	PINS	
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0.71		-	.47	1.17	1.54	1.63
0.53		-	24	1,49	1.96	1.90
el, Calla 4782 P	AS ARE Provide	er eske de	en Inc., Calle	39036 Puts 2	4559	
ASURY BOND	FUTURES (C	BT) 8100.0	00 32nds o	100%		
AŞORY BOND Open	FUTURES (C Set price	BT) S100.0 Change	00 32nds o	f 100% Low	Est. vol.	Open et
Open 129-25	Sent price 129-31		High: 130-01	Low 129-20	Est. vol. 505,325	Open est,
Ореп	Sett price	Change	High	1.0w 129-20		Open et. 708,907 72,234 809

CURRENCIES & MONEY

EMPAGING WARREN Malaysia removed from further MSCI indices

PROPERTY AND ADDRESS.

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D-Mark weakens as SDP triumphs

MARKETS REPORT By Andrew Bails and

Christopher Adams

The D-Mark weakened against the dollar as German business leaders warned against a return to tax and spend policies.

Few currency dealers predefeat for Helmut Kohl in Sunday's German elections. Gerhard Schröder's Social and Democratic Party, which defeated Mr Kohl's Christian Democratic Union party, is negotiating the terms of a coalition with the Greens.

The Greens have previously demanded a commitment to hefty increases in indirect taxes as a condition for entering such a coalition.

Oskar Lafontaine, chairman of the SDP and a candidate for finance minister in the new government, called for a cut in interest rates to help fight high German

+0.1329 4-5 - 501 +0.0779 7- 602 +0.0779 7- 602 +0.058 132 - 257 +0.0614 501 - 041 +0.078 601 - 247 +0.078 7- 247 +19.09 120 - 355 +0.0779 327 - 362 +0.0775

+0.0022 035 - 940 +0.0021 180 - 187 +0.0017 753 - 766 -0.25 828 - 015 +0.0016 026 - 043

+0.1105 889 - 000
+10.82 585 - 209
-10.0073 485 - 891
+1.905 245 - 494
+0.10057 44 - 783
+0.10324 800 - 688
+0.2005 591 - 922
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1,7038 2,0184 2,5761 17,1822

72.4839 18488.97

The D-Mark lost a pfen-ning, falling from DM1.67 to do anything radically differ-DM1.68 against the dollar by ent on fiscal policy". the end of trading hours in

Markets abhor policy confusion. In normal times, a weakening D-Mark would be expected. But these are not normal times. With deependicted such a crushing ing turmoil in emerging markets, jittery stock markets, and concerns about the US economy, the D-Mark Economists played down fears over potential fall-out

for the German currency. "The affects of the German election are pretty minimal," said Alison Cottrell, international economist at Paine Webber. "This is not a gov-

POUND IN NEW YORK - Prev. close -1.6985 1.6956 1.6900 1.6695 1,7045 1,7016 1,6959 1,6755

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2,0045 2,5576 17,0730 1,8923

8,7300 Entitle 2,6666 465,636 1,1463 3,2333 12,6876 294,129 243,730 13,4626 2,3764

2.9188 13.2993 72.5009

72-5099 72-5110 1862-20 18364-50 15-722 8-546 232-240 201-174 6-4743 6-454 3-4600 3-422 75-1996 74-4996 8-3937 2-4718 9-872 9-8569 201-20 201-2018 9-8-512 88-490 66-5790 88-1570

10.8771 8.8924 9.5709 2.8546 496.022 1.1434 2826.1 58.9036 3.2183 12.5757 292.53 242.637 13.3569 2.361

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76.3259 5.3763 2.8734 10.2526

3.460 2.0

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10,8392 8,5375 9,5115 2,6369 800,279 2613,64 58,5368 3,1974 12,6361 291,341 261,378 13,2506 2,2362

20 20,7 20,7

14312

Moreover, although an unknown quantity, Mr Schröder is more pragmatic than ideological. His success is largely the result of adopting economic policies broadly similar to the party the SDP has now booted out

between Janan's ruling Liberal Democratic Party and opposition parties, apparently ending weeks of political wrangling, failed to lift the yen. Currency strategists were

■ A deal on financial reform

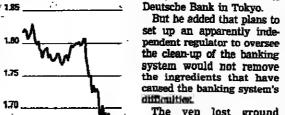
sceptical that the agreement would bring about the far-reaching changes needed to stem the economy's slide. Under the terms of the agreement, reached at the

needed to write off Y520bn of loans to Japanese Leasing and two other affiliates. "Cutting off debtors such as Japan Lease is a positive weekend. Japan's ailing Long Term Credit Bank (LTCB) will be nationalised, egregious inefficiencies in the financial system will be its non-performing loans put into a resolution bank, and

77.8

88.4

Against the D-Mark (DM per S)



+0.0574 232 - 255 +0.206 800 100 +0.001 105 - 105 +0.0254 155 - 155 +0.0055 804 - 105 -0.0055 877 - 887 +0.27 107 - 203 +0.27 107 - 203 +0.27 107 - 203 +0.051 107 - 103 +0.051 107 - 103 +0.051 107 - 103 +0.051 107 - 103 +0.051 107 - 103 +0.057 107 -

+0.0003 896 - 996 +0.6002 844 - 846 -0.0003 116 - 120 -0.156 850 - 906

+0.0004 -075 - -

1.4887 1661.85 34.6800 1.8850 7.4350 172.345 142.740 7.8585 1.3824 1.7041

11.8690 34.8020 5.4354 5.5573 1.8872 291.990 1.4962 1.9025 7.4610 72.956 143.330 7.9462 1.757 1.770

0.9988 1.1847 1.5132 10.0980

7,7490 42,5450 10960,00 3,8566 136,860 2,0342 44,1000 3,7307 1,7280 8,8700

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11,80% 34,6257 6,394 5,1098 1,626 1,627 281,58 1,4879 1861,28 34,6257 1,8918 7,4512

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1.6924
1.7748

134,885

20112 45,0225 3,7611 1,8948 8,871

-1.7 -10.2 -1.1 1.0

41.4935 11.7913

■ Expectations of a cut in the rest of the business sold. US interest rates will be put to the test today, when the possibly to Sumitomo Trust.

The deal included an undertaking not to provide LTCB with the public funds OTHER CURRENCIES

be positive in the long of the US Fed, indicated last term," said Ken Landon of week that rates may have peaked.

Yesterday, US Treasury secretary Robert Rubin spoke out.

"Our dollar policy remains the same. As we've said over the last couple of years, a caused the banking system's great concern of ours and one we share with the Japa-The yen lost ground nese government is the against the dollar, slipping weakness of the yen.

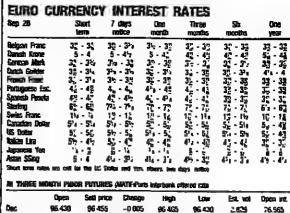
from Y135.4 to Y136.4, before rallying after the end of Latin American economies. and Brazil in particular, which holds elections on Sunday, would weigh heavily on the FOMC.

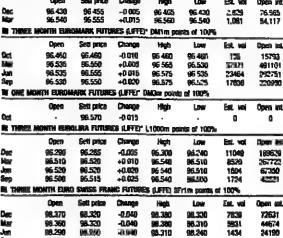
"The question is whether it will be a quarter or a half point Everyone expects a move. If there is no cut, after Mr Greenspan highlighted the risks last week, it would send a confusing message. This would be more of a

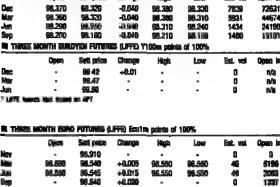
worry for the stock market than currencies," said Gerard Lyons, chief economist at DKB International.

11 8625 34 1975 6 373 5.0462 1.6568 308.11 1.5023 1640.5 34 1975 1.5023 170.235 141.005 7.812 1.3478 1.3478 1.3478

WORLD INTEREST RATES MONEY RATES 8.00 4.60 4.50 3% 32 5.00 2.75 1.00 5.00 0.50 5.07 3.30 IN S LEGAT DEA LINES ECU Linked Da SDR Linked Da

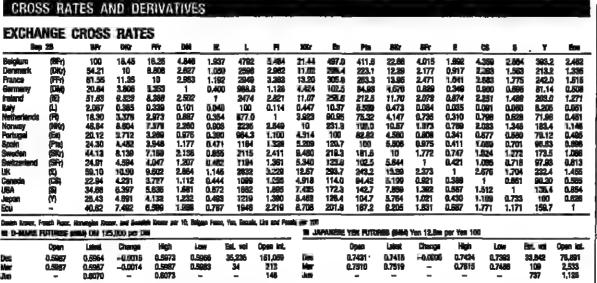






0.240 1.165

0.176 0.255 0.360 Forex, Futures & Options



Est. vol 35,236 34 Open int. 161,059 213 148 Change -0.0015 -0.0014 Latest 0.7418 0.7519 EMS EUROPEAN CURRENCY UNIT RATES LONDON MONEY RATES

338.940 0.785415 7.48666 166.790 1941.72 6.58436 1.96371 13.8166 40.5082 201.465 2.21410 8.97758 -1.537 +0.00641 +0.00178 +0.14 +0.00583 +0.00184 +0.0134 +0.01372 +0.209 +0.0018777 +0.209 257.000 0.796244 7.54257 168.220 1957.61 8.63186 1.97738 13.9119 40.7844 202.692 2.22799 8.01125 -5.06 -1.35 -1.07 -0.85 -0.72 -0.69 -0.67 -0.82 -0.98 4.74 0.81 0.45 0.25 0.16 0.13 0.12 0.07 0.06 0.00 Sterling CDs Treasury Bills Bank Bills Lip to 1 1-3 3-6 month receive months 4 6.5 6.5 6.25

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94.95 95.23 95.31 -0.01 -0.01 High 95.03 95.25 95.42 485,039 481,259 413,796 112,029 144,047 108,623 94.91 95.23 95.25 BASE LENDING RATES Excelor Trust Limited 8.50 Bonton & Ven Financial & Gen Bank 8.00 Sun Bank 95.90 95.12 96.12 +0.07 1,387 148 22 95.84 Riccent Plenting & Co7.50 Habib Bank AG Zurich 7.50 Unity Trust Bank Pic 7.50 Whitevery Lattlew 7.50 C. House 8. Co 7.50 Whiteway Lattiew
el-lembros Bank 7.50 Yorkshire Bank
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Invested Bank (JN) Ltd7.50 Wenthern of Landen 7.50 7.50 ELECALARIX OPTIONS (LIFTE) CALLIN points of 100% 7.50 Dec 7.50 7.50 Julian Hodge Bank 7.50 0,070 0.135 0.230 0.135Lioyda Barik Midfaral Senk Nati Washninster 7.50 7.50 7.50

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By Kenneth Gooding Mining Correspondent

Boliden, the Canadian-Swedish mining company, said yesterday 95 per cent of the material that escaped from a waste dam at its Los Frailes lead-zinc mine near Seville in Spain had been cleaned up and mining would restart next month.

Production of zinc concenrial, would start in December, seven months after the dam burst and released 5m cubic metres of toxic sludge gest national park and one of the region's most important tourist attractions.

Boliden also responded to a report into the incident by Eptisa, Servicios de Ingeneria, which is investigating the causes. Eptisa said a slippage of bedrock 14 metres below the original surface, resulting from pressures from the dam and the waste deposited in it, had caused

Boliden said that neither a 1977 dam construction study nor a dam stability study in 1996 had provided an adequate prediction of the behaviour of the bedrock.

The dam was constructed to hold \$2.6m cubic metres of waste and to reach a height of 32 metres, Boliden said, and at the time of the collapse it contained 15m cubic metres of waste and reached a height of 28 metres.

Boliden has reserved \$34m towards the cost of the clean-up but has accepted no liability. Legal proceedings are under way to determine responsibility and liability for damages.

Los Frailes was scheduled to produce about 125,000 tonnes of zinc, roughly 1.6 per cent of global output, and 47,000 tonnes of lead, not quite 1 per cent of the world total, this year.

COMMODITIES PRICES

LONDON MIETAL EXCHANGE

MALOT O PER TORS

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4010-15

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US cts equin 514.00

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5360-65 5375-80 5385/5380 5370-75

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Closs Previous High/low AM Official

BASE METALS

EC stands firm on agricultural price cuts

By Michael Smith in Brussels

The European Commission said yesterday it would stick to its plan for cutting support prices for agricultural products after an analysis of cluded that the outlook remained positive.

It said its report on prospects for cereals, meat and dairy markets until 2005 underlined the case for changing the common agri-

his proposals for cutting exports. guaranteed prices for beef, cereals and dairy products by 30, 20 and 15 per cent respectively.
The proposed changes to

ward by the Commission. There had been speculation that world financial

problems and weak agricultural markets might prompt cultural policy. "There is no the Commission to revise its basis for changing our posi- proposals, now being considered by European Union

missioner, would not change EU's biggest market for farm

Information for yesterday's report was collated before the Russian financial crisis. A Commission official conceded that problems in agricultural markets con- the common agricultural pol- the Russian market could icy are part of the Agenda affect negotiations between agricultural products will be out of production, the EU's 2000 reform package put for EU member states on Agenda 2000 but added: "I growth in demand that will want to counter the idea that the Commission will change its proposals."

He said Russia's problems could lead to calls for deeper reform because the EU would need to be more com-

The report said the outlook for agricultural markets tions on the basis of existover the next decade was ing unreformed agricultural "fairly positive" when compared with the situation in the 1980s and 1990s. "There is a broad consensus that the 213.2m tormes by 2005. If 17.5 yields per cow. The dairy medium-term outlook for per cent of land was taken characterised by strong generate a sustained expan-

sion in trade," it said. from non-OECD regions, in particular in Asia and Latin America, will constitute the main driving force behind these favourable prospects."

The report makes assumppolicy. It predicts total EU cereals production rising from just over 200m to intervention stocks - bought in 2005, assuming no change

"The expansion of demand to more than 50m tonnes. after 2000. Assuming exports

MARKETS REPORT

Oil and gas producers in the

US said they had shut plants

and evacuated employees in

the Gulf of Mexico region

yesterday as Hurricane

Georges hit the Louisiana

The region provides about

14m cubic feet of gas and 1m

barrels of oil a day - about a

quarter and a sixth respec-

tively of US gas and oil pro-

However, it failed to blow

through the oil markets, and

the November contract for

Brent blend on London's

International Petroleum

by Paul Science

Hurricane shuts

nal stocks, now some 600,000 tonnes, would jump to 1.5m tonnes by 2005.

The report forecasts a slight decrease in milk production and an increase in cow herd is predicted to drop from 21.7m in 1997 to 18.6m from farms under the guar- in milk quotas.

· Dirk Ahner, director of anteed prices system would grow from about 14m economic analysis in the Commission's agriculture Beef output is seen as directorate, said strong prosdropping before rising again pects for cheese exports at the EU's limit under commitments to the World world trade restraints, inter- Trade Organisation.

such mechanism exists to

support the aluminium price

anywhere near to current

levels," Credit Suisse First

Boston said yesterday in its

latest Metals Watch report.

buying of aluminium at

about the current price level

by big aluminium users such

as US. carmakers, which

could help prices. Alumin-

\$1,345.5 a tonne, down \$2.50.

ium closed yesterday at

Gold fell back from Fri-

day's four-month high. It

was "fixed" at \$292.25 an

ounce in London compared

with the morning fix of

\$298.80 and Friday after-

London International Finan-

cial Futures and Options

Exchange, the benchmark

November contract ending

un \$45 at \$1.682 a tonne on

Global coffee output is

estimated at 104.7m bags for

1998-99 against 92.7m for

1997-98, according to the

sation. Brazil, the world's

to produce 33.9m bass.

Coffee futures ross on the

noon's level of \$298.10.

volume of 4.347 lots.

CSFB expects strategic

Problem year for African tobacco

African tobacco growers are facing a difficult year after a sharp drop in prices. The International Tobacco Growers' Association said prices across the continent have fallen up to 40 per cent this year compared with 1997.

"Growers across Africa are undoubtedly suffering considerable hardship because of the low prices," said David Walder, chief executive of the ITGA. "For some of them, producing the tobacco is no longer proving economic."

oil and gas plants African tobacco growers had been expecting a small fall in prices this year, but the prices had fluctuated "Although supply-side much more than usual, he responses provide a 'safety net' for the copper price at around the current level, no

In Zimbabwe. Africa's largest tobacco exporter, prices were 40 per cent lower at the start of the year, and are now 33 per cent down. according to the ITGA. Prices in Zambia are 36 per cent lower, while Malawi prices are down 19 per cent.

In Tanzania, where prices are 15 per cent lower than last year, the government has removed the tobacco export tax in an effort to help local farmers.

"Tanzanian production is countries in the region, so prices tend to be lower. But the growers there say they simply can't survive on the prices they are getting." Mr Dia rehiew

Zimbabwe 165,000 tonnes of tobacco in 1997, of which 97 per cent was exported. Malawi, the continent's second biggest tobacco grower, produced 153,000 tonnes.

China is the largest tobacco grower, producing International Coffee Organithough most of it is consumed domestically. Other largest producer, is expected big producers include India

state countries. Russia is the petitive. Caltex may lose into rivers flowing through Coto Donana, Europe's bigseat national park and one

in Indonesia

Chevron and Texaco, which operate in Indonesia as Caltex, the country's largest oil producer, risk losing 10 per cent of production capacity if government officials opt this week to hand a block of fields over to Pertamina, the state oil and gas company.

An official taskforce is expected to recommend whether to extend a 25-year lease for the Coastal Plains Pakanbaru block, held by Caltex, which expires in 2001. Pertamina has been lobbying hard for the field, which produces 77,800 berrels a day. Members of the taskforce indicated this month that they supported

Although Pertamina has yet to make a claim for any other lesse coming up for renewal, the case of Caltex is being watched by oil executives as a test of the new government's attitude towards foreign investors. Pertamina has long been

Preclous Metals continued

-1.3 385.0 381.1 2.218 6.808 -0.8 385.0 381.2 2.843 5.489 -1.3 - 14 151 -1.3 386.0 388.9 3 34

-0.27 16.10 15.25 50.089 172.7k -0.20 16.17 15.65 22.000 77.342 -0.18 16.09 16.00 8.558 45.557 -0.19 16.11 15.23 3,437 19.465 -0.15 16.25 16.02 1,172 19.555 -0.18 16.34 18.13 956 11.698

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2.065 -0.116 2.195 2.051 64,719 24,772 2.300 -0.082 2.410 2.290 19,524 41,891 2.520 -0.075 2.510 2.515 5,773 33,563 2.585 -0.055 2.585 2.580 3,083 30,925

2.475 -0.045 2.520 2.475 2.114 20,785 2.340 -0.020 2.370 2.330 851 10,000 99,567282,235

Latent Day's Open price change 19gir Low Yel Int 45,40 -0.15 46,65 45,25 11,458 15,259 45,50 -0.24 46,70 45,40 10,552 33,126

45.50 -0.04 45.60 45.70 45.50 2.68 10.001 45.70 -0.22 47.40 45.70 425 5.006 47.60 -0.11 47.90 47.60 229 3.534 48.15 -0.41 48.60 48.15 286 2.853 28.178 55.63

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IN CHEE OIL MARS (1,00) COMM. MAN

ers, turning it from a de facto ministry into a company by transferring its production sharing contracts to the government. The company would also

that would curtail its pow-

lose its monopoly on distribution, making room for foreign investors, Caltex included, which have been eager to set up refineries and gas stations. This has led Pertamina to

look at increasing its own production but Priyambodo Mulyosudirjo, director for ment, said it would expand onshore rather than into costly and technologically challenging offshore fields. This will make Pertamina Caltex said it has already

gained experience in tertiary

Grains and DIL SEEDS

276.75 +0.00 276.05 221.00 10.996 20.700 281.75 +0.50 223.00 283.00 4.822 20.406 300.00 -0.50 372.00 283.00 686 6.465 310.00 -0.50 372.00 300.60 12.60 12.001 316.00 -0.50 - 10.00 - 10.00 12.001 325.50 -1.00 329.25 327.00 37 445 20,140 130.86

212.75 +2.25 213.50 208.75 42.75 180.848 225.50 +2.50 226.00 221.00 6,893 66,718 223.00 +2.50 225.50 226.00 2,599 25,048 288.00 +2.00 225.50 236.50 2,595 3,672 243.50 +1,75 244.00 241.00 150 5,988 261.75 +1.50 282.00 249.25 901 18.072

72.75 -0.29 72.00 73.00 36 757 75.25 - 78.50 78.50 18 671 76.76 - - - - - - - - - - - - 23 77.76 - - - - - - 23 77.00 - - - - - - - 71

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24.58 - 24.73 24.44 7,502 18,500
24.80 +0.01 24.95 24.90 13,881 49,351
24.83 -0.04 24.95 24.95 25,238 12,686
24.81 -0.07 24.95 24.72 2421 17,232
24.72 -0.15 24.85 24.70 884 8,546
24.70 -0.17 24.85 24.96 11,29 9,585
24.84 24.74 -0.17 24.85 24.86 11,29 9,585

129.2 +1.1 123.9 126.8 11,157 20,058 133.9 +1.1 134.5 131.5 11,937 70,177 136.3 +1.4 136.5 133.9 3,273 15,932 140.5 +1.8 141.0 138.2 1,438 15,549 144.0 +0.5 144.5 142.0 758 8,492 149.5 +1.4 149.8 147.7 385 8,518

ML SOYABBAN OIL CUT (NO,000NOS CUMSATS)

Clase Pres 924 91

PULP AND PAPER

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Minor Metals from Metal Bulletin Buropaan free market, \$ per pound in warehouse (ast week's pricas in brackets, where changed, Arthropys (98,65%, \$ per pound in 1,300-1,400) [1,300-1,400] [1,300-1,400] [1,300-1,400] [1,300-1,400] [1,300-1,400] [1,300-1,3

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enhanced oil recovery technology, including processing of water pumped into the wells, needed to extract in the fields. Much is too viscous or trapped in rocks, but content to farm out fields to Caltex believes it can get oil foreign contractors but it is bracing itself for a draft law by-product from nearby pulp



mills, and boost recovery by more than 35 per cent. "They can't just copy that technology, it's ours," it said, "It will cost Pertamina lots of money to treat the

water, for instance." Mr Priyambodo concedes Pertamina has not used such technology but says Caltex has yet to apply it commercially. It said it has sponsored its own studies and could finance research and flowing by injecting lignin, a application, estimated at \$1.3bn, from cash flow.

SOFTS

Sep Dec Mar May Jel Sep Tutul

+17 1836 +14 1876 +14 1801 +14 . -+14 -+74 -

+46 1764 1736 273 963 +46 1699 1637 4,347 16,428 +44 1625 1890 1,255 7,766 +47 1686 1683 22 2,842 +47 1580 1548 98 1,232 +47 1866 1647 22 473 487 1866 1847 22 473

6.93 -0.11 7.10 6.91 8.972 20,792 7.41 -0.06 7.58 7.36 7.706 89,229 7.55 - 7.84 7.50 946 14,972 7.56 - 7.77 7.95 956 9,759 7.87 - 8.08 8.00 458 0,389

73.45 +0.85 73.50 72.50 26 90

96.75 +0.85 100.80 97.00 5.823 16,485 102.05 +0.60 107.00 107.00 5.823

102.05 +0.00 103.90 103.90 172 4,507 105.00 +0.85 107.00 103.90 772 4,507 107.75 +1.20 - 177 944 118.50 +1.75 112.05 108.00 81 238

M COTTON MYCE GOLDERS, COMMENTS

Oct Disc Mar May Jel Total

YOLINE DATA

Open Int 357 122 487

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IN CONTROL OF CICE CIT, SOCIED: CONSUMENT

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Caltex has offered to reduce its take from the field from 15 per cent to 10 per cent and to adjust bonuse The government may offer the field for open tender or persuade Caltex and Pertamina to improve co-operation but there is bitterness among Pertamina directors over the lack of technology

Exchange was \$14.32 a barrel in late trading, 11 cents below Friday's close. Among metals producers, Alcan Aluminium said it had and injuries. transferred by Caltex since i first pumped oil at the field

shut its electrical cable plant in Bay St Louis, Missouri, as a precaution against damage On the London Metal Exchange, base metals traded quietly, with threemonth copper ending at \$1,663 a tonne, \$2.50 below Friday's close. Nickel finin 1973, although it did train ished \$50 lower at \$4,090 a tonne, while zinc slipped \$7 Perturcha staff in enhanced

to \$993 a tonne.

MEAT AND LIVESTOCK JOTTER PAD

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		Day's			7	Opes	
	7100			LOW	Yes	int.	
		-0.878		69,600		29,609	
ŀ				61,850		1 M	
1				63,100		18,175	
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					1,004	101,922	
Ш		CIME (4	0,000lbs	confe-	M)		
		_	**	42.060	_	8,804	,
	43.100 40.700	+1.300	45.200 40.800	42,050 39,550	1,951	13,409	,
	43.100 40.700 43.625	+1.300 +1.025 -0.075	45.200 40.800 43.900	42.050 39.550 42.800	1,951 2,261 739	13,400 8,647	,
	43.100 40.700 43.625 44.150	+1.300 +1.025 -0.075 -1.225	43.200 40.800 43.900 45.275	42.050 39.550 42.800 44.050	1,951 2,261 739 198	13,409 8,547 1,939	,
	43.100 40.700 43.625 44.150 82.825	+1.300 +1.025 -0.075 -1.225 -1.075	45.200 40.800 43.900 45.275 53.300	42,050 39,550 42,800 44,050 52,200	1,951 2,261 739 198 336	13,409 8,547 1,939 1,898	
	43.100 40.700 43.625 44.150 82.825	+1.300 +1.025 -0.075 -1.225 -1.075	45.200 40.800 43.900 45.275 53.300	42.050 39.550 42.800 44.050	1,951 2,281 739 198 339 174	13,409 8,547 1,939 1,898 779	
	43.100 40.700 43.625 44.150 82.825	+1.300 +1.025 -0.075 -1.225 -1.075	45.200 40.800 43.900 45.275 53.300	42,050 39,550 42,800 44,050 52,200	1,951 2,261 739 198 336	13,409 8,547 1,939 1,898	
	43.100 40.700 43.625 44.150 82.825 82.876	+1.300 +1.085 -0.075 -1.226 -1.075 -1.860	45.200 40.800 43.900 45.275 53.300 83.700	42,050 39,550 42,800 44,050 52,200	1,951 2,261 739 198 339 174 5,794	13,409 8,547 1,939 1,898 779	

LONDON TRADED OPTIONS Sirbs price 5 tower - - Oute --

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LONDON SPOT MARKETS

ML CROOS DE POS (per	barrel)	407-		
Dubai Brent Blend (dated)	\$13.49-3.64x - \$14.87-4.41	-0.35 -0.18		
W.T.L	\$15.55-5.57x	-0.21		
Promium Gasolina	\$156-757			
Ges (iii	\$127-128	-1		
Heavy Fuel Oil	\$71-73			
Hephibs.	\$139-142	· 43		
Jet fuel	···~ \$144-146	3		
Digggi ST MATTERAL CAS Serve	\$139-140	-3		
Backer (Oct)	1268-12,73	+0.16		
Potroleum Argus. Tel. Links	ent Blend (dated) \$14.37-4.61 ent Blend (dated) \$14.27-4.62 TL TL TL SEE PRODUCTS HAVE protect defeary CF entires Gasoline \$156-157 ent (ii) \$127-128 eavy Fuel (ii) \$71-73 pittina \$159-142 et fuel \$144-146 goal RATURAL GAS (Force/form)			

Spiral first park asjig Spiral first park asjig 514,09c \$352,00 \$286,50

Open interest totals are for all traded months.	Tin (Kusta Lurspur) 20,23; Tin (New York) 280.5
INDICES	Catife (five weight) 77.97p -1.01* Shapp (five weight) 77.40p -2.85* Pige (five weight) 38.53p +0.38* Lon. day sugar (stat) \$177.40 +0.50* Lon. day sugar (with \$216.20 +0.10*
Sep 28. Sep 25. worth ago year ago 1480.5 1475.3 1509.7 1893.0	Series (Esq. 1000) Unq Malzo (US Ng3 Yellow) E109 00 Wheet (US Dark North) Unq
Sep 23 Sep 24 month ago year ago 202.79 203.90 III ISS 1946 (Banc: 1970 = 100)	Rubber (No.c) 48.750 +0.25 Rubber (No.c) 49.250 +0.25 Rubber (NL RSS Ref) 263.50m
Sep 25 Sup 24 month ago year ago n/s 153.65 141.44 196.36 UNE WARRHOUSE STOCKS (transc)	Cocumet Gil (*10)\$ 645.0y Palm Cili (Malay)\$ 700,0 Copra (*10)\$ \$410.0y 2.5 Southeam Alia) 154.0y +1.0
Attractions +2,190 to 510,350 Attractions step +20 to 77,890 Copper +2,725 to 401,800 Level -225 to 144,325 Michael -66 to 56,766	College Quickeles i Indias S4.20 Woollope (S4x Super) 275p

CROSSWORD No.9,799 Set by HIGHLANDER

Small earthquake starts to rock backward Italian city

a gamble (8) drip (9)

10 Literature: try right away 3 So raised a third of Lonsomething new (7)

11 The most closely related are in a cosy situation (7)

12 New, big, hard grub (4)
13 Intruder is very French, a
footballer possibly (10) 15 Stop: don't start fighting; take a holiday (6) film (5)

16 is unable to add a word of 8 Misplaced trust takes hold

thanks for musical version 20 So-called drug increase? Put one's foot down (5.2)

24 Not performing well playing the green, which is disconcerting (3-7) 26 Oral link with Asian lan-

guage (4) (8)
28 About to wake up from 19 Oval ball in a manner of speaking (8) drinking bout (7)

speaking (8)

write about the air and sea

22 Agree inusically with Cow-

and hear first lady's on a drip (9) don's capital (4) 5 Main case involved one suf-fering from memory loss

without one on the way up

. /50

(8) 6 Cleaner reacts badly to symbols (10)
Dances in some sections of

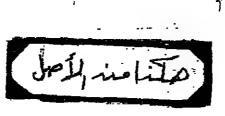
of old teachers (6) 9 Dry out in small house or hotel offering special treat-21 Look -fhrough highbrow selection made by librarian about unper class (2)

17 Drag head of Norwegian royal family to a place in 18 Starts to build up try, combining with lock and prop

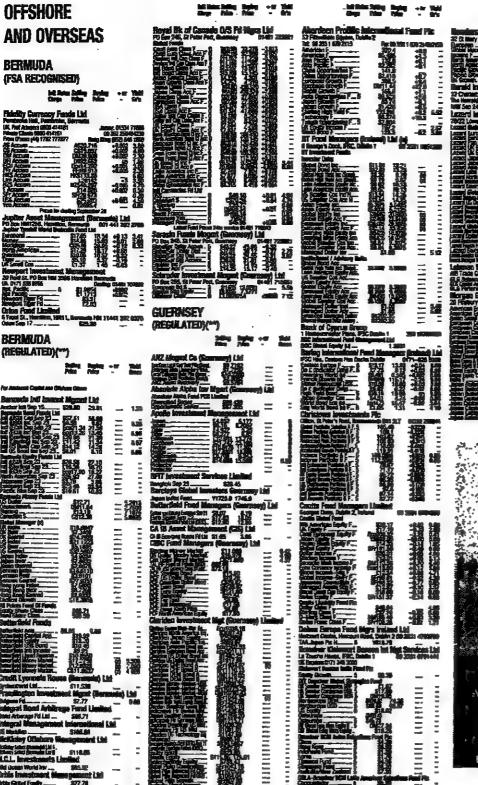
30 Naomi's daughter-in-law not so cruel? (8)

31 At this point heartlessly clate an unorthodox view and three points about parking sign (4)

Solution to Saturday's prize puzzle on Saturday October 10. Solution to yesterday's prize puzzle on Monday October 12.

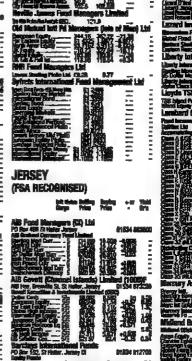


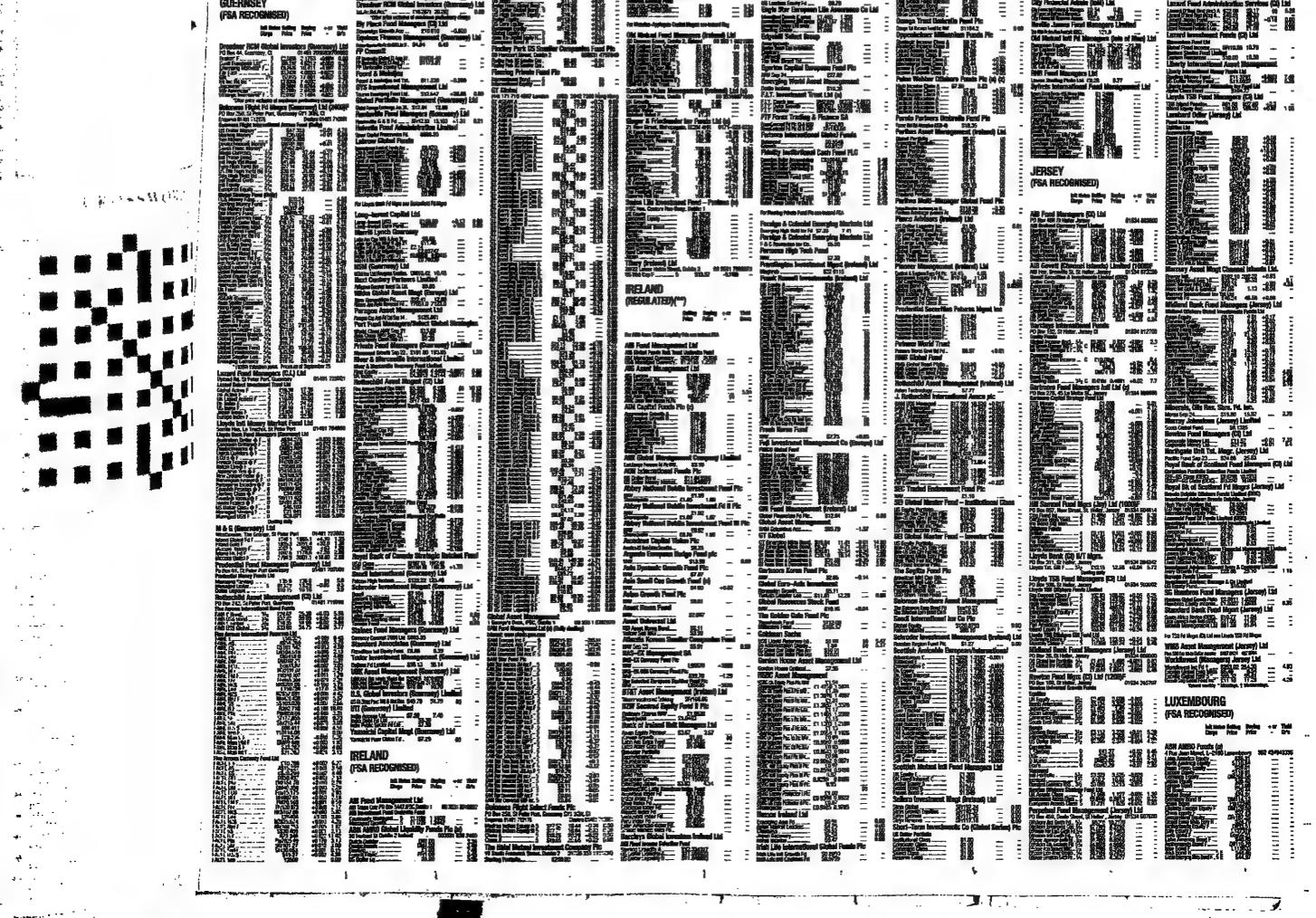
price cuts Proble ricane shuts nd gas plants





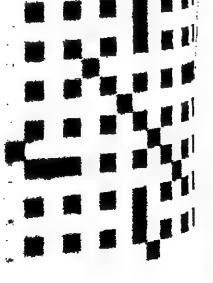




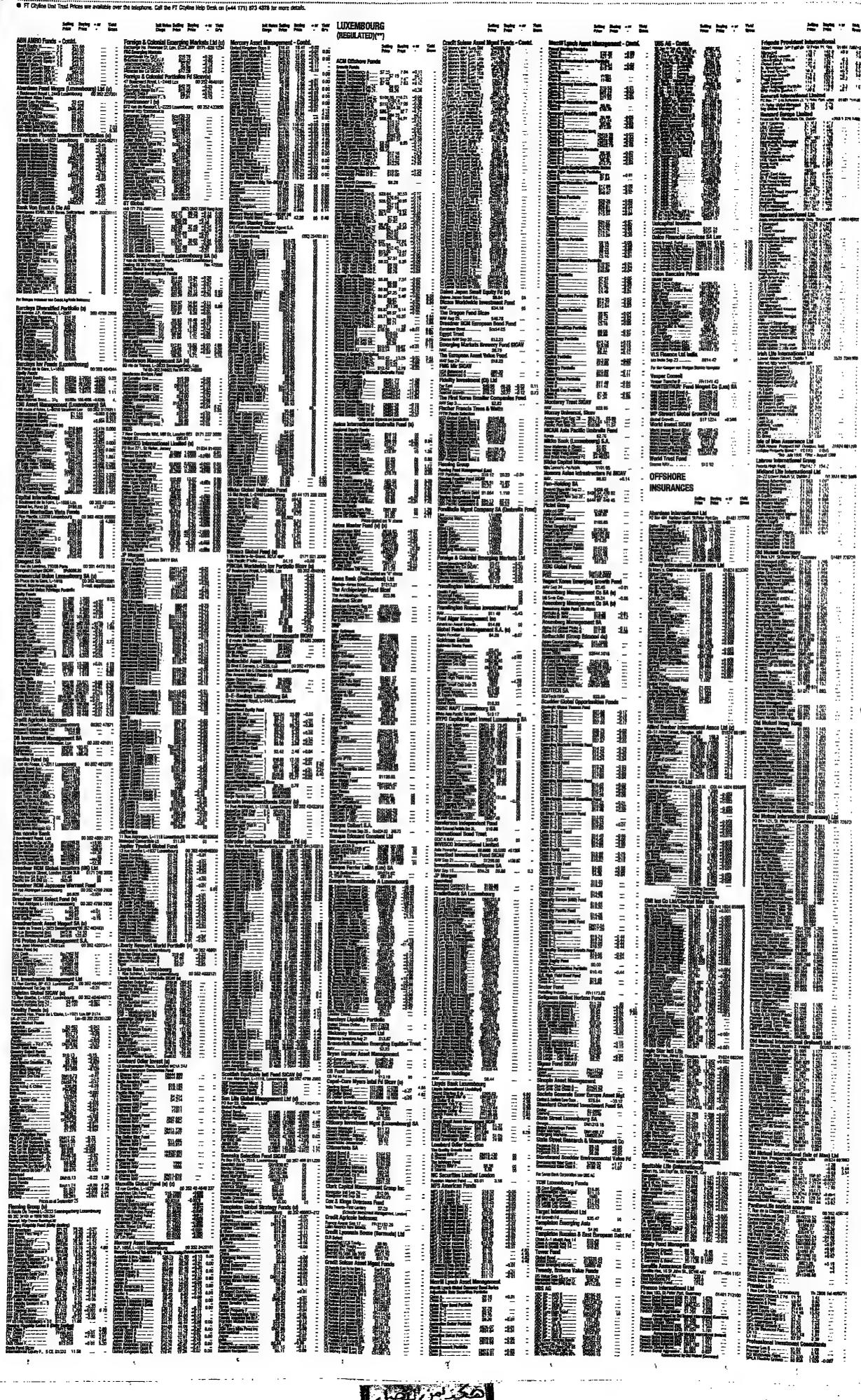


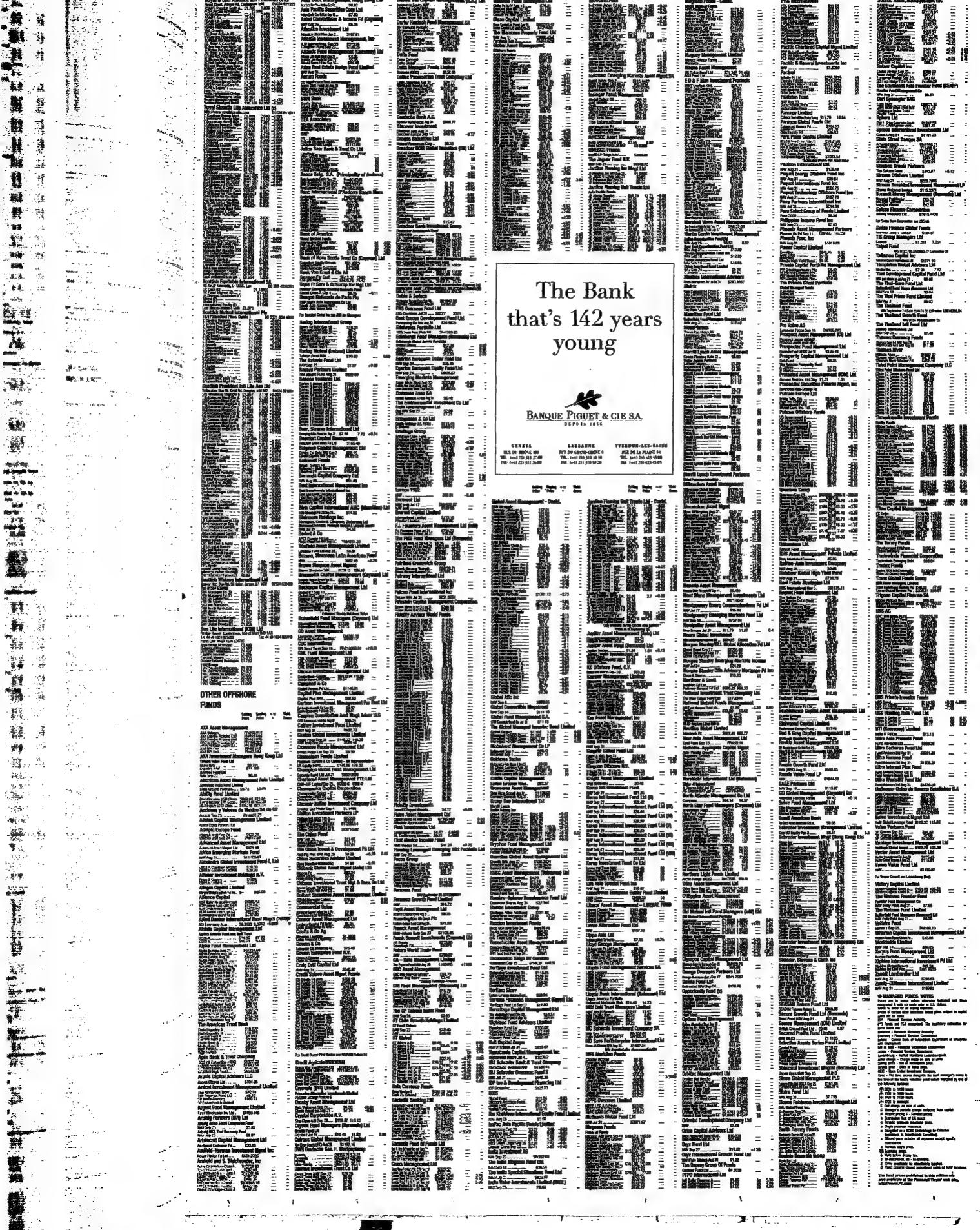






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STRANGER FINE

MARKET REPORT By Steve Thompson. UK Stock Market Edites

the US hedge fund, might be only the first of a series of for 50 basis points. disasters, had a restraining

market yesterday, ket committee will opt for a kets. reduction in interest rates after today's meeting in than 125 points shortly after

BT slips

in heavy

turnover

COMPANIES REPORT

and Paul Chark

By Peter John, Martin Brice

because of regulatory con-

An article in a Sunday

newspaper said David

Edmonds, the new industry

watchdog, was looking at

ways of further diluting BT's

There was also speculation

that European investors may

be tempted to pocket some

BT gains in readiness for the

next tranche of the France

placement of France Tele-

com started yesterday and

the details would be

announced by the end of the

week. The placing is expec-

ted to come in the form of a

UK fund managers may

have less lesway than their

continental peers to shift

funds from the UK. But one

analyst said there might be

some temptation to lighten

holdings anyway because of

the stock's comparatively

The shares ended 9 lower

at 787p with turnover of 15m

heavier than normal, mak-

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n uor nut ng ng ipp: A convertible bond issue.

Fund managers said pre-

Telecom privatisation.

market dominance.

time tonight.

Dealers were insistent that Concerns that the near- a cut of at least 25 basis failure last week of Long points had already been fac-Term Capital Management, tored into the market, while some said they were hoping

But a firm opening by effect on London's stock Wall Street, which followed up last Friday's 26-point gain Such fears countered the on the Dow Jones Industrial widespread optimism in Average with a good initial global markets that the US showing, rescued London Federal Reserve's open mar- and other European mar-

The Dow shot up more

Comments by the new reg-

ulator suggesting the mobile

phone industry could also

come under pressure, saw

Vodafone fall 27 to 698p and

which has a big stake in

There was some much-

needed good news for

Booker shareholders as the

stock responded positively to

the news that the company

There was more good news

British Block

Life Book in Elipsenster

suppliers Minist

Officer Claim Te

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t hiseston or Security of this Orange 14 to 567p. Securicor.

Cellnet, fell 13 to 367p.

value terms.

British Telecom, one of had recruited Stuart Rose.

London's most liquid stocks, former chief executive of

came under pressure retailing group Argos, as

stocks in the market in John Napier, formerly man-

with the appointment of FTSE 250, climbing more

3069.2 3052.4 3039.9 IMR2 3947.6 3953.9 IUNIU 3090.1

Sep 28 Sep 25 Sep 24 Sep 23 Sep 22 Yr ago 11/gh

8277.4 8082.1 3112.3 3153.8 3096.4 3363.5 3884.6 3035.6 3.47 3.40 3.08 3.42 3.55 4.22 2.72 19.48 19.39 19.75 18.96 19.58 21.94 28.49 15.80 19.37 18.25 19.57 18.26 19.30 21.54 28.59 15.71

Sep 24 Sep 25 Sep 24 Sep 2 Sep 22 Yr ago

41,121 807.8 68,225 4511.0 1196.1

FT Moroccan Telecommunications Conference

This major FT conference will provide a unique forum to review the liberalisation of the selecommunications sector in Morocco and assess the new opportunities for foreign business and investment as the market opens up. The Government has recently announced proposals for a second GSM licence and debate is now focusing on the possible privatisation of itsester Al Maghrib, the state controlled PTT.

a US rate cut.

The PTSE 100 index ended an erratic session 32.5 higher Wall Street's big gains saw at 5,093.5. Blue chips had kicked off the day in good heart, with some keen buyin the two main Asian marwhich closed 1 and 3 per cent higher respectively. despite news of the failure of Japan Leasing Corporation, Japan's biggest-ever bank-

initial optimism

aging director of Hays, as

The shares, which have

retreated sharply this year.

rallied strongly to close 15

One of the attractions for

Booker may have been the

experience Mr Rose gained

during the fight for survival

A spurt of share buying by

directors helped sentiment

in Business Post. The stock

had fallen from 958p earlier

this year to a 52-week low of

175p. Yesterday it was the

best performing share in the

that Argos put up during the

non-executive chairman.

higher at 10614p.

takeover by GUS.

Washington. An announce—the US opening, driven by a proved short-lived, with nerment from the Fed is expectable rule in shares in the vousness about hedge funds. Turn into another wobble responded to the prospect of tors away from the market and prompting a general slide in share prices until the buyers return.

Marketmakers, caught out many times in the recent ing stimulated by good gains past by "false dawns". remained highly sceptical of kets. Tokyo and Hong Kong. the market's ability to maintain a positive stance for any length of time.

"We've finished steadier today but underneath the market really doesn't feel that good," said one market-

than 23 per cent or 521/2 to

The directors' share buy-

ing was led by founder and

chief executive Peter Kane,

who spent about £500,000

buying 325,000 shares at 225p

each. Four other directors

bought an additional 20.000

Close Bros were sold down

55 to 466p after a cautious

statement. Full-year results

from the specialist merchant

banking group were accom-

panied by a warning that

trading in the current year

Close warned that while it

in 1998, the current year

would be more challenging

Hyder firmed 2 to 915p

helped by Warburg Dillon

Read which increased its

recommendation on the

stock to "buy" from "add".

The upgrade follows a period

ducer, added 71/2 at 1081/2p with help from press reports

that the company is close to

signing long-term contracts

Leading media stocks put

RJB Mining, the coal pro-

of underperformance.

with PowerGen.

FINANCIAL TIMES

Conferences

The Market Opening Up

orocco

DISTINGUISHED SPEAKERS INCLUDE

Minister of the Public Sector and Privates

HE Mr Abderrahuttne El-Youssouli

Superiale Vice President, Motorial lac Drector, Central and Eastern Europe, Middle Eust and Africo, Howevola Lid

Mr Mostafa Tercal nce Nationale de Réglementation des Télécommunications (ANRT)

Mr Gerald Lukeenski

Mr Jeremy Boardman

Mr Navia Kapita

Mr Ian Segarbroad

23 & 24 November 1998, Marrakesh

global financial markets.

could be challenging.

shares at the same price.

Best and worst performing FISE sectors

ted shortly after 7pm London banking sector, which vulnerability driving invessorer rather than later because the fundamental problems, plus the hedge fund trouble and bank exposure to that, haven't gone away," he said.

The market's second liners matched the performance of the leaders. The FTSE 250 index finished the session 24.1 ahead at 4.553.0 helped along by a mostly positive batch of corporate news. although the midcap arena was not without its casual-

The proved the market's most turnover in the market.

on a strong performance as

selected investors appreci-

ated the sector's lowly rat-

ing. Media stocks are tradi-

tionally the first to fall foul

of an economic downturn

but they are strong cash gen-

erators and expected to trade

at a premium to the market.

improved 25 to 563p.

commission threw a spanner

about the proposed deal.

Takeover target

because of the downturn in 198%p after the US trade

"You always feel that we'll vulnerable area, with the stock prices of two minnows, Car Grown and Stentor, iosing more than half of their respective values - the latter was eventually suspended. The FTSE SmallCap index settled 8.9 points lower at 20026

Turnover in the equity market topped the tho mark, eventually reaching 1.09bn shares, beefed up by a number of share buy-back operations, notably in

Activity in Anglian alone accounted for 265m shares. smallcap stocks or about a quarter of total

an advance of 13 per cent is

press reports that Aston Villa would be at the receiving end of a bid from Carlton powered the shares 471/2 to 7071:p. Carlton, which yesterday announced the launch of a new TV service called ONdigital in November, was up 12 at 400p.

Hones that the hid for TLG

premium to the 175p bid from Wassall in the hope that Coopers would increase its 1600 bid.

The cash and paper offer However, Panmure Gordon has the sector trading by Henlys for chassis maker on only 16.2 times current Dennis was last night worth year earnings compared with 461p a share. Dennis was the market (excluding oils static at 4600 while Henlys was unchanged at 414p. Mayand financials) trading on flower has offered 450p in EMI gained 22 to 375p and cash for each Dennis share -Pearson, which owns the the screens showed that the

Chiroscience firmed 115 to

proposed takeover by Marsh recovered 55 to 40214p in & McLennan of the US. In response to positive com-August, Marsh offered 225p a ments by the chief executive share for Sedgwick but the at a healthcare conference trade commission has asked hosted by Bear Stearns, the for additional information US broker, on Friday. The company was reassur

Shire's sole supplier. a target for takeover in the Oasis Stores, the women's long-awaited consolidation fashion retailer, unveiled

than the same period in 1997. The figures also slightly

or 33% to 598%p ahead of exceeded brokers' expectainterim figures due out tions in spite of being today. There has been some released against a background of increasing gloom

board makers. Nevertheless,

Speculation sparked by

would end with a higher offer from Cooper of the US evaporated as it walked away, leaving Wassail victo-

The stock had stood at a

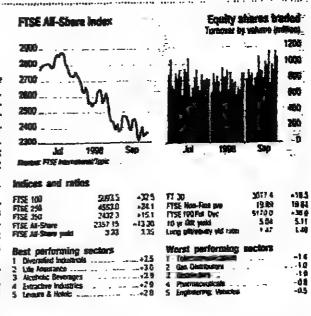
Financial Times, added 27 at bid price from brokers was had achieved strong growth £11.05. United News & Media 455p for Dennis shares.

> Sedgwick slid 11% to 247%p ahead of a research and development presentation to analysts today.

Shire Pharmaceuticals into the insurance broker's

ing about production of treatment for children. Pro-Fairey Group was up 121/4 duction was affected in at 29214p after weekend press August by an explosion at reports that it was set to be

of the European defence results significantly better Cobham was up 6 per cent



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STOCK MARKETS

US rate cut hopes calm investors' nerves

WORLD OVERVIEW

Hopes of a US rate cut provided respite for otherwise jittery markets as investors tried to weigh the implications of the new German government, news of another US hedge fund facing losses and a Y2,180bn bankruptcy in Japan, writes

Asian markets rallied on the US Federal Reserve

market committee, which the strength in Wall Street. on German share prices, said meets today, will cut the France shrugged off a ? per David Marsh. European Federal Fund rate.

Hong Kong gained more than 3 per cent while Bangkok rose 2.7 per cent, shrugging off the the collapse of 1 per cent along with Spain. Japan Leasing, the largest bankruptcy yet in Japan. Tokyo gained ground thanks to buying by state-run postal

heightened expectations that hourses, which lost earlier gains on profit-taking, closed Board's policy-making open higher on late support from

cent fall in Castorama Dubois, due to disappointment over its merger with Ringfisher of the UK, to rise while Italy gained 4 per cent.

Kohl era in its stride.

tre-left government.

The Xetra Dax index

closed 93.15 or 2 per cent higher at 4,677.56, largely on

the back of Wall Street, as

local investors awaited

details of Chancellor-elect

Gerhard Schröder's new cen-

Utilities, however, had a

rocky day on concerns that a

government including the

environmentalist Greens

would push for an end to

Veba, owner of electric

utility PreussenElektra, lost

DM3.74 to DM92.50 while

Visg. parent of Bayernwerk.

fell to a low of DM1,155

DM20.30 higher on the day at

DM1,248. RWE was DM2.50

Analysts noted that any

new restrictions could hurt

profits of power suppliers

vide a third of Germany's

the day's winners, helped by

an improved dollar and

ahead of the international

Paris motor show, which

opens to the press today and

the public on Thursday.

BMW rose DM99 to DM1_150

and VW DM10 at DM125.

Against the trend, Daimler

The banking sector was

also in focus as Hypo-

Vereinsbank dismissed

rumours that it was plan-

DM138, Dresdner put on

DM2.01 to DM67.70 and Alli-

anz jumped DM14.40 to

DM22.50 to DM120.50 as CS

First Boston raised its

eased 85pfg to DM145.

Motor stocks were among

lower at DM87.50.

nuclear-generated energy.

Germany, which was inftially lower on uncertainty over Chancellor-elect Gerhard Schröder and his plans to form a coalition with the Green Party, closed up 2 per cent. International factors

strategist at Flemings Research.

But uncertainties over the policies of Mr Shröder's coalition did affect overall sentiment and some individual stocks. Mr Schröder's election victory marked the "return of political risk", said Holger Schmieding, of Merrill Lynch, although it also presented some opportu-

losers of the day, hit by worshares, especially DIY chains, could benefit from likely tax reform by the new

The markets yesterday were rooting for a 25-basis point cut in the US. John Llewellyn, global chief econ-

effects of banking sector

exposure to global hedge

funds, climbed strongly.

Aegon gained F18.90 to

F1 159.60 and ING F1 3.20 at Fl 93.80. Abn-Amro rose 80

Philips rose F14 to F1101

following an upgrade by

ker cut its earnings forecasts

for this year by 13 per cent

but - spurred by the recent

relative weakness for the

shares - raised its recom-

mendation from 3-neutral to

KLM fell Fil to Fi 54.20 as

the sellers hit home hard

MILAN featured a sharp

rise in BCI as a battle

between two groups of rival

shareholders intensified

after Friday's stern profits

warning from the sirline.

cents to FI 34.70.

ding behaviour.

index shows that investors' at the lowest level since the

news that two German

banks, Deutsche Bank and

two of the largest sharehold-

ers in Italy's fourth largest

bank placed a possible merger with Banca di Roma

in doubt, and could pave the

way for a BCI merger with IMI-San Paolo instead.

BCI, suspended limit-up at

one stage, resumed trade

stock's trading band to 15.

per cent. The shares closed

L1,169 higher at L10,453

while IMI jumped 1.2,398 to

erabank, had become

ries over possible pressure have shifted from US infla-from the Green Party to tion to US growth, as indiabandon nuclear power. Mr cated by comments from Marsh said some retail Alan Greenspan, Fed chair-

man, that greater uncertainty and risk aversion may also lead to more cautious Risk aversion among investors has increased. Lehman's 90-day risk averseness

MARKET FOCUS

Swisscom sale key to recovery

of the world's top performers in 1997, is licking its wounds. When it peaked in late July, the Swiss Market Index of blue-chip stocks was up more than a third since the start of the year at over 8,400 and rapidly narrowing the with the Dow Jones

1,000 points higher At the end of 1996, the Dow had been nearly twothirds higher than the SML By the end of 1997, the gap by late July it had shrunk to 10 per cent.

Since then, the SMI has fallen more than a quarter, the gap with the Dow has more than doubled to over 1.900 points, and talk of the SMI overhanling the Dow'in points terms has again evap-

Rank Julius Reer's September market view notes the correction was not unexpected considering Switzer-land had been enjoying its second best bull run since 1925 with a performance. including reinvestment of dividends, of 213 per cent. Nevertheless, the setback

pares with its current level

of close to 6,000. He believes

the market is close to bot-

toming out after its recent

sell-off and is selling on 17.1

While attention is forced

on the problems of the Swiss

banks, they are overshad-

owed by Novartis, Roche and

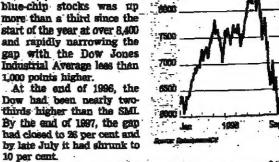
times next year's earnings.

23,935 and San Paolo put on 12,444 to 123,016. Telecom Italia ended L578 all but one of the SMI stocks were showing gains, led by UBS and Credit Suisse, Swithigher at L11.922 after the talephone company presented its strategic plan to zerland's top two bank stocks, both up well over 50 per cent. At the end of last and Morgan Stanley confirmed the share as a strong week Credit Suisse had more buy. Cellular phone unit Tim than halved in two months and UBS shares were down put on 1.441 to 1.8,985. The real-time Mibtel index

put on 742 or 4 per cent to Mirko Sangiorgio, head of close at its high for the day research at Geneva private of 10.297. bankers Pictet & Cie, has MADROD edged higher trimmed back his six-month forecast for the SMI from 8,250 to 7,000, which com-

alped by a further rally for leading banks. BBV gained Pta45 at Pta1,660. The bargain hunters latched on to building stocks. Dragados gained Pta160 to Pta3,800 and FCC Pts260 to Pts6.570. The general index finished 8.22 higher at 715.54.

ritten and edited by Michael



SMI Nestle is up more than s quarter this year - the of under-performance, has

Simon Marshall-Lockyer. of BT Alex Brown International, is optimistic that the land can again start to outperform its European peers. He estimates Swiss earnings will grow 14 per cent in 1999, slightly ahead of the market is selling on 16 times 1999 earnings compared with

18 times for France and close to 19 times for Germany. Next weekend should she light on whether Swiss and this confidence when the government prices Swisscom. Switzerland's biggest privatisation and Europe's

iggest IPO so far this year. The initial price range of SFr330 to SFr410 implies an estimated 1999 price earnings multiple of between 13 and 16 times and a prospec tive dividend yield of between 3.3 per cent and 2.7

If the Swisscom issue flops, then the problems facing Switzerland's stock market will be more serious than the recent setback

William Hall

Dow surges ahead of Fed rate decision

US equities surged across the board in early trading amid rising expectations Federal open market committee would result in a cut in interest rates, writes Richard Tomkins in New

In early afternoon trading, the Dow Jones Industrial Average was up 106.84 at 8,135.61 after being ahead more than 130 points during the morning. The Standard & Poor's 500 index was up 11.69 at 1.056.44 and the Nasdan composite index was

17.35 ahead at 1,760.94. Analysts are expecting tomorrow's FOMC meeting to result in a cut of at least 25 basis points in the Fed funds target rate, especially after last week's bail-out of the Long-Term Capital Management hedge fund, which shook financial markets

Investors also took comfort from calm in international markets and news that Japan's ruling and opposition parties had resolved their main differences over key banking

Among blue chips, the biggest gainer was McDonald's, which shot shead \$3 or 5 per cent to \$604 after the company announced a \$3.5bn stock buy-back and said it expected to meet analysts' third-quarter earnings estimates of 69 cents a share. Procter & Gar strong gainer, adding \$2% to

Financials were ahead on hopes of an interest cut.

\$601 after confirming plans to spin off Conoco. its oil subsidiary. Among technology stocks, America Online was up \$4 at \$118# after reporting on-target net profits for its fiscal fourth quar-

In toyland, Galoob Toys shot up \$3% or 42 per cent to agreed to be taken over by Hashro for \$12 a share in cash. But Hashro lost \$% to \$30% after warning that third-quarter profits would be hit by a downturn in

in convertible loan notes.

on 70 cents at C\$47.90 in good two-way volumes while

C\$62,70.

65 cents at C\$25.70. Barrick hard

shed 35 cents to C\$21,30. Alcan Aluminium improved 60 cents to C238.10. JP Morgan was up \$\frac{1}{2} at helped by positive broker \$89%, BankAmerica \$1% at comment. Leading conglom-\$644, and Bank One \$1% at erate Canadian Pacific rose

Wall Street's early gains cent to R\$27.50. Petrobrás plus talk of a cut for US interest rates got behind Latin American stock markets, sending share prices higher across the board.

SAO PAULO, visibly weak over the past two sessions, shot forward in improving volumes with the benchmark Bovespa index gaining 315 or 4.7 per cent to 754.45

Among leading stocks. Telebrás receipts gained 5.7

São Paulo shoots higher

advanced 4.9 per cent to MEXICO CITY pushed ahead 116.44 or 3.1 per cent to 3,820.15 on the IPC index

"It's a bet on the Fed Everyone's talking about a US rate cut this week," said one broker.

CARACAS rose 4.2 per cent at midsession with the IBC index up 144.68 at 3,621.79 in spite of a slightly per cent to R\$90.40 and Ele-trobrâs improved 6.6 per oil prices.

ter to June.

orders from Toys R Us. Reynolds & Reynolds gained \$1 to \$161 after the Dayton, Ohio, company said that it had agreed to sell its healthcare systems unit to InfoCure for \$50m, commising \$40m in cash and \$10m

TORONTO tracked Wall Street higher in early tradbanks and golds were mixed. The 300 composite index was 110 36.58 at 5.882.30 at moon. The telecoms sector achieved some of the morning's better gains. BCE put

ern Telecom added C\$1.50 at Banks remained unsettled by global hedge fund concerns. Royal Bank of Canada shed 55 cents to C\$62.70 but

equipment suppliers North-

Bank of Nova Scotia added Golds too were choppy. and 20 cents to C\$31.20 but Placer Dome

recommendation and year the carbon and graphite group and set a near-term price target of DM160. CSFB said the upgrade

was based on the expectedly positive news for the sector coming from UCAR International of the US, the largest manufacturer of graphite electrodes.

ost DM70 to DM1,330 after

Shares in Johannesburg

pushed higher, buoyed by a firm bond market and a

steadier day for the rand.

3 per cent at 5,293.4.

The all share index ended up

Dax unfazed by Kohl defeat

group said it expected 1998 sales to be 5 per cent lower than forecast as a result of the global financial crisis. PARIS ended a volatile sion with moderate gains. The CAC 40 index, which

sank to 3.246.54 at one stage. finished 27.05 better at 3,387.64 in heavy turnover of France Telecom came in

for an early rush of selling as talk of a share sale ran round the market. The rumours centred on an offer the telecoms group.

Later in the day, dealers were able to confirm that leading banks were carrying out a pre-placing of shares and convertible bonds. Best bets in Paris pointed to a price of FFr850 for the direct equity content of the float.

The shares, which touched a low of FFr347.4, railied dur ning to merge with Dresdner Bank and Allianz. HypoVering the afternoon to close off FFr7 at FFr363 in heavy einsbank rose DM3 to turnover of FFr1.2bn.

Motor stocks gained ahead of the Paris motor show. Renault added FFr17 at FFr250 and Peugeot FFr19 at FF7989, Amo groups. Valeo gained

FFr17.90 to FFr405. Usinor, a notably weak 2000 earnings forecast for market lately, stormed higher as brokers turned bullish on cyclical shares ahead of a possible cut for leader jumped FFr11.40 or

19.3 per cent to FFr70.50. AMSTERDAM rose 21.57 to 989.39 on the AEX following a rally for the heavyweight financials and a bounce for

but industrials supplied

most of the drive. Industrials

gained 4.3 per cent to 6,043.4

while financials added 3.4

Golds ran into profit.

taking after Friday's strong

per cent at 7,908.1

PRECISELY THE RIGHT

WAY TO MEASURE Preference shares in Wella Philips. Financials, hit lately by **EUROPEAN INVESTMENTS.** Bonds help Johannesburg

Pinancials gained ground Pension fund buying lifts Tokyo

ASIA PACIFIC

Pension fund buying helped to lift TOKYO amid a wave of mergers and bankruptcies in the financial sector, writes Alexandra Harney. The Nikkei 225 Average

gained 185.53 or 1.4 per cent to 13,909.37, having moved between 13.687.03 and 14.121.47 during the day. Volume was moderate at about

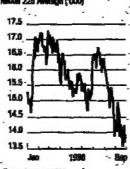
However, analysts cautioned that there may have been government intervention. The collapse of Japan Leasing Corporation, an affiliate of the ailing Long Term Credit Bank with more than Y2,000bn in liabilities. pushed bank shares lower. Analysts said the government engaged in "price keep- which announced a merger ing operations" to bolster yesterday with Asahi Bank. the market.

Banks fell 0.3 per cent overall, while oil shares gained 2.6 per cent, and rubber companies posted a 7 per

cent improvem Shares in LTCB sank Y10 Y958. Fuji Bank was down Y471. NKK, the steel group,

Mitsubishi Trust plunged

Mildel 225 Average (1000)



low of Y557, Sumitomo Trust, which is in merger talks with LTCB, lost Y23 to Y280, an all-time low.

Shares in Tokai Bank, gained Y5 to Y538. Asahi was up Y2 to Y387.

Bad corporate news weighed on blue-chip stocks. Nisaho Iwai, the trading support. But China plays company that last week warned of heavy losses, fell to Y14 while the Bank of Y21 to Y99. Toshiba, the elec-Tokyo Mitsubishi lost Y19 to tronics group, lost Y12 to

was unchanged at Y72

the OSE was up 218 at 14,761. HK\$1.10 to HK\$35.50 after SYDNEY moved higher in moderate volumes and with golds sector. Brokers said activity was likely to stay

constrained until after Sat-

urday's national election. Lihir Gold jumped 199 cents or 9.1 per cent to A\$2.27 and Sons of Gwalia cent to 255.53. gained 36 cents to A\$4.85. The All Ordinaries Index added 28.2 at 2.591.6.

HONG KONG was propped up by hopes of an imminent. US interest rate cut and the Hang Seng index gained 244.43 or 3.2 per cent to 7,946,04 in turnover that picked up to HK\$5.2bn from Friday's HK\$4.4bn.

Analysts noted however, that window-dressing and short-covering ahead of today's index futures expiry injected additional optimism. Talk of a Chinese interest rate cut continued to lend

underperformed with some investors cashing to profits after recent hefty gains. Index heavyweight HSBC Holdings tugged the market higher, rising HK\$5.50 to American International The Topix index of all first HK\$145 as short-covering Group as possible bidders

announcing it had sold 90 per cent of the Paramount opment in Tai Po on the first day of sales.
BANGKOK rallied on

hopes of declines in domestic interest rates and the SRT index rose 6.60 or 2.7 per

Local investors sought shares, dominating activity, while selective buying by foreign funds also lifted the market

A rush to buy industrials lifted stocks regarded as hav ing strong fundamentals. National Petrochemical rose Bi3.75 to Bt16.50. Advanced Info Services Bt12 to Bt218 and Grammy Bt21 to Bt159.

MANILA saw a boost on speculation of a takeover bid for Philippine Long Distance Telephone, and the composite index rose 15.04 or 1.2 per cent to 1,230.50.

PLDT accounted for almost half the activity, rising 30 pesos to 895 pesos. Reports naming Hong Kong's First Pacific and the Y79 to Y577 after falling to a section stocks was up 1.3 per gave the share price a boost. prompted a rush of buying.

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